

Solving for Complexity: How High-Tech Firms Can Build Cognitive and Autonomous Supply Chains

A new era of innovation, visibility and execution



01	Introduction	3
02	Industry overview and supply chain complexity and imperative	4
03	Industrial policy spurs re-shoring, near-shoring	5
04	Integrated business planning + network design	6
05	Transforming demand and supply planning	7
06	Disruptions impact component supply	8
07	Rapid pace of innovation requires a holistic approach	9
08	Globally distributed supply chains require visibility and collaboration	10
09	Rising costs place pressure to optimize execution	11
10	Ensuring a sustainably abundant future	12
11	Conclusion	13

Introduction

From complexity to clarity: Rethinking the high-tech supply chain

Navigating disruption, driving innovation and capturing a competitive edge—all at machine speed

In the fast-paced world of high-tech manufacturing, the stakes have never been higher. As technology advances at breakneck speed, supply chains must keep up—not only meeting global demand, but also adapting to constant change, uncertainty and pressure to deliver faster, smarter and more sustainably.

From silicon wafers and integrated circuits to IoT and AI-enabled devices, high-tech products power our lives, and their path to market has never been more complex. A fragmented global supply chain, shifting economic conditions, rising customer expectations, and shorter product lifecycles all demand a reimagined approach to supply chain management.

At Blue Yonder, we believe high-tech companies deserve supply chains as innovative as the products they create. That's why we've built a unified, AI-driven platform that empowers organizations to plan, execute and adapt in real time—from design to device delivery.

In this ebook, you'll find a clear roadmap for turning today's supply chain pressures into tomorrow's competitive advantages. We'll explore:

- Why visibility and collaboration are the new currency of global supply chains
- How intelligent forecasting and scenario planning can eliminate guesswork
- What it takes to balance operational excellence with ESG goals
- How to align execution with rapid innovation cycles
- And why now is the time to invest in future-ready infrastructure

Whether you're managing semiconductors, consumer electronics or telecom components, this guide offers practical insights to help you lead with agility, precision and purpose. Our goal? To help you transform supply chain challenges into opportunities for resilience, growth and sustainable success.

Let's get started.



A high-stakes industry, a high-wire supply chain

To lead in high tech, you need more than innovation,
you need supply chain precision and adaptability

High-tech manufacturing is one of the most dynamic and demanding industries in the world. From consumer electronics to aerospace components, these products are not only essential to daily life, they're also among the most complex to produce, requiring exacting standards, rapid innovation and global coordination.

The backbone of innovation—and disruption

At the heart of this industry is the semiconductor. A single chip powers countless devices, yet its supply chain is vulnerable to disruption at every step. As product configurations grow more complex, and as customers demand faster delivery and better performance, the pressure on supply chain leaders continues to rise.

The challenge? Creating value while minimizing cost, maintaining margins and accelerating time to market. That means making smarter, faster decisions based on real-time data and having systems that can adapt as quickly as the market does.

Lessons from the past, signals for the future

Historically, the semiconductor industry has been shaped by cycles of government investment, market shifts and global competition. The U.S. once led the world in domestic chip production, only to see that dominance shift abroad over time. Now, new policies like the CHIPS and Science Act of 2022 signal a return to strategic industrial investment—but history shows that policy alone isn't enough. Sustained advantage requires systems that can anticipate, adjust and align across every tier of the supply chain.

That's where Blue Yonder comes in. Our AI-powered platform helps high-tech manufacturers manage the complexity of modern supply chains with visibility, agility and confidence. From forecasting and planning to execution and delivery, we help you stay ahead—no matter how fast the world moves.

•
•
•
•
•
•
▶ •
•
•
•
•
•
•
•
•

The global semiconductor market is projected to reach \$1 trillion by 2030.

Industrial policy spurs re-shoring, near-shoring

Policy in motion: Rebuilding supply chains closer to home

The CHIPS Act is reshaping strategy—but long-term success demands more than legislation

The CHIPS Act reshapes the landscape

For decades, the U.S. semiconductor industry led the world in design, research and manufacturing. But as global competition intensified—and federal investment waned—that lead shrank. By 2020, the U.S. share of global semiconductor manufacturing had dropped from 37% to just 12%.

The CHIPS and Science Act of 2022 marked a turning point. With over \$50 billion in incentives for semiconductor production, research and workforce development, the Act aims to re-shore capacity and reduce dependence on overseas supply.

The response has been swift: Companies have already committed more than \$200 billion to U.S.-based manufacturing projects. These investments represent a strategic pivot, from fabless models and offshore production to a more balanced, resilient supply chain model that combines domestic innovation with global scale.

Policy opens the door—technology drives the change

But policy alone can't guarantee results. Fabrication plants take years to build. Supply chain bottlenecks, labor shortages and coordination challenges won't vanish overnight. And with the global semiconductor market forecasted to reach \$1 trillion by 2030, the industry must move fast to meet market needs.

That's why leading companies are going beyond compliance and investing in technology that ensures readiness, responsiveness and resilience. Blue Yonder's integrated platform helps manufacturers adapt to shifting policy, align operations across borders and plan with precision. By connecting forecasting, planning, and execution, we help high-tech companies move from reactive to proactive and from policy-driven to performance-driven.

THE CHIPS ACT HAS ALREADY SPURRED MORE THAN \$200 BILLION IN U.S. SEMICONDUCTOR MANUFACTURING COMMITMENTS. (SOURCE: SEMICONDUCTOR INDUSTRY ASSOCIATION VIA AMERICAN PRESIDENCY PROJECT)



Integrated business planning + network design

Planning meets policy: Building smarter, faster, more resilient networks

To respond to market shifts and policy incentives, high-tech leaders are rethinking how they plan, design and execute across the supply chain

The CHIPS and Science Act may have accelerated the pace of investment in U.S. manufacturing, but execution depends on strategic alignment across every function, from demand planning and sourcing to network design and logistics. To succeed, high-tech leaders must break down silos, plan holistically, and redesign their supply networks for long-term resilience and growth.

Integrated Business Planning for strategic alignment

Integrated Business Planning (IBP) ensures that operations, supply, and demand are connected across teams and across time horizons. As companies navigate re-shoring, capacity shifts and increased complexity, they need the ability to plan cohesively, collaborate more effectively and respond faster to change.

Blue Yonder IBP solutions inherently increase forecast accuracy, planner productivity, customer service, inventory availability, and supply chain partner visibility. Our platform provides a unified view of operations that supports better decisions

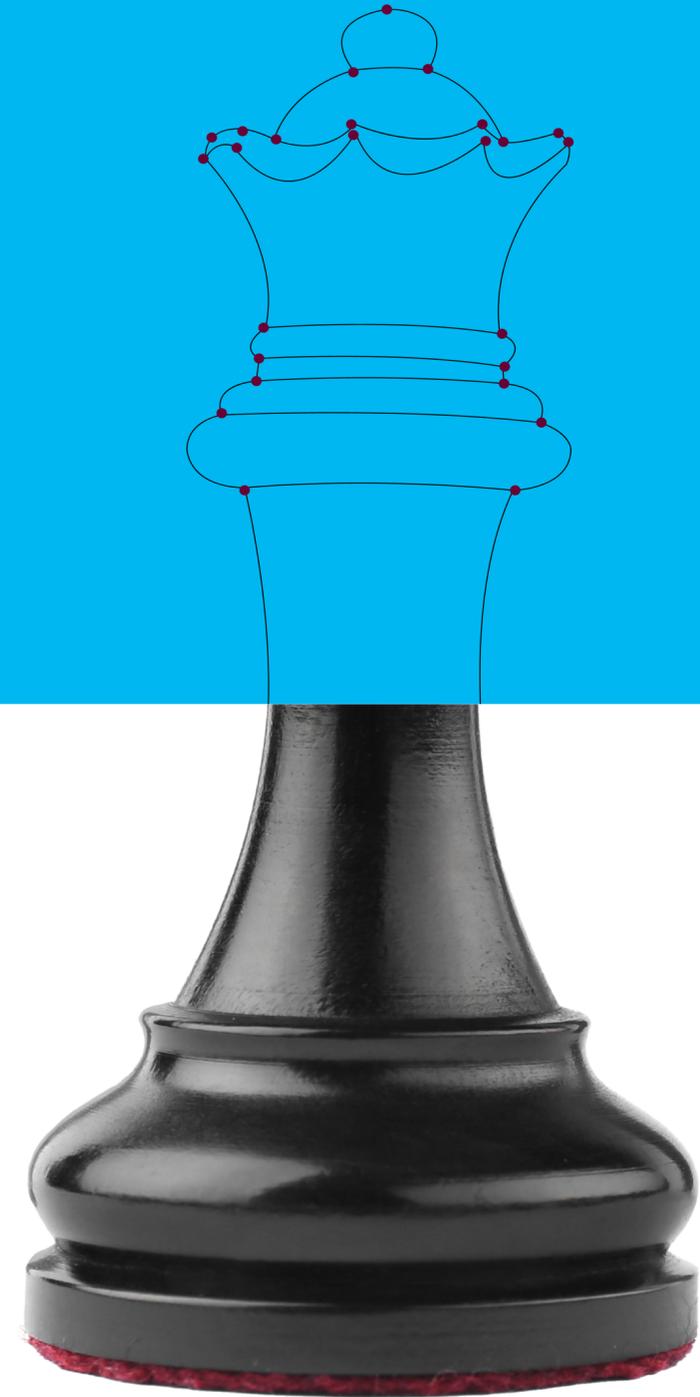
across departments and with external partners, enabling organizations to adapt proactively, not reactively.

Redesigning networks for agility and control

At the same time, rising costs and logistics bottlenecks are pushing high-tech companies to revisit their network design strategies. Where should production be located? What trade-offs exist between cost, tariffs, emissions, and speed? How can companies better insulate against future shocks?

Blue Yonder's network design capabilities help organizations evaluate scenarios and reconfigure sourcing, production, and logistics footprints based on real-time data and business priorities. With advanced analytics and AI-driven modeling, companies can anticipate future needs, control total cost of goods, and align their network strategy to long-term goals, including sustainability.

“BLUE YONDER'S VISIONARY APPROACH EMPOWERS COMPANIES TO REDESIGN THEIR NETWORKS, OPTIMIZING FOR EFFICIENCY AND SUSTAINABILITY.”



Transforming demand and supply planning

Smarter planning for a faster, riskier, more complex world

From volatile demand to shifting supply, high-tech manufacturers need a faster, more connected way to plan

For high-tech manufacturers, accurate planning is both a necessity and a constant challenge. Demand is unpredictable. Supply is constrained. Lead times are long, product cycles are short and disruptions hit fast, from geopolitical instability to climate-driven delays.

In this environment, traditional planning models break down. That's why high-tech leaders are turning to AI-driven tools that integrate real-time data, machine learning (ML) and scenario-based modeling to drive better decisions.

Demand and Supply Planning

Macroeconomic shifts, AI-fueled innovation, and evolving consumer behaviors all contribute to volatile demand. High-tech companies need to forecast more precisely and respond more quickly, not just to changes in demand, but also to shifts in capacity, material availability and production constraints.

Blue Yonder's platform supports ML-based forecasting and AI agents that run "what-if" simulations to prepare for disruption. Our tools

help companies build precise demand plans and align them with real-time supply signals—so decisions are faster, and outcomes are more predictable.

Inventory Optimization

Without visibility and coordination, companies often overcompensate, tying up capital in excess inventory or missing sales due to stockouts. Blue Yonder's multi-echelon Inventory Optimization ensures that inventory is placed where it's most needed across the entire network. The result? Lower carrying costs, higher service levels and better use of production capacity.

Planning grounded in reality

Too often, planners work with lagging data or isolated views of supply chain activity. Blue Yonder helps manufacturers integrate transactional, market and capacity data across the network, turning fragmented insight into a full, actionable picture. By linking demand and supply, businesses can avoid mismatches that lead to delays, write-offs or missed opportunities.



Disruptions impact component supply

Precision under pressure: Protecting component supply in a volatile market

High-tech manufacturers need proactive sourcing and production planning to navigate risk, avoid shortages, and meet demand

Semiconductors and critical components are the lifeblood of high-tech manufacturing, but their availability has never been more fragile. Geopolitical conflict, climate-related disruption, supplier delays, and rising design complexity all contribute to unpredictable and uneven supply.

For companies producing everything from smartphones to satellites, a single unavailable chip can bring production to a halt. That's why component-level visibility, predictive risk management, and smarter planning are essential to maintaining continuity and protecting margins.

Securing supply through smarter sourcing

Sourcing strategies must go beyond cost and availability. Manufacturers need the ability to segment supply risk, model alternative scenarios and collaborate with suppliers to secure the parts they need before a disruption hits.

Blue Yonder's sourcing solutions help companies navigate these challenges with AI-powered workflows that evaluate capacity, materials, logistics, cost, and customer priorities in real time. By identifying bottlenecks before they occur, businesses can proactively rebalance supply and avoid production delays.

Synchronizing production with volatile components

Component cycles are long. Customer expectations are short. Managing that tension requires precise, real-time coordination between suppliers, manufacturers, and downstream teams.

Blue Yonder's production planning capabilities integrate short-term and long-term supply views to align with actual demand. With synchronized data and better visibility across tiers, planners can avoid excess inventory, unplanned downtime, and misaligned capacity.



Rapid pace of innovation requires a holistic approach

Planning for speed: Staying ahead of innovation cycles

Compressed lifecycles and constant launches demand smarter forecasting, faster scheduling and new product strategies that scale

In high tech, innovation isn't an event—it's a rhythm. New products are constantly entering the pipeline. Lifecycles are shortening. And customer expectations for rapid availability are rising.

But innovation moves faster than most supply chains. Long lead times, limited historical data and misaligned schedules make it difficult to forecast accurately, ramp production effectively or deliver on time. Without a connected, forward-looking strategy, even the most innovative products can struggle to reach market efficiently.

Introducing new products with confidence

New product introductions (NPIs) are high risk and high reward. Companies must predict demand for products with no sales history, onboard new suppliers quickly, and align production schedules while minimizing disruption to existing lines.

Blue Yonder's AI-powered NPI tools use knowledge graphs and modular design inputs to generate forecasts—even without past data. With real-time collaboration across

functions and partners, you can bring products to market faster and more profitably.

Forecasting with intelligence

Traditional forecasting methods break down in fast-moving markets. Blue Yonder uses ML to analyze shifting patterns, detect anomalies and continuously refine demand predictions. By restoring trust in forecast quality, businesses can plan more cohesively and reduce reliance on manual overrides or gut instinct.

Scenario planning and scheduling

Disruption is inevitable. The difference is how you prepare. Blue Yonder's scenario planning capabilities let teams model multiple outcomes, from component shortages to demand spikes, so they can make trade-offs in advance. At the same time, intelligent scheduling ensures resources, lines, and teams are aligned to deliver quickly and efficiently.

 SANDISK USED BLUE YONDER TO IMPROVE ON-TIME DELIVERY TO 95% AND SHORTEN ITS FROZEN PRODUCTION PLAN FROM WEEKS TO DAYS.



Globally distributed supply chains require visibility and collaboration

Connect everything. See everything. Act fast.

Global high-tech supply chains are vast and fragmented—but when they're connected, they become your biggest advantage

High-tech supply chains are some of the most complex in the world. Components cross borders multiple times before final assembly. Products are manufactured across continents. Suppliers, partners and logistics providers operate on different systems, in different time zones, with limited visibility between them.

And yet, success depends on coordination. A delayed shipment, a missed handoff, or an unanticipated bottleneck in Tiers 2 or 3 can ripple across the entire operation.

Making the network visible—and intelligent

The Blue Yonder Network connects manufacturers, suppliers, logistics providers, and partners in a shared digital ecosystem. With over 4,000 connected companies and a rich data exchange layer, it brings transparency to the flow of goods, orders, and capacity across the supply chain.

More than just seeing the network, companies can act on it. Real-time data from the Network feeds directly into Blue Yonder's cognitive planning and execution tools, empowering faster response to disruption, better collaboration with partners, and smarter orchestration across the value chain.

Taking control with Command Center

When disruption strikes, every minute matters. Blue Yonder Command Center gives supply chain teams a real-time control tower view, enriched with AI insights, alerts and recommended actions. It connects planning and execution, offering a single source of truth to manage what's happening now and prepare for what's next.

Whether it's rerouting a shipment, notifying a partner, or running a scenario, users can collaborate directly in the platform and take action instantly. That's the power of unifying visibility with decision-making.



Rising costs place pressure to optimize execution

Smarter execution at every node

Rising costs and customer demands are squeezing margins—and your ability to deliver depends on every part of the operation working in sync

The high-tech supply chain doesn't end with planning—it lives and dies in execution. That's where goods move, orders are fulfilled and customer promises are kept. But rising costs across labor, logistics and inventory are putting unprecedented pressure on the execution layer.

To stay competitive, manufacturers must not only optimize each function—transportation, warehouse, order—but connect them. That's how execution becomes a strategic advantage instead of a source of cost and complexity.

Smarter, faster transportation decisions

From raw material pickup to final product delivery, transportation is one of the largest and most volatile cost centers. Blue Yonder Transportation Management System (TMS) uses AI to optimize routing, carrier selection, and load consolidation, lowering costs while improving speed and reliability.

With real-time visibility and predictive alerts, companies can proactively manage delays, adjust plans, and ensure on-time delivery even across a global network.

Dynamic warehouse operations

Labor shortages and space constraints make warehouse efficiency more critical than ever. Blue Yonder Warehouse Management System (WMS) enables adaptive labor planning, real-time inventory visibility and optimized workflows.

That means fewer delays, faster throughput and the ability to scale operations up or down based on actual demand, not guesswork.

Order orchestration beyond the four walls

Today's orders aren't simple. They span channels, geographies and fulfillment models. Blue Yonder Order Management System (OMS) orchestrates every step, from order promising to fulfillment, using a unified view of inventory across the network.

It helps high-tech companies make smarter decisions about how, when and where to fulfill, balancing speed, cost, and customer expectations in real time.



Ensuring a sustainably abundant future

Designing supply chains that serve the planet—and your bottom line

Sustainability isn't a trade-off—it's a competitive edge and a requirement in tomorrow's high-tech landscape

Sustainability is no longer optional in high tech. Customers expect it. Regulators mandate it. Investors reward it. And employees value it. But while the pressure is rising, most companies still struggle to measure, manage and improve their environmental impact, especially across globally distributed supply chains.

What's needed isn't just reporting—it's real operational change. And that starts with visibility, data, and intelligent action.

Turning sustainability from reporting to results

Most ESG efforts rely on backward-looking metrics and disconnected data. Blue Yonder Sustainable Supply Chain Manager changes that by providing a digital twin of your supply chain, enriched with carbon, water and waste impact data across every node.

It empowers teams to model trade-offs between sustainability, cost and service,

so you can make smarter choices that improve outcomes in every direction.

Embedded in planning, not bolted on

Sustainability is most powerful when it's built into your everyday decisions, not layered on after the fact. That's why Blue Yonder integrates sustainability data directly into demand planning, network design, transportation optimization, and more.

Now, planners can see the environmental impact of every decision and make trade-offs in real time based on emissions, cost and customer need.

Collaborating across the value chain

Environmental responsibility is shared, and that means collaborating with partners, suppliers and logistics providers. With the Blue Yonder Network and Command Center capabilities, companies can align on ESG goals, share impact data, and coordinate joint action across the value chain.



Conclusion

Reimagine what your high-tech supply chain can do

You don't have to choose between innovation and execution. With the right partner, you can have both—and a whole lot more.

The high-tech industry is under pressure, but it's also full of possibility. Whether you're building the next breakthrough product or reengineering how your supply chain runs, success depends on your ability to move faster, plan smarter, and adapt continuously.

That's what Blue Yonder is built for. We bring together AI, automation, real-time data, and the industry's most connected ecosystem to help you reimagine supply chain performance from end to end.

From strategic planning and intelligent forecasting to dynamic execution and sustainability, we help high-tech leaders turn supply chains into competitive advantage.

You're already innovating at the product level. Now it's time to match that innovation with the supply chain it deserves.





About Blue Yonder

Blue Yonder is the world leader in end-to-end digital supply chain transformation. With a unified, AI-driven platform and multi-tier network, Blue Yonder empowers businesses to operate sustainably, scale profitably, and delight their customers—all at machine speed.

Blue Yonder's modern supply chain innovations and unmatched industry expertise help more than 3,000 retailers, manufacturers, and logistics service providers to confidently navigate supply chain complexity and disruption.

blueyonder.com



▶ blueyonder.com

©2025 Blue Yonder Group, Inc. All rights reserved. Blue Yonder is a Registered Trademark of Blue Yonder Group, Inc. All other company and product names may be Trademarks, Registered Trademarks or Service Marks of the companies with which they are associated. Blue Yonder reserves the right at any time and without notice to change these materials or any of the functions, features or specifications of any of the software described herein.