

# Community Health Implementation Plan 2025

An Action Plan for the Community Health  
Needs Assessment

West Fort Worth Region





## West Fort Worth Region community

- Baylor Scott & White All Saints Medical Center - Fort Worth
- Baylor Scott & White Institute for Rehabilitation - Fort Worth
- Baylor Scott & White Surgical Hospital - Fort Worth
- Baylor Scott & White Geode JV, LLC
- Baylor Scott & White Health Plan



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# Executive summary

As the largest not-for-profit healthcare system in Texas, and with a bold vision of empowering individuals and communities to live well, Baylor Scott & White Health (BSWH) understands the importance of addressing the health needs of its communities. In 2023, the BSWH Community Benefit Department was charged with leading the 2025 Community Health Needs Assessment (CHNA) to assess the health and social needs of the community. Metopio, a community health intelligence company, analyzed the data for the process and prepared a final report made publicly available in June 2025.

The West Fort Worth Region CHNA Community is home to several hospitals, including Baylor Scott & White All Saints Medical Center - Fort Worth, Baylor Scott & White Institute for Rehabilitation - Fort Worth and Baylor Scott & White Surgical Hospital - Fort Worth.

The community served by the hospital facilities listed above is Tarrant County. BSWH has at least one hospital facility or a provider-based clinic in this county, and it comprises more than 70% of admitted patients, according to the hospital facilities' inpatient admissions over the 12-month period of FY22.

BSWH and Metopio examined more than 200 public health indicators and conducted a benchmark analysis of this data, comparing the community to the overall state of Texas and US values. A community focus group, including

a representation of minority, underserved and indigent populations, provided input for a qualitative analysis. Community surveys and key informant interviews also provided an in-depth understanding of the community's health and social needs as well as gaps in care and services. Any community needs that did not meet state benchmarks were included in the initial findings to hospital and community leaders. Understanding the degree of difference from the benchmark helped determine the relative severity of the issue. The outcomes of this quantitative analysis were aligned with the qualitative findings of the community surveys, focus groups and key informant interviews to elicit a list of health needs in the community.

The top health needs were presented in a data analysis and prioritization session comprised of both hospital and community leaders who were charged with identifying and prioritizing significant health needs. The session included an overview of the community demographics, a summary of health data findings, and a review of health disparities and disproportionately affected populations/ZIP codes. Those health needs with higher rates compared to the state and national rates were considered the most significant. Each session attendee voted on the most significant health needs, and that vote was also used to prioritize health needs. As a result of this process, access to care and maternal and child health were identified as significant and prioritized.

# Letter to the community

Baylor Scott & White is committed to empowering individuals and communities to live well. As part of that commitment, we conduct a Community Health Needs Assessment (CHNA) every three years and report on our community's current health needs. In addition, we work with our community partners and hospital leaders to develop comprehensive and impactful Implementation Plans that outline community health strategies to address priority health needs.

We are pleased to present the 2025 Implementation Plan for the West Fort Worth Region CHNA Community. The CHNA incorporates input from community organizations, leaders and residents, faith-based organizations, healthcare providers, hospital and system leaders, the medically underserved, and others. The full report can be found at [BSWHealth.com/CommunityNeeds](https://www.bswhealth.com/CommunityNeeds).

As part of the largest not-for-profit health system in Texas, we take our commitment to the West Fort Worth Region CHNA Community very seriously. Through a partnership with community organizations and residents, we have identified and will focus on some of the toughest problems plaguing our most vulnerable residents.

Sincerely,

**BSWH West Fort Worth Hospitals**

# West Fort Worth Region community needs

The overall purpose of the Implementation Plans is to align the hospitals' charitable strategy, programs, investments and resources with the findings of the CHNA. To meet the requirements under IRC Section 501(r)(3) and the Texas Health and Safety Code Chapter 311, the written Implementation Plans include the following:

- A list of the prioritized needs the hospital plans to address
- Actions the hospital intends to take to address the chosen health needs
- The anticipated impact of these actions and the plan to evaluate such impact (e.g., identify data sources that will be used to track the plan's impact)
- Identification of programs and resources the hospital plans to commit to addressing the health needs
- Description of any planned collaboration between the hospital and other facilities or organizations in addressing the health needs

After a comprehensive analysis of data and thorough discussions with community and hospital leaders, the two health needs listed below were identified as significant.

- Access to care
- Maternal and child health







The significant health needs listed above were prioritized and will be addressed through the West Fort Worth Region Implementation Plan detailed below. The significant health needs listed below were prioritized in the following order.

1. Access to care
2. Maternal and child health

The facilities and entities listed below collaborated to develop these joint implementation plans addressing the significant prioritized health needs identified above. Hospital leadership selected health needs to address in collaboration with the community based on the anticipated impact, available hospital, clinic, enterprise and corporate resources, and the expertise of the respective facilities. The following facilities and entities form a joint Implementation Plan to address the prioritized health needs listed above.

- **Baylor Scott & White All Saints Medical Center – Fort Worth**
- **Baylor Scott & White Institute for Rehabilitation – Fort Worth**
- **Baylor Scott & White Surgical Hospital – Fort Worth**
- **Baylor Scott & White Geode JV, LLC**
- **Baylor Scott & White Health Plan**

## Community needs addressed

Facility	Access to care	Maternal and child health
Baylor Scott & White All Saints Medical Center – Fort Worth		
Baylor Scott & White Institute for Rehabilitation – Fort Worth		
Baylor Scott & White Surgical Hospital – Fort Worth		
Baylor Scott & White Geode JV, LLC		
Baylor Scott & White Health Plan		

# Implementation plan

- Baylor Scott & White All Saints Medical Center – Fort Worth
- Baylor Scott & White Institute for Rehabilitation – Fort Worth
- Baylor Scott & White Surgical Hospital – Fort Worth
- Baylor Scott & White Geode JV, LLC
- Baylor Scott & White Health Plan

## Priority need 1: Access to care

Baylor Scott & White All Saints Medical Center – Fort Worth

Strategies	Community partners	Anticipated impact	Outcome measures	Hospital resources
Partner with Union Gospel Mission to support the Healing Shepherd Clinic, which provides preventive care and medical treatment to homeless and housing-insecure individuals	<ul style="list-style-type: none"> <li>• Union Gospel Mission/ Healing Shepherd Clinic</li> </ul>	<ul style="list-style-type: none"> <li>• Increased access to healthcare services and resources for homeless and housing-insecure individuals</li> </ul>	<ul style="list-style-type: none"> <li>• Number of people served through Union Gospel/Healing Shepherd Clinic</li> </ul>	<ul style="list-style-type: none"> <li>• Staff time</li> <li>• Funding</li> <li>• Community outreach supplies and equipment</li> </ul>
Provide health screenings at health fairs in underserved communities	<ul style="list-style-type: none"> <li>• Hispanic Wellness Coalition</li> <li>• City of Arlington Naval Air Station</li> <li>• Fort Worth Cancer Care Services</li> </ul>	<ul style="list-style-type: none"> <li>• Increased access to health screenings and resources</li> </ul>	<ul style="list-style-type: none"> <li>• Number of health screenings and fairs</li> </ul>	<ul style="list-style-type: none"> <li>• Staff time</li> <li>• Community outreach materials and equipment</li> </ul>
Provide free and/or discounted care to financially or medically indigent patients outlined in the financial assistance policy		<ul style="list-style-type: none"> <li>• Increased access to healthcare services and resources</li> </ul>	<ul style="list-style-type: none"> <li>• Total charity care dollars</li> </ul>	<ul style="list-style-type: none"> <li>• Funding</li> <li>• Staff time</li> <li>• Medical supplies</li> </ul>
Cash and in-kind contributions to non-profit organizations	<ul style="list-style-type: none"> <li>• Local non-profit organizations</li> </ul>	<ul style="list-style-type: none"> <li>• Increased non-profit capacity to address critical social and health needs within the CHNA region</li> </ul>	<ul style="list-style-type: none"> <li>• Total dollar amount of in-kind and cash donations to local non-profits</li> </ul>	<ul style="list-style-type: none"> <li>• Funding</li> <li>• In-kind donations</li> </ul>

## Priority need 1: Access to care, continued

Baylor Scott & White All Saints Medical Center - Fort Worth

Strategies	Community partners	Anticipated impact	Outcome measures	Hospital resources
Partner with Ride Health for transportation services to and from health services and appointments	• Ride Health	• Increased access to transportation for medical services	• Number of patients receiving transportation services • Number of rides completed	• Funding
Promote the MyBSWHealth app, which provides access to FindHelp, a community resource referral tool that provides social service and economic resources		• Increased access to healthcare services	• Number of users • App downloads	• Staff time

## Priority need 1: Access to care

Baylor Scott & White Institute for Rehabilitation - Fort Worth

Strategies	Community partners	Anticipated impact	Outcome measures	Hospital resources
Provide free and/or discounted care to financially or medically indigent patients outlined in the financial assistance policy		• Increased access to healthcare services and resources	• Total charity care dollars	• Funding • Staff time • Medical supplies
Provide transportation for medical appointments and services to patients and individuals who are transportation-insecure and/or need additional transportation support	• Metro transport	• Increased access to medical appointments and services	• Number of rides/ transportation services provided • Number of people served	• Funding • Staff time
Implement an adaptive driving program that helps determine the route to access care	• DMV	• Improved return to driving rates and/or increased resources for transportation alternatives when driving is no longer safe	• Total number of adaptive driving clients	• Staff time

**Priority need 1: Access to care**

Baylor Scott & White Surgical Hospital – Fort Worth

Strategies	Community partners	Anticipated impact	Outcome measures	Hospital resources
Provide free and/or discounted care to financially or medically indigent patients outlined in the financial assistance policy		<ul style="list-style-type: none"> <li>Increased access to healthcare services and resources</li> </ul>	<ul style="list-style-type: none"> <li>Total charity care dollars</li> </ul>	<ul style="list-style-type: none"> <li>Funding</li> <li>Staff time</li> <li>Medical supplies</li> </ul>
Provide health and nutrition education for pre-surgical patients	<ul style="list-style-type: none"> <li>Local and national non-profits that specialize in providing educational materials in health education</li> </ul>	<ul style="list-style-type: none"> <li>Improved health and wellness outcomes among patients</li> </ul>	<ul style="list-style-type: none"> <li>Number of patients who received health and nutrition education</li> </ul>	<ul style="list-style-type: none"> <li>Staff time</li> <li>Health and nutrition educational materials</li> </ul>

**Priority need 1: Access to care**

Baylor Scott & White Geode JV, LLC

Strategies	Community partners	Anticipated impact	Outcome measures	Hospital resources
Increase access to behavioral health services through Geode Health	<ul style="list-style-type: none"> <li>Local non-profits addressing social/economic needs</li> </ul>	<ul style="list-style-type: none"> <li>Increased access to behavioral health services and resources</li> </ul>	<ul style="list-style-type: none"> <li>Number of individuals receiving Geode Health services</li> </ul>	<ul style="list-style-type: none"> <li>Funding</li> <li>Staff time</li> </ul>

## Priority health need 2: Maternal and child health

Baylor Scott & White All Saints Medical Center – Fort Worth

Strategies	Community partners	Anticipated impact	Outcome measures	Hospital resources
Facilitate women's health education seminars with community organizations	<ul style="list-style-type: none"> <li>Local non-profits serving pregnant women, mothers and children</li> </ul>	<ul style="list-style-type: none"> <li>Improved overall health and wellness among pregnant women and mothers</li> </ul>	<ul style="list-style-type: none"> <li>Number of health education seminars</li> <li>Number of seminar participants</li> </ul>	<ul style="list-style-type: none"> <li>Staff time</li> <li>Community outreach materials and resources</li> </ul>
Cash and in-kind contributions to non-profit organizations	<ul style="list-style-type: none"> <li>Local non-profit organizations</li> </ul>	<ul style="list-style-type: none"> <li>Increased non-profit capacity to address critical social and health needs within the CHNA region</li> </ul>	<ul style="list-style-type: none"> <li>Total dollar amount of in-kind and cash donations to local non-profits</li> </ul>	<ul style="list-style-type: none"> <li>Funding</li> <li>In-kind donations</li> </ul>
Partner with Justin's Place to support single mothers into a life free of crisis and dependence on government services	<ul style="list-style-type: none"> <li>Justin's Place</li> </ul>	<ul style="list-style-type: none"> <li>Increased support and resources for low-income and underserved mothers</li> </ul>	<ul style="list-style-type: none"> <li>Number of events in collaboration with Justin's Place</li> <li>Number of women and mothers served through Justin's Place</li> </ul>	<ul style="list-style-type: none"> <li>Funding</li> <li>Community outreach resources and materials</li> <li>Staff time</li> </ul>
Offer virtual and in-person education courses on new parent care-related topics (car seats, breastfeeding, safety, etc.)	<ul style="list-style-type: none"> <li>Local non-profits</li> </ul>	<ul style="list-style-type: none"> <li>Increased understanding and awareness of healthy parenting</li> </ul>	<ul style="list-style-type: none"> <li>Number of virtual and in-person education courses</li> </ul>	<ul style="list-style-type: none"> <li>Staff time</li> <li>Community outreach materials and resources</li> </ul>
Implement TeamBirth, a collaborative maternal health communication and education decision-making initiative to enhance patient decision-making and birth outcomes	<ul style="list-style-type: none"> <li>United Way of Tarrant County</li> </ul>	<ul style="list-style-type: none"> <li>Increased patient engagement in birthing plans</li> <li>Improved health outcomes among women giving birth</li> </ul>	<ul style="list-style-type: none"> <li>Number of women served through the TeamBirth program</li> </ul>	<ul style="list-style-type: none"> <li>Staff time</li> <li>Health education materials</li> </ul>
Limit severe obstetric complications related to preeclampsia or hypertension	<ul style="list-style-type: none"> <li>Breast Pump Depot</li> <li>Perinatal Connections</li> </ul>	<ul style="list-style-type: none"> <li>Increased access to medical equipment and dedicated support staff for proactive maternal health</li> </ul>	<ul style="list-style-type: none"> <li>Number of women served by mother and baby nurses</li> </ul>	<ul style="list-style-type: none"> <li>Staff time</li> <li>Health education materials</li> <li>Medical supplies</li> </ul>

**Priority health need 2: Maternal and child health**

Baylor Scott & White Health Plan

Strategies	Community partners	Anticipated impact	Outcome measures	Hospital resources
Implement the Expecting the Best case management program, which provides prenatal and postpartum care and well-child visits to reduce maternal morbidity and mortality and improve infant outcomes	<ul style="list-style-type: none"> <li>Local non-profits</li> </ul>	<ul style="list-style-type: none"> <li>Increased access to maternal and infant care</li> </ul>	<ul style="list-style-type: none"> <li>Number of women served through the Expecting the Best program</li> </ul>	<ul style="list-style-type: none"> <li>Funding</li> <li>Staff time</li> </ul>

# Community needs not addressed

BSWH provides a wide range of needed healthcare services and community benefits through adherence to its mission, using its resources and capabilities, and remaining a strong organization. By focusing on our strengths and allocating our resources appropriately, we can achieve a greater impact in the communities we serve.

There are no significant health needs that are not being addressed in the West Fort Worth Region.

## Program evaluation

All community benefit activities align with community benefit goals by adhering to BSWH's policies and procedures. This ensures appropriate governance of the activities outlined in these Community Health Implementation Plans. The hospitals evaluate programs and activities on a regular basis so that BSWH is effectively addressing priority health needs.

To support each hospital's community benefit objectives, requests for contributions from other unrelated 501(c)(3) charitable organizations managed by the community benefit department are considered, and the programs addressing a priority need in the community are given preference. All charitable giving is reviewed and approved annually by hospital leadership and the BSWH governing board.

BSWH regularly assesses, evaluates and reports on the programs addressing the significant needs found in identified communities. Partnership with community organizations and feedback on community outreach plans and strategies enhance the impact of our community benefit programs and services. As a result, these hospital facilities achieve a reduction in unnecessary healthcare costs and improved delivery of overall quality of care.

Please direct any feedback on the assessment or implementation plan to [CommunityHealth@BSWHealth.org](mailto:CommunityHealth@BSWHealth.org). This document may be accessed at [BSWHealth.com/CommunityNeeds](https://BSWHealth.com/CommunityNeeds).



