ATTORNEY REFERRAL INFORMATION

The ACR Legal Department provides referrals to attorneys for those radiologists and radiation oncologists who do not have representation, or who have an attorney but would like to consult with a specialist in a particular area of the law, such as medical staff bylaws. We also may provide general information on specific issues, such as contracts, with this referral sheet. Some of the information may be in sample format. Please be advised that any materials we provide are for informational purposes only and not meant to substitute for legal counsel.

While it is not essential that you have local counsel to represent you, your attorney should be familiar with your state law and administrative regulations pertaining to medical practice. Of course, it is important that you and the attorneys discuss fee arrangements, as well as the time they expect to spend on the matter, before retaining any of them to represent you.

Thank you for contacting the ACR Legal Department. If you need further assistance or have questions about the *Business Practice Issues* section of the web site, please call 1-800-227-5463 and ask for Dee Salem or you may email her at dsalem@acr.org or legal@acr.org.

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Tim is a member of the Grand Forks County, Minnesota State and American Bar Associations, the State Bar Association of North Dakota, and the American Health Lawyers Association. Active in issues involving the revitalization of downtown Grand Forks following the devastating Red River of the North flood of 1997, he has served on the Grand Forks Central Business District Authority and the Board of Directors of the Downtown Leadership Group. Tim also serves on a number of Altru Health System boards including the Board of Managers of Altru Support Services, LLC, the Board of Directors of Altru Specialty Services, Inc., and the Board of Directors of Altru Health Resources, where he currently serves as chairperson. He is past president of the Grand Forks Lions Club, where he is also a Melvin Jones Fellow.

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Bob has represented physicians, clinics, hospitals and long term care facilities in trial and regulatory matters in North Dakota, Minnesota and Montana. He has also presented numerous seminars on employment and health care law topics. Bob previously served as a Judge Advocate in the United States Army and as an Assistant Attorney General for the State of North Dakota. Brigadier General Udland is currently the Assistant Adjutant General-Army and Commander, Joint Training and Operations Command for the North Dakota National Guard.