

For Investment Managers & Funds



### Introduction

Investment firms and fund managers are in scope for the Digital Operational Resilience Act (DORA).

- DORA is an EU regulation aimed at ensuring the operational resilience of financial entities by setting standards for managing, mitigating and reporting ICT-related risks. It introduces and reinforces requirements to ensure that there is an appropriate operational resilience across financial entities.
- Investment firms, asset managers and fund managers operate in an interconnected environment where they depend on a network of upstream and downstream technology, suppliers and vendors. Consequently, DORA impacts clients from multiple angles.



# Our Perspective

- DORA is a broad obligation with a vast set of financial services firms in scope: from global banks to niche investors. We view investment firms and fund managers as having simpler operational and technological landscapes.
- Consequently, Investment firms, asset managers and fund managers need a proportional response to the Digital Operational Resilience Act (DORA) to ensure they meet a minimum defensible level of compliance without overinvesting or excessively changing. This is reinforced as some companies are already meeting some operational regulatory requirements (i.e AIFM Directive).
- In practice, navigating DORA often leads to unnecessarily complex and costly changes. By combining legal and technical expertise, we deliver precise, practical solutions underpinned by legal weight.

# We ensure: Clear, actionable insights, focusing on essential changes to avoid unnecessary costs.

#### You gain:

Viable compliance with DORA, minimal internal adjustments, and revised contracts to comply efficiently and cost-effectively.

# Looking at DORA holistically

What are the DORA obligations & how do they apply?

What **governance** & **frameworks** are required to effectively oversee DORA?

What **policies** & **standards** are required, and need definition?

What processes & standards are required, and existing?

What enabling **technology** needs change and what **contracts** require revision?

What **reporting**, **disclosure** and **monitoring** exists and is needed?

How does our DORA adherence integrate with enterprise-wide activities, including: risk, regulatory and IT management?

Existing Governance & Enterprise Risk Management Practices

**DORA Governance Framework** 

ICT Risk Management Framework

.& Environmental Security

& Management

Governance

Encryption & Operations)

Security

(including Cyber, Data,

Human Resources & Identity

Incident Management

& Third-party Risk Management

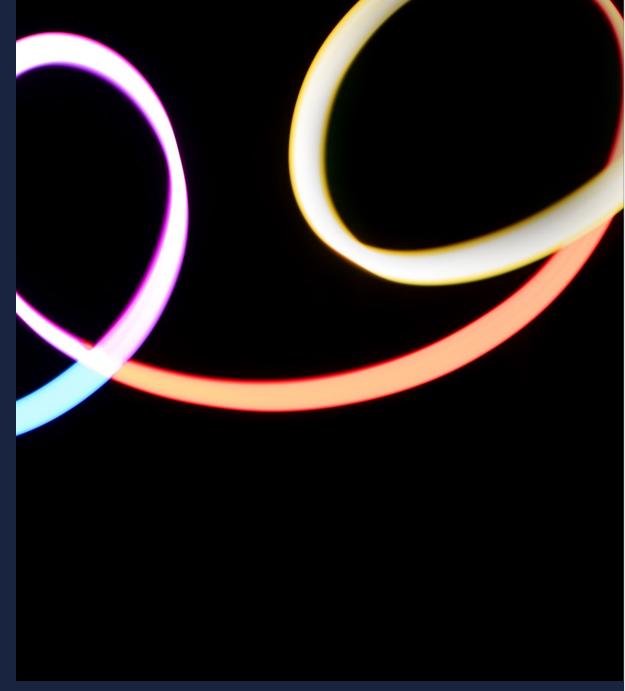
Supplier

**Business Continuity Manageme** 

# Core questions

Key questions that we will raise and discuss together as a start

- What needs to be DORA bespoke vs covered by existing standards, policies and tools?
- Where do we already comply or have a defensible position?
- What is "sufficient"?
- What priority to we address gaps?
- What can we expect of suppliers?
- What are the proportionate operational structures & escalation paths?



## How we can help

Support

Contract **Pointed DORA Embedding Operational** categorisation, operational DORA into obligation evaluation and technology gap analysis, & analysis BAU amendment changes

Conduct a thorough review of DORA's regulatory requirements to identify specific obligations applicable to the investment firm or fund manager.

Assess current operational processes and systems to determine their alignment with DORA's resilience standards, including key contracts.

Categorise existing contracts, perform a gap analysis, and amend agreements to ensure compliance with DORA's provisions.

Implement targeted operational and technological adjustments to address identified gaps and enhance resilience in line with DORA. Emphasise reuse of existing resources wherever possible.

Integrate DORA compliance into business-as-usual activities to maintain ongoing adherence and operational resilience. Ensure reporting and meeting regulator disclosure obligations are in place.

Practically, DLA Piper provide advice and implementation support to define and meet a proportionate level of compliance for funds and their managers.

This aims to satisfy regulators without overextending resources, investing disproportionately, or changing excessively.

DLA Piper expect organisations have begun their journey to DORA compliance.

Our response addresses gaps, known risks and emerging issues to meet DORA obligations quickly.

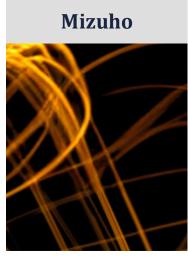
#### **Case Studies**



Assisting LSEG with DORA compliance for their global operations, preparing contract terms, compliance maps, playbooks, and training sessions.



Supported WTW's DORA response from legal and consulting dimensions. This included legal and regulatory advice (incl. contractual provisions); policy review; governance design; capability & training development (playbooks, FAQs, board sessions), and programme management.



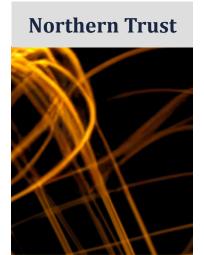
Supported Mizuho with updating their current outsourcing and supplier arrangements for additional DORA requirements.



Advised Morningstar on DORA compliance preparation, drafting a DORA Annex for regulated customers, and producing client-facing communications and explanatory materials.



Supported a UK
Investment Manager's
DORA compliance
activities, preparing
customer and supplierfacing standard terms
templates, compliance
maps, playbooks,
checklists, Q&A
documents, and
communications
materials.



Assisting Northern Trust with meeting DORA requirements in relation to both services provided to Northern Trust's own clients and its own third-party contracts in multiple jurisdictions.

# Thank you