on!® Nicotine Pouches Unique Harm Reduction Opportunity

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—— FAMILY OF COMPANIES ——



Agenda

- Background
- Modern Oral Tobacco Products
- on!® Nicotine Pouches
- Scientific Evidence Demonstrating the Harm Reduction Opportunity
- Conclusions

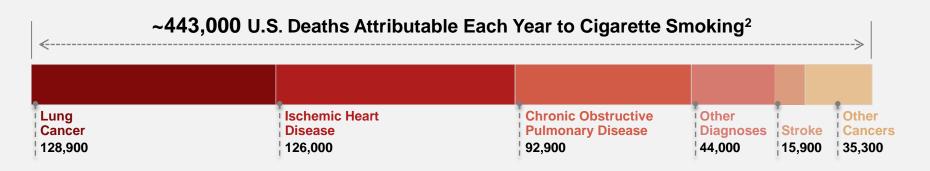


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The Problem: Harm Caused from Cigarette Smoking

COMBUSTIBLE TOBACCO – MOST HAZARDOUS FORM OF TOBACCO





Source: 1Tobacco product use among adults - United States 2020. MMWR March 2022; 71 (11) 397-405; 2Average annual number of deaths, 2000-2004. MMWR 2008; 57 (45): 1226-1228.



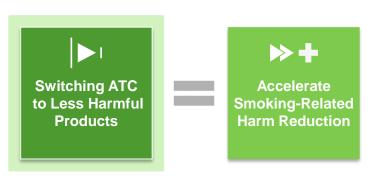
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The Solution: Tobacco Harm Reduction Framework

Traditional Strategies



Complement to Existing Approach



Tobacco
Harm
Reduction
Framework

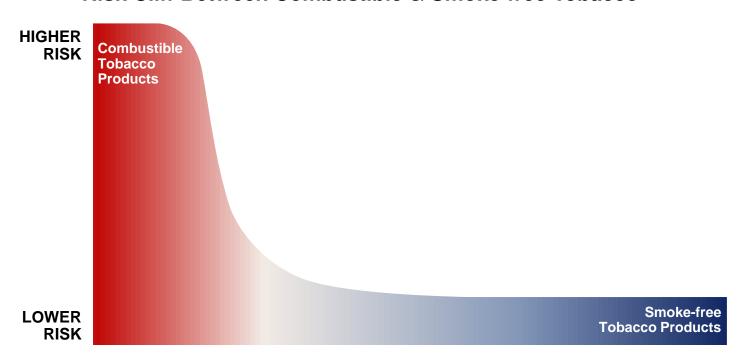
ATC=Adult Tobacco Consumers



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Risk Differential - Combustible vs. Smoke-free Products

Risk Cliff Between Combustible & Smoke-free Tobacco¹



¹Adapted from Nutt, et. al Estimating the Harms of Nicotine-Containing Products Using the MCDA Approach. Eur. Addict Res 2014; 20:218-225.



Moving beyond smoking™



Responsibly lead the transition of adult smokers to a

SMOKE-FREE FUTURE

A Portfolio Approach to Harm Reduction

Advance Altria's harm reduction aspiration through smoke-free product platforms









Smokeless Tobacco Products

e.g., Copenhagen®

Heated Tobacco Products

e.g., IQOS®*

Modern Oral Tobacco Products

e.g., on!® Nicotine Pouches

E-Vapor Products

e.g., JUUL**





Current Nicotine Pouch Landscape

	TOBACCO DERIVED NICOTINE				SYNTHETIC/ NON-TOBACCO DERIVED NICOTINE						
	The conduct combine excess which is a conductive or combine excess and allows a chartest of the conductive or chartest or combine excess and allows a chartest or	Oragina Fauer Walkfully The product Walkfully The product Walkfully The product Walkfully The Product of the Walkfully The Product of the Product of the Walkfully The Product of the Prod	COOL MINT. 6" MANNER The parket continuous fectors in an addictive chemical.	ROGUE HORAL FROM PARTIES OF THE PART	FRE 12	WACHING	SACCIO MINT CANCIO MINTE	FROSH	A A STATE OF THE PARTY OF THE P	MOTSOUTTY PLINET FORMS MONTSOUTTY PLINET FORMS MOTSOUTTY PLINET FORMS MOTSOUTTY M	
	on!®	VELO	Zyn	Rogue	FRĒ	Bidi	20NE	FR3SH	Fully Loaded	Rush	Niin
FLAVORS	7 Mint, Wintergreen, Cinnamon, Citrus, Coffee, Berry, Original	Mint*, Citrus*, Spearmint, Wintergreen, Cinnamon, Citrus Burst, Dragon Fruit, Coffee, Peppermint, Black Cherry	Gool Mint, Wintergreen, Peppermint, Spearmint, Cinnamon, Coffee, Citrus, Smooth, Chill	4 Wintergreen, Peppermint, Mango, Honey Lemon	4 Mint, Mocha, Flavorless, Lush	6 Watermelon+ Melon+Menthol, Mint+Menthol, Blueberry+ Pomegranate, Strawberry+ Blueberry, Dragon Fruit+ Strawberry, Cucumber+Mint	Glacier Mint, Very Berry, Eucalyptus Rush, Ginger Mint, Strawberry Lemonade, Citrus Chill, Mocha Java, Pineapple Mango, Chocolate Dream	4 Mint, Mango, Berries, Coffee	6 Wintergreen, Mint, Peach, Classic, Bourbon, Straight	4 Mintsanity, Cinnabuzz, Winter Blast, Citrus Crush	5 Cool Mint, Spearmint, Wintergreen, Cinnamon, Citrus Chill
STRENGTHS	5 1.5mg 2mg 3.5mg 4mg 8mg	3 2mg 4mg 7mg	2 3mg 6mg	2 3mg 6mg	2 9mg 12mg	1 8mg	2 3mg 6mg	3 2mg 4mg 6mg	2 0mg 7mg	2 3mg 7mg	2 3mg 6mg

^{*}Only available in 2mg & 4mg





Current Landscape of Other Modern Oral Tobacco Products

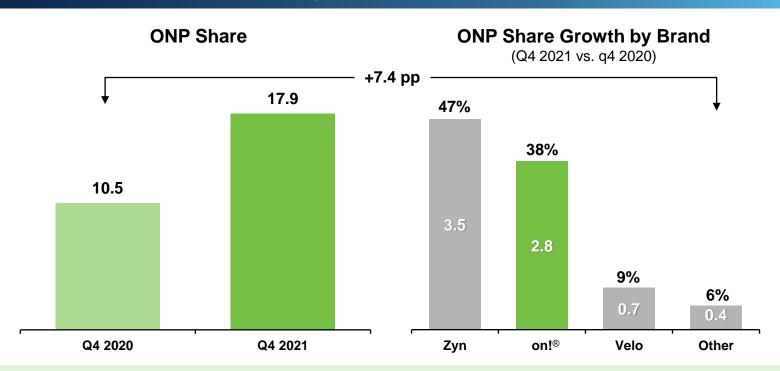
	OF STATE OF	ROGUE MINING The profess contains solate. Notes in an addition change.	ROGUE	ROBERT SHALLS ROBERT SHALLS REALIST	SOLACE: Control of the control of th		BUDY HIGHWAN GORRAN	PIXOTINE*
	VELO	Rogue	Rogue	Rogue	Solace	Lucy	Lucy*	Pixotine
FORM	Lozenge	Lozenge	Gum	Tablet	Gum	Gum	Lozenges	Sticks
FLAVORS	4 Mint Dark Mint Berry Crema	3 Wintergreen Peppermint Citrus	3 Wintergreen Peppermint Fruit	3 Wintergreen Peppermint Berry	3 Mint Cinnamon Fruit Medley	3 Wintergreen Cinnamon Pomegranate	3 Mint Citrus Cherry Ice	4 Winter Ice Tobacco Cinnamon Original
STRENGTHS	1 Low	2 2mg 4mg	2 2mg 4mg	2 2mg 4mg	1 4mg	1 4mg	1 4mg	1 3mg

^{*}Note: According their website the Lozenge is sold as an NRT for cessation indication



Oral Nicotine Pouch (ONP) Category

(share of total U.S. oral tobacco category)



There are now ~1 million adult oral nicotine pouch consumers*

Source: IRI InfoScan Oral Tobacco MOC, We 01/02/22

Source: ATCT 12MM as of September 2020, Awareness Study and Innovative Products Study *Based on responses for Oral Tobacco Derived Nicotine Products.



on!® Harm Reduction Opportunity

on!® nicotine pouches have the most variety of any nicotine pouches currently in the U.S. market



All flavors are available for purchase through e-commerce. Select SKUs are available in retail



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Scientific Framework

CONSTITUENT REDUCTION

Product
Design and
Control

Chemical
and Physical
Characterization

THE PRODUCT

- Chemistry Manufacturing and Controls
- · Product Stability
- · Chemical characterization

INDIVIDUAL RISK REDUCTION

Toxicology and Risk Assessment Subjects

EXPOSURE and HEALTH RISK

- Toxicology & Risk Assessment
- Health risk assessment (absolute and relative)
- Human Studies
- Human Factors Assessment

POPULATION HARM REDUCTION

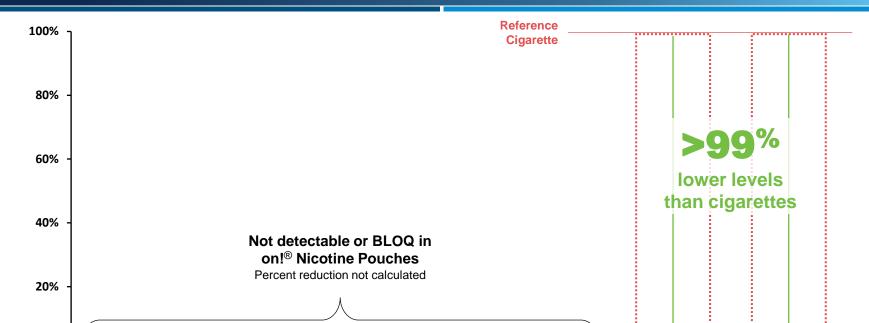
Perception and Behavior Assessment Risks and Benefits to Health of the Population

IMPACT on the POPULATION

- Risk perceptions (absolute and relative)
- · Impact of product on users
- Impact on non-users
- · Overall impact on the population
- Environmental Assessment



HPHCs in on!® Nicotine Pouches are Absent or Substantially Reduced Compared to Cigarettes



Cd

Crotonaldehyde

Acetaldehyde

Formaldehyde

As=Arsenic; B[a]P=Benzo[a]pyrene; BLOQ=Below Limit of Quantitation; Cd=Cadmium; NNK=4-(methylnitrosamino)-1-(3-pyridyl)-1-butanone; NNN=N-nitrosonornicotine. Source: Percent reductions based on average HPHC levels in 4 mg on! Mint product compared to cigarette mainstream smoke levels measured under ISO conditions.

As



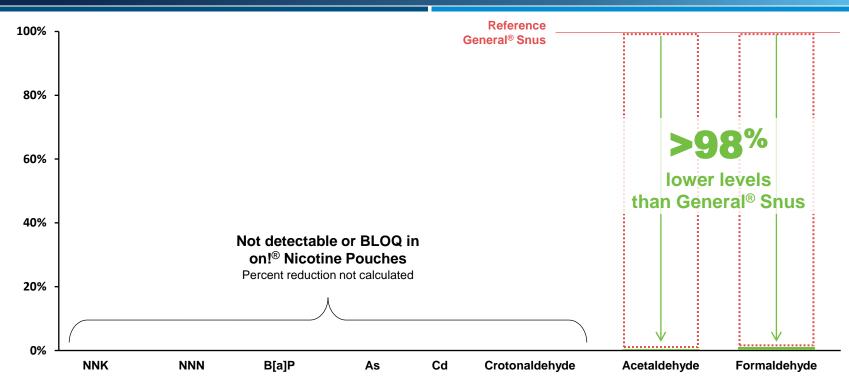
0%

NNK

B[a]P

NNN

HPHCs in on!® Nicotine Pouches are Absent or Substantially Reduced Compared to General® Snus

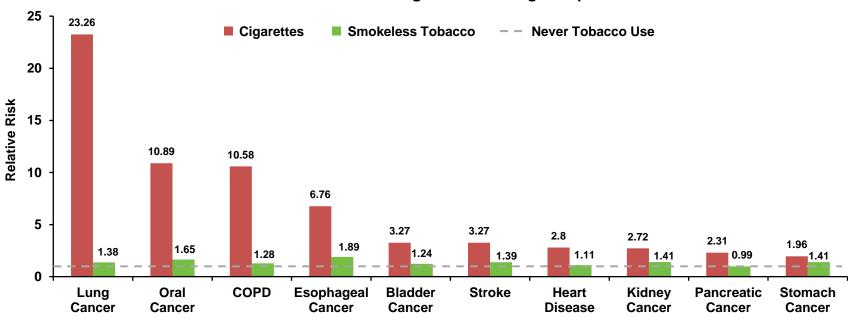


As=Arsenic; B[a]P=Benzo[a]pyrene; BLOQ=Below Limit of Quantitation; Cd=Cadmium; NNK=4-(methylnitrosamino)-1-(3-pyridyl)-1-butanone; NNN=N-nitrosonornicotine. Source: Percent reductions based on average HPHC levels in 4 mg on! Mint product compared to the average HPHC levels for the eight MRTP authorized General® Snus products.



Health Risks From Using on!® Nicotine Pouches are **Substantially Lower Than Cigarettes**

Relative Disease Risks of ST Use and Cigarette Smoking Compared to Never Tobacco Use

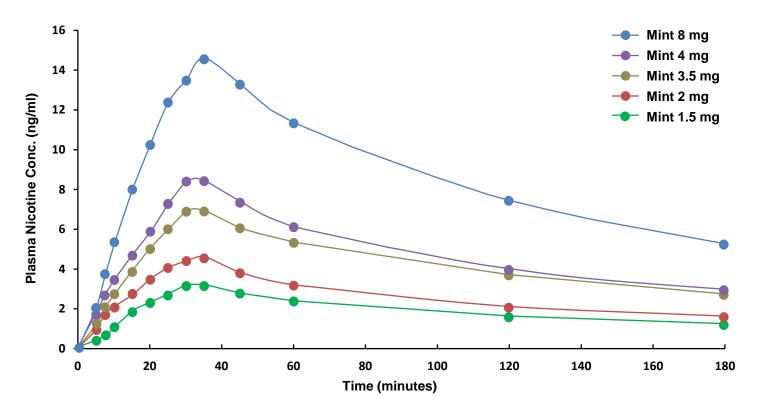


The relative risk (RR) data for cigarette smoking are obtained from Rostron (2013). Data shown in the figure pertain to RR of male smokers. For ST use, relative cancer risk estimates are from the "smoking-adjusted" results reported in Lee and Hamling (2009); relative risk estimates of heart disease and stroke are from Lee (2007); COPD rish is from CPS-II analysis conducted by Henley et al. (2005).



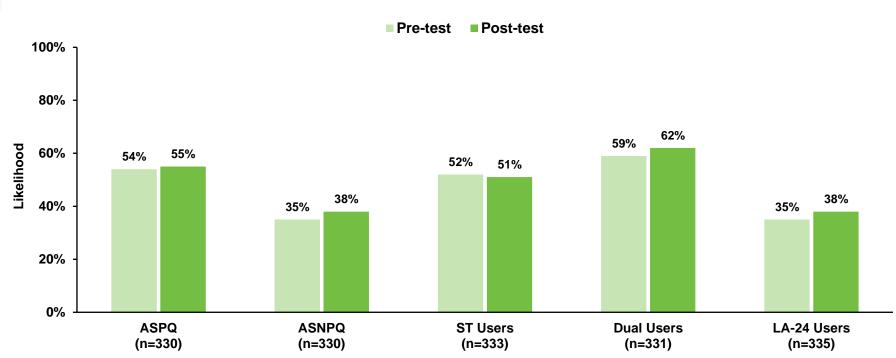
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The on!® Portfolio Delivers a Wide Range of Nicotine





Moderate to Large Proportion of Adult Tobacco Users Classified as Likely to Use on!® Nicotine Pouches



Results shown in the chart are from participants assigned to Reduced Exposure condition. Similar results were observed among tobacco user groups assigned to Full Exposure Condition. Likelihood to use the on![®] product was based on an intention composite score >3.5 and answered Yes to the purchase intent question.

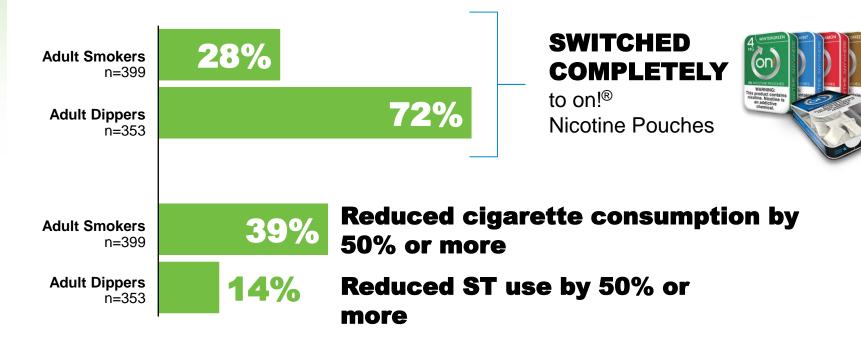
ASNPQ=adult smokers planning to quit; ASNPQ=adult smokers not planning to quit; LA=Legal age to purchase tobacco; ST=smokeless tobacco.

Source: Section 9A.6, PBI Study Report, Appendix 9A.6-34, Table 11 and 88.



Large Proportions of Adult Tobacco Users Switched or **Reduced Traditional Tobacco Usage**



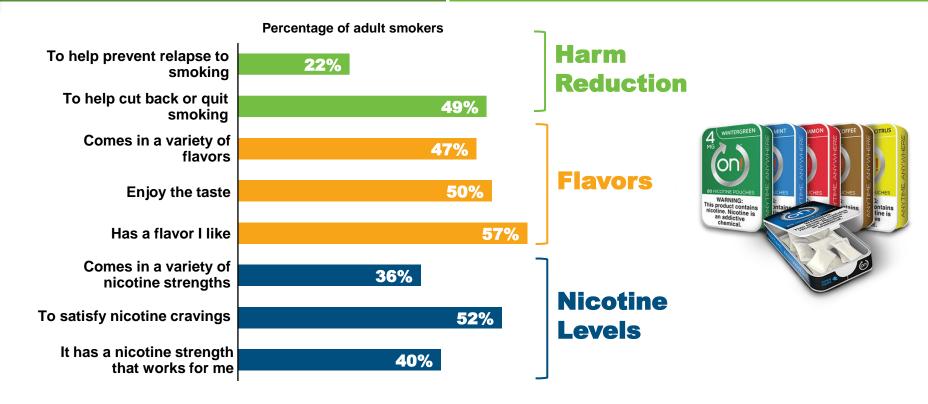


ST: Smokeless Tobacco.



Reasons for Future Use of on!® Among Adult Smokers





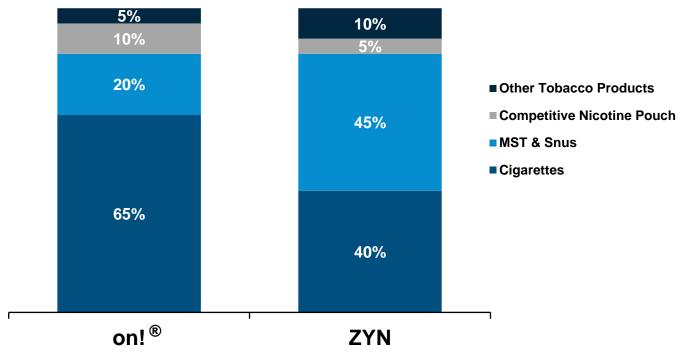


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on!® Nicotine Pouch Sourcing Dynamics

Category Sourcing

(By Primary Tobacco Category)



Source: POS Scan Data WE 1/1/22; Loyalty ID Sourcing for repurchasers (purchased 6+ weeks); Geo: All stores consistently submitting Altria and AOM Data: Excludes IDs who previously used the brand (on!®; Zyn). Timing: Pre-Q3+Q4 2020. Post – Q1, Q2, Q3, Q4 2021



Impact of on!® Nicotine Pouches on Nonusers of Tobacco Products



Low likelihood of appeal

among nonusers and low intentions to try and use

Adult nonusers understand that the on!® products are not risk free

absolute risk perceptions are not lowered from exposure to marketing and advertising Low likelihood of initiation by youth



Integration of Multiple Lines of Evidence to Demonstrate APPH*

- ✓ HPHC reduced / eliminated
- Switching will reduce exposure to most HPHCs which should reduce smoking related disease risks
- ✓ Many adult smokers switch completely or reduce cigs ≥ 50%
- Adult tobacco users perceive products not risk-free
- Abuse potential lower or comparable to cigs or ST
- Low likelihood of use among nonusers, including youth





*Appropriate for the Protection of Public Health



MRTPA Path Forward

OVERCOME MISPERCEPTIONS AND BARRIERS TO TRANSITION

OPTIMIZE CLAIM COMMUNICATIONS

SUBMIT MRTPAS
TO ACCELERATE TRANSITION











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Advancing Tobacco Harm Reduction







CHOICES

A variety of FDA authorized reduced risk products for adult tobacco consumers

COMMUNICATION

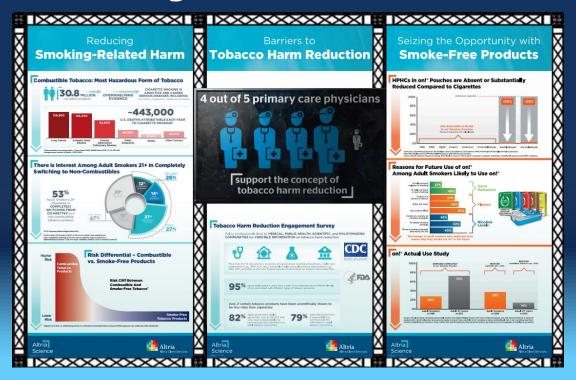
Accurate, non-misleading information about reduced risk products, authorized by FDA, directed to adult tobacco consumer

CONSISTENCY

A consistent message from public health authorities in addition to FDA-authorized claims from manufacturers



Any Questions?



Visit our team at our GFN Booth!

