



FY24

INDUSTRY ASSOCIATIONS REPORT



fortescue.com

WHAT WE DO

WE ARE THE TECHNOLOGY,
ENERGY AND METALS
GROUP ACCELERATING THE
COMMERCIAL **DECARBONISATION**
OF INDUSTRY, RAPIDLY,
PROFITABLY AND **GLOBALLY**.

OUR VALUES

Family

Enthusiasm

Empowerment

Safety

Frugality

Courage and
Determination

Stretch Targets

Generating
Ideas

Integrity

Humility



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Acknowledgement of Country

Fortescue acknowledges the First Nations people of the lands upon which we live and work. We acknowledge their rich cultures and their continuing connection to land, waters and community. We are proud to work, partner and engage with First Nations people. We pay our respects to the culture and people, their Elders and leaders, past, present and emerging.



1 ABOUT THIS REPORT

This report provides a list of the industry association memberships of Fortescue Ltd (Fortescue) and its subsidiaries, and describes how we select, monitor and manage these relationships. This report also provides details of research partnerships and significant research funding.

We are members of a broad range of industry groups and associations, which allows us to contribute in a coordinated way to the development of effective policy frameworks, share best practice and access information and insights on material topics. Participation also provides an opportunity for us to positively influence the association and individual members.

Many industry associations engage in advocacy and lobbying on behalf of members, and we acknowledge the influence these activities can have on policy frameworks. We work to ensure that these actions reflect our own Values and commitments.

Given the nature of membership-based associations and the differing views of members, the policies and commitments of associations may not fully align with our own. Policy alignment is, however, important on critical issues such as climate change, biodiversity and human rights.

We welcome the views of our stakeholders, please forward any comments to sustainability@fortescue.com.

1.1 Limitations

The views and conclusions expressed in this report are those of Fortescue. We have endeavoured to provide a consistent and fair summary of the positions of each association included within this report as well as their alignment with our Values and commitments. The nature of the review necessitates interpretation, judgement and opinion.

This review is largely based on publicly available information such as reports, websites, policy submissions and media sources.



2 OUR APPROACH TO INDUSTRY ASSOCIATIONS

We define industry associations as organisations that support and protect the rights of a particular industry or trade group and the people who work in that profession. We define membership as one where we have joined as a corporate member and pay an annual subscription fee or dues.

Fortescue's support of research organisations, not for profit organisations and consortiums and our partnerships with such organisations are managed separately to our memberships; these are listed in section 5.

2.1 Selection of memberships

Fortescue's Chief Operating Officer (COO), together with the Director of Sustainability and External Affairs, oversee memberships with industry associations and are responsible for approving applications. Several criteria are considered in the selection and approval of new memberships.

Criteria considered in the selection and approval of memberships are described in the table below.

Selection and approval criteria	
Value proposition	Benefits of joining and value to Fortescue.
Policies and public positions	Alignment of the association's policies and public positions with our Values, objectives and policy framework, particularly regarding climate change, environmental stewardship, sustainability, diversity, human rights, indigenous employment and community engagement.
Conditions of joining and ongoing obligations	Internal commitment needed to meet conditions of memberships and ongoing obligations or standards.
Members	Existing members of the association, reputation and potential risks.
Governance	Strong governance demonstrating the association's competency, diversity, skills and experience.
Management	Internal dedicated Executive to manage relationship and obligations.

2.2 Annual monitoring

We consider our memberships annually to ensure they continue to provide value and align with our Values and objectives. A full list of Fortescue's memberships held as of 30 June 2024 is provided in Section 4.

Annual monitoring considers alignment with public positions on a range of matters as described in the following table.



Issue	Commitment/policy position
Climate and energy	We are committed to being a leader in addressing the global challenge of climate change and have set industry-leading targets to achieve Real Zero within our terrestrial iron ore operations in the Pilbara by 2030 , and to achieve net zero emissions across our value chain by 2040 . We expect our industry associations to accept the scientific consensus as assessed by the Intergovernmental Panel on Climate Change (IPCC) and to reflect our commitment to climate action, taking steps to realise the goal of the Paris Agreement.
Human rights	We are committed to respecting and promoting the human rights of all people including our employees, the communities in which we operate, those within our supply chains and those who may be impacted by our activities. We expect the same standard from our industry associations.
Biodiversity	We take a precautionary approach to environmental management and implement the mitigation hierarchy to avoid, minimise, rehabilitate and offset impacts across all our activities. We aim to create overall biodiversity benefits in the areas in which we work.
Innovation and technology	Fortescue has transformed the global iron ore industry and will now apply the same innovation, cutting-edge technology and project excellence to transform the global carbon product emitting industry. We select our industry groups and associations to forward our vision of developing technology solutions for hard to decarbonise sectors.

2.3 Fees

Memberships often have associated fees payable by members. Depending on the type or organisation, fees may be a standard charge or based on membership categories, production values or revenue. Membership fees paid in FY24 totalled over \$3.14 million. Details of our top five memberships by fee are summarised in Section 3.

2.4 Management and policy alignment

The management of each membership falls under the responsibility of the nominated Executive. The nominated Executive is responsible for reviewing the ongoing value of each membership and to assess any potential misalignment in policy position.

Where misalignment is identified, the membership is reassessed according to the criteria outlined in Section 2.1 and must be approved by the CEO or nominated delegate prior to the commencement of the next membership cycle. Where we have a long-standing relationship or determine value in further engagement, we work to influence change rather than walk away. If there is significant misalignment and we are not able to influence or reconcile views, the CEO or nominated delegate may elect to terminate the membership outside the regular membership cycle.



3 OVERVIEW OF FY24

During FY24, Fortescue participated in over 85 industry groups and associations, contributing \$3.14 million in fees (ex. GST). Our five most significant memberships of FY24 by fee value (ex. GST), are summarised below. These memberships represent 43.1% per cent of our total membership spend in FY24.

3.1 Five most significant industry memberships by fee

Chamber of Minerals and Energy Western Australia (CME).....A\$582,836

The CME is the representative body for the resources sector in Western Australia. It is a member-funded, not-for-profit organisation that leads policy development on issues impacting the sector. It also promotes the value of the sector to the community and provides engagement and collaboration opportunities for members. As a member, we have access to events, publications and the opportunity to participate in committees/reference groups that focus on issues including climate and energy.

Port Hedland Industries Council (PHIC).....A\$380,000

The resources industry in the Pilbara and the economic infrastructure of the port of Port Hedland is critical to economic growth for Western Australia. The PHIC works collaboratively to support the industry of Port Hedland and provides a forum for information sharing to minimise impacts on the community. As a member, Fortescue will continue to invest in the future of Port Hedland and support the community through a range of programs.

Fortescue is represented across the various levels of PHIC, and primarily across the following key focus areas: Community and Stakeholder Engagement working Group (CSEWG), Environment Working Group, Management Committee, PHIC Board.

Sustainable Markets Initiative (SMI) - Hydrogen Taskforce.....A\$133,991

The Sustainable Markets Initiative (SMI) was launched at the World Economic Forum in Davos 2020, by His Majesty King Charles III, then The Prince of Wales. The SMI is guided by the Terra Carta - a set of principles for 2030, that puts Nature, People, and Planet at the heart of global value creation. The program also prioritises the pursuit of ambitious and practical action to help the private sector accelerate toward a sustainable future.

Australian Resources and Energy Employer Association (AREEA).....A\$132,094

AREEA is the national representative for Australia's resources, energy and supply industry employers. It is Australia's largest national resources and energy industry employer group. AREEA assists with commercial and operational issues within the sector. Membership provides a network and connection to the industry.

Fortescue sits on the Board Reference Group of AREEA. A key purpose of our membership is to engage with other members of our industry and similar industries on Industrial Relations and employment law matters. This has been important in the last two years with the significant legislative changes that have occurred. There is a meeting every quarter which Fortescue attend. Fortescue also spoke at the AREEA IR/ER Forum on 18 April 2024. At the start of FY25, Fortescue will receive the 'Long Membership Award' for 20 years of membership and service.

Massachusetts Institute of Technology: Industrial Liaison Program (MIT-ILP).....\$126,178

The MIT-ILP engages with organisations from around the globe – in any sector – that are concerned with emerging research- and education-driven results that will be transformative. This is a membership-based program for large organisations interested in long-term, strategic relationships with MIT.

Fortescue was a member of the MIT-ILP in FY24. MIT assisted Fortescue's North America project team with evaluating/modelling hydrogen tax credit scenarios.



3.2 Advancements

We also engage with groups, associations and consortiums that help us advance our areas of interest. In FY24, this included a focus on climate action, human rights, and sustainability.

CEDA - Committee for Economic Development Australia



CEDA is an independent, membership-based think tank focused on policy to support sustainable long-term prosperity for all Australians.

Fortescue representatives are actively involved with CEDA. Particular highlights over the past 12 months saw Fortescue Energy CEO Mark Hutchinson contribute to the CEDA Energy Transition Summit in November, taking part in a panel on 'Generating local jobs, downstream processing and innovation'; Fortescue Board Member Dr Larry Marshall contribute to the CEDA Climate and Energy Forum in May, delivering a plenary entitled 'Australia's role in the global energy transition' and taking part in a panel on 'Supercharging renewables and transmission'; and Fortescue Metals CEO Dino Otranto contribute to the CEDA State of the Nation 2024, taking part in a panel on 'extracting more from Mining rare earths and critical minerals'.

Fortescue values the ability to contribute thought leadership on the policy settings required to maximise opportunities for ongoing prosperity for all Australians via CEDA.

VPI - Voluntary Principles Initiative



We are proud to announce that Fortescue has recently been voted as a Full Member of the Voluntary Principles Initiative (VPI).

This initiative promotes a set of internationally recognised principles which guides companies on how to better conduct their security operations while respecting human rights.

Over four days in Washington DC, our Human Rights and Corporate Intelligence team attended VPI's 2024 Annual Plenary Meeting, engaging with global representatives, sharing insights and strategies to prevent human rights abuses.

As a global company, it is more important than ever to ensure our business practices are ethical and safe. Our membership empowers us to align our actions with these principles, collaborate on challenging issues, and ultimately leave a lasting positive impact on people and communities around the world.



3.3 Policy alignment updates

There have been several updates to our industry association memberships resulting from our policy alignment review.

3.3.1 FY24 significant differences in policy positions

One membership misalignment was confirmed and resolved during FY24.

Resolution

One membership review that commenced in FY23 was concluded in FY24. The association's perceived continued advocacy of ill-defined green hydrogen classification was confirmed. Fortescue has cancelled this membership as a result.

3.3.1 FY24 updates in alignment and policy positions

A total of 11 status updates were recorded during FY24 as detailed below.

◆ Generally aligned with our Values and commitments ◆ Partially aligned with our Values and commitments ◆ Misaligned with our Values and commitments

Association		Rationale
Association of Mining and Exploration Companies (AMEC)	◆	<p>The Association of Mining and Exploration Companies (AMEC) appears to have a negative position on climate policy, with high overall engagement. While the association has communicated broad top-line support for climate action, it has negatively engaged on a number of specific climate-regulations in Australia and continues to advocate a role for fossil fuels in the energy mix.</p> <p>Consequently we consider this association to be only partially aligned with Fortescue values.</p>
Australia China Business Council (ACBC)	◆	<p>The ACBC's 'Green Channel' is Focused on clear and measurable outcomes, the Green Channel is an over-arching framework designed to elevate engagement with China on trade and investment opportunities to address a shared global risk – Climate Change.</p> <p>Consequently we consider this association to be generally aligned with Fortescue values.</p>
Australian Airports Association	◆	<p>The AAA are a leading advocate for appropriate national policy relating to a progressive and sustainable airport industry. Their policy and advocacy team seeks to support its members through 'fostering an environmentally sustainable future for the aviation industry'.</p> <p>Consequently we consider this association to be generally aligned with Fortescue values.</p>
Chamber of Minerals and Energy Western Australia (CME)	◆	<p>The Chamber of Minerals and Energy of Western Australia (CME) is highly engaged on climate policy and displays largely negative positions on a number of specific climate-related regulations in Australia in 2022-2024. The association assumes a mix of negative and positive positions on the energy transition, supporting an increase in renewables while consistently advocating a sustained role for fossil gas.</p> <p>Consequently we consider this association to be only partially aligned with Fortescue values.</p>
Committee for Economic Development of Australia (CEDA)	◆	<p>CEDA are focused on independent policy research and market insights to guide sustainable policy across various ESG topics. Furthermore, Fortescue is actively engaged with CEDA on a range of climate action topics.</p> <p>Consequently we consider this association to be generally aligned with Fortescue values.</p>



Association		Rationale
Gladstone Engineering Alliance (GEA)	◆	<p>The GEA continues to link businesses to sustainable growth opportunities in the Gladstone Region. Central Queensland is on the cusp of a renewable energy evolution and Gladstone is seen as the centre for green hydrogen and renewable energy in Australia. Fortescue remains an active member of this association.</p> <p>Consequently we consider this association to be generally aligned with Fortescue values.</p>
Kenya Private Sector Alliance (KEPSA)	◆	<p>Fortescue is an active member of KEPSA. On 12th October 2023, the Kenya Private Sector Alliance (KEPSA), through its Knowledge Centre - the Sustainable Inclusive Business Kenya, affirmed its commitment to equipping SMEs with the tools and knowledge necessary to build a resilient, sustainable, and eco-conscious business environment. This was during the 11th Annual SME Conference and Expo by Strathmore University, under the theme: "Sustainability and Climate Resilience: Creating Opportunities for SMEs."</p> <p>Consequently we consider this association to be generally aligned with Fortescue values.</p>
Namibia Green Hydrogen Association (NamGHA)	◆	<p>NamGHA supports the development of green hydrogen based fuels in Namibia, including the promotion of certification, best practices, standards and technology for green hydrogen-based energy products. This association aims to guide the sustainable development of the industry and the associated legislation and regulatory frameworks.</p> <p>Consequently we consider this association to be generally aligned with Fortescue values.</p>
National Association of Women in Operations (NAWO)	◆	<p>NAWO is a leading national advocate for women in operation. Fortescue continues to engage and participate in this Australian network.</p> <p>Consequently we consider this association to be generally aligned with Fortescue values.</p>
South Australian Hydrogen Hubs Incorporated (SA-H2H)	◆	<p>The CSIRO and Fortescue are a few of the prominent climate action member of this association. SA-H2H hopes to deliver hydrogen supply-chain scale in South Australia.</p> <p>Consequently we consider this association to be generally aligned with Fortescue values.</p>
The Australian and New Zealand Chamber of Commerce in Japan	◆	<p>The association is an independent, not-for-profit that has been dedicated to the development of commerce between Australia, New Zealand and Japan since 1972. The association has created a sustainability committee, and regularly highlights sustainability champions.</p> <p>Consequently we consider this association to be generally aligned with Fortescue values.</p>

3.3.1 FY24 policy alignment review

Our membership policy alignment review undertaken in FY24 found that we hold 85 active memberships with industry associations globally as of 30 June 2024. Our review showed that of these memberships, 58 are considered "Generally aligned" to Fortescue's Values and commitments. The remaining 27 are considered "Partially aligned". No memberships are considered to be misaligned with our Values and commitments.

We added 11 corporate memberships in FY24, while ceasing our membership with two Associations. One membership was terminated due to policy misalignment.



Organisations are deemed to be generally aligned where they demonstrate a clear synchronisation with at least one of our areas of interest. For example, we expect our industry associations with a climate policy to reflect our commitment to the Paris Agreement and the goal of limiting global temperature rise to 1.5 degrees Celsius above pre-industrial levels. Three of our five significant memberships are deemed as generally aligned.

Many of our memberships with industry associations are considered partially aligned with our Values and commitments. This reflects the fact that our areas of interest and commitments are varied, as well that many of our memberships are with organisations focused on a specific industry, trade or purpose that does not take a position on such areas. For example, if an association has no relevant stance on climate they are considered as partially aligned. We will continue to engage with organisations that are considered partially aligned with our Values and commitments and will continue to advocate for our areas of interest and high-priority issues.

We consider an industry association as misaligned where they demonstrate a policy or stance that is at odds with the future that we as Fortescue are working to build, whether that be through climate action, human rights, biodiversity or technology. None of our industry association memberships were deemed as misaligned during this review.

We remain in communication with all our memberships and will continue to foster good relationships and drive progress in our areas of interest going forward. Full results of our policy review are shown in the membership table in Section 4.



4 OUR MEMBERSHIPS

Our list of memberships as of 30 June 2024 is provided below. This list does not include those memberships held by non-operated joint ventures or recent acquisitions (none during FY24). We do not include professional bodies, think tanks, non-membership relationships or government initiatives, forums and committees within this list.

◆ Generally aligned with our Values and commitments ◆ Partially aligned with our Values and commitments ◆ Misaligned with our Values and commitments

Association	Jurisdiction	Purpose	Engagement
◆ African Hydrogen Partnership	Africa	A continent-wide African non-profit trade association dedicated to the development of green and natural hydrogen resources and related technologies in Africa.	Fortescue is a corporate member.
◆ Alliance of CEO Climate Leaders	International	A World Economic Forum initiative founded in 2014. The Alliance is a community of CEOs that are committed to pursuing bold climate ambition. The alliance aims to bring together a diverse array of influential business leaders, to accelerate the pace of decarbonisation within our value chains and markets.	Fortescue is a member.
◆ Ammonia Energy Association (AEA)	International	AEA is a global non-profit industry association that promotes the responsible use of ammonia in a sustainable energy economy.	Fortescue is a Gold-tier Member. Fortescue's Ashutosh Shukla has been elected to the Association's Board of Directors for 2024-2025.
◆ Amira Global	International	Independent global not for profit organisation representing members from the resources industry seeking to enhance, sustain and deliver transformational research and development, innovation and implementation to the benefit of society.	Fortescue is a member.
◆ Arizona Chamber of Commerce and Industry	Arizona, USA	The Arizona Chamber is committed to ensuring economic growth and prosperity in Arizona. They advocate for free-market policies and work to advance Arizona as a leading player in the global economy. The chamber aims to serve as the collective voice for Arizona business at the state legislature — representing the interests of commerce and industry..	Fortescue is a corporate member.



Association	Jurisdiction	Purpose	Engagement
◆ Arizona Forward	Arizona, USA	Arizona Forward is committed to advancing Arizona's competitive position in the global economy by advocating free-market policies that stimulate economic growth and prosperity for all Arizonans. Since 1974, the Arizona Forward has been the leading statewide business advocate at the Arizona Capitol and with the Arizona congressional delegation. Its diverse membership employs 250,000 Arizonans in all business sectors from manufacturing to services and includes small, medium, and large employers.	Fortescue is a corporate member.
◆ Association of Mining and Exploration Companies (AMEC)	Australia	Supports increased exploration, discovery and mining opportunities in Australia. The group is an important advocacy voice for the diverse Australian mining and exploration sector.	Fortescue is a full member.
◆ Australasian Railway Association	Australia and New Zealand	Peak body for the rail sector in Australia and New Zealand, and advocates for more than 170 member organisations across the rail industry. Supporting their members on the transition to net-zero by 2050, in line with the Paris Accord.	Fortescue is a member.
◆ Australia China Business Council (ACBC)	Australia and China	National not-for-profit membership organisation with branches in every State and Territory. Its purpose is to encourage Australia-China trade investment. Many of their members are exporters to China, have operations in China or are service providers assisting other firms achieve success in Australia-China business. ACBC are the premier bilateral business organisation in Australia dedicated to the Australia-China economic relationship.	Fortescue is an active member. Our Group Manager China Relations sits on the ACBC WA Executive Committee, Resources Committee and Culture and Media Sub-Committee. In FY24, the Chairman of ACBC National spoke at the Boao Forum for Asia in China in March and Perth in August which Fortescue is the strategic partner, and also at the Senior Business Leaders Forum initiated by Fortescue. Fortescue also participated in ACBC's signature annual event – Canberra Networking Day in Canberra in October 2023.
◆ Australia Japan Business Cooperation Committee	International	Promotes and increases business opportunities and strengthens ties between Australia and Japan for the benefit of Members as well as the broader community.	Fortescue is a member.
◆ AusCham Korea	Korea	AusCham Korea is the peak body representing Australian and Korean business interests.	Fortescue is a member.
◆ Australia Korea Business Council	Australia and Korea	Supports the commercial success of Australian businesses entering the Korean market and helps members achieve their business strategy in Korea.	Fortescue is a member.
◆ Australian Airports Association	Australia	National voice for Australian airports and represents interests of more than 330 airports and aerodromes across Australia.	Fortescue is a member.



Association	Jurisdiction	Purpose	Engagement
◆ Australian Association of Graduate Employers (AAGE)	Australia	Represents organisations that recruit and develop Australian graduates. It is run by employers for employers. Current membership comprises around 330 employers, including a variety of large and small organisations across a wide range of industries in both the private and public sectors.	Fortescue is a full member.
◆ Australian Business Aviation Association	Australia	Non-profit organisation that was formed to act as a collective voice for the Business Aviation community in Australia.	Fortescue holds an Operating Membership.
◆ Australian Hydrogen Council (AHC)	Australia	Supports the development of the hydrogen industry, with members from across the hydrogen value chain.	Fortescue is a corporate member. In FY24, Fortescue hosted the AHC at our Green Iron Lab and Dawson Road R&D facilities.
◆ Australian Institute of Management WA (AIMWA)	Australia (Western Australia)	Provides innovative and industry focused education.	Fortescue is a member.
◆ Australian Pipelines and Gas Association (APGA)	Australia	Represents Australasia's pipeline infrastructure comprising of Gas, oil, slurry, water & other products. It promotes interests of pipeline industry and also has an important role in research programs & industry standards and guidelines. It is also involved in activities like developments in hydrogen as a fuel. APGA supports a net zero emission future for Australia by 2050.	Fortescue is a corporate platinum member.
◆ Australian Resources and Energy Employer Association (AREEA)	Australia	Assists with commercial and operational issues within the resource and energy sector.	Fortescue is a member. Fortescue sits on the Board Reference Group of AREEA. A key purpose of our membership is to engage with other members of our industry and similar industries on Industrial Relations and employment law matters. This has been important in the last two years with the significant legislative changes that have occurred. There is a meeting every quarter which Fortescue attend. Fortescue also spoke at the AREEA IR/ER Forum on 18 April 2024. At the start of FY25, Fortescue will receive the 'Long Membership Award' for 20 years of membership and service.
◆ Baltic Exchange	International	Represents a global community of shipping interests and provides a framework for its members to commit to high standards of business practice.	Fortescue is a member.



Association	Jurisdiction	Purpose	Engagement
◆ Bruegel	International	A European think tank that specialises in economic policy. Membership includes EU Member State governments, international corporations, and institutions. Priority projects cover macroeconomic policy and governance, banking and capital markets, global economy and trade policy, digital economy, energy and climate policy.	Fortescue is a Corporate Member.
◆ Buckeye Valley Chamber of Commerce	Arizona, USA	The purpose of the Buckeye Valley Chamber of Commerce is to provide leadership, support local businesses and build strong partnerships dedicated to promote business, education and community interests of Buckeye, Arizona.	Fortescue is a member.
◆ Business Council of Australia (BCA)	Australia	Supports sustainable economic growth and advocates for policy settings that it believes are in the national interest. It provides a forum for the CEO's of Australia's largest companies to promote economic growth and social progress in the national interest.	Fortescue is a member.
◆ BusinessNZ Energy Council (BEC)	New Zealand	Advocating for a sustainable, affordable, and secure energy system. The BEC is a cross-section of leading energy-sector business, government and research organisations taking a leading role in creating a sustainable, equitable and secure energy future. BEC represents the World Energy Council (WEC) in New Zealand. BEC is a brand of BusinessNZ, New Zealand's largest business advocacy body. Together with its members, BEC is shaping the energy agenda for New Zealand and globally.	Energy is a member.
◆ Canadian Hydrogen and Fuel Cell Association	Canada	Advances the commercialisation of hydrogen and fuel cell technologies in Canada to transition to a net-zero economy by 2050.	Fortescue is a member.
◆ Centre for Exploration Targeting (CET) UWA	International	Multidisciplinary research team who develop innovative technical solutions to address problems in the mineral exploration industry.	Fortescue is a corporate member.
◆ CFO Coalition for the SDG's	International	Addresses the financial gap in meeting the UN SDGs by 2030, re-envisioning the role of CFOs as the architects of long-term sustainable value creation. The Coalition brings together CFOs to accelerate aligning corporate investments with the SDGs.	Fortescue is a member. During FY24, our CFO attended an association dinner and roadshow in NY. Also engaged in a conference.
◆ Chamber of Commerce and Industry of Western Australia (CCIWA)	Australia (Western Australia)	Provides advice and advocates for business on local and national policy frameworks.	Fortescue is a corporate member.



Association		Jurisdiction	Purpose	Engagement
◆	Chamber of Minerals and Energy Western Australia (CME)	Australia (Western Australia)	Contributes to policy development relevant to the mining sector, promotes the value of the sector to the community and facilitates collaboration in Western Australia. CME is an important and united voice for the diverse resource and energy sector in Western Australia.	Fortescue is an ordinary member.
◆	CharIN - Charging Interface Initiative	International	CharIN is a non-profit organisation and open to companies worldwide who are involved in e-mobility. CharIN is the leading global association dedicated to promoting standards in the field of charging systems for charging EVs.	Fortescue is a member.
◆	Clean Energy Council (CEC)	Australia	Advocates for the acceleration of Australia's clean energy transition.	Fortescue is a CEC sponsoring member.
◆	Clean Fuel Ammonia Association	Japan and international	Seeks to establish a value chain that extends from the distribution of CO ₂ -free ammonia to the use of it, conducting studies on technological and economic assessment, in developing policy proposals, and in promoting international collaboration.	Fortescue is a member.
◆	Climate Leaders Coalition	Australia	Supports the Paris Agreement commitments with members required to set public declaration targets and take voluntary action on climate change.	Fortescue is a member.
◆	Committee for Economic Development of Australia (CEDA)	Australia	Supports a dynamic economy, provision of world class essential services, economic and social participation and opportunity.	Fortescue is an ELEVATE member. Fortescue representatives are actively involved with CEDA. Particular highlights over the past 12 months saw Fortescue Energy CEO Mark Hutchinson contribute to the CEDA Energy Transition Summit in November, taking part in a panel on 'Generating local jobs, downstream processing and innovation'; Fortescue Board Member Dr Larry Marshall contribute to the CEDA Climate and Energy Forum in May, delivering a plenary entitled 'Australia's role in the global energy transition' and taking part in a panel on 'Supercharging renewables and transmission'; and Fortescue Metals CEO Dino Otranto contribute to the CEDA State of the Nation 2024, taking part in a panel on 'extracting more from Mining rare earths and critical minerals'.
◆	Committee for Perth	Australia (Western Australia)	Champions Perth's growth and development.	Fortescue is a gold member.



Association	Jurisdiction	Purpose	Engagement
◆ Corporate Tax Association	Australia	Advocates for an internationally competitive and robust corporate tax system where large corporations meet their tax obligations in a timely and transparent manner.	Fortescue is a member company.
◆ CQH2 Ecosystem Alliance	Australia	The mission of the CQH2 is to foster collaboration between industry, Government, community and other community stakeholders to support the development of a renewable hydrogen industry in Central Queensland.	Fortescue is an alliance member.
◆ Economic Alliance of Lewis County	United States	Public-private partnership whose goal is to contribute to the economic vitality of the Lewis County community by increasing the number of jobs and improving the local quality of life.	Energy is a member.
◆ Esperance Chamber of Commerce	Australia (Western Australia)	Serves as the voice of private enterprise in Esperance.	Energy is a gold-tier member.
◆ First Movers Coalition	International	Harnesses purchasing power of companies together with innovative carbon removal technologies to decarbonise seven 'hard to abate' sectors that currently account for 30% of global emissions, including steel and shipping. The First Movers Coalition is a public-private partnership between the US State Department, through Special Presidential Envoy for Climate John Kerry, the World Economic Forum and is supported by the US Department of Commerce. It works across sectors and collaborates with leading climate experts and mission-aligned organisations as a platform to accelerate and scale collective impact.	Fortescue is a founding member.
◆ Flight Safety Foundation	International	Independent, international and impartial non-profit that exists to champion the cause of aviation safety.	Fortescue was a member until May 2024, and will not renew this membership for FY25.
◆ Fuel Cell and Hydrogen Energy Association (FCHEA)	International	Represents more than eighty-five leading organisations advancing production, distribution, and use of innovative, clean, safe, and reliable hydrogen energy. For over 30 years FCHEA has provided a consistent industry voice to policymakers and regulators, driving support at the federal and state level. Their educational efforts promote the environmental and economic benefits of hydrogen energy and fuel cell technologies.	Fortescue is a Principal Tier member.
◆ Geothermal Association of Kenya	Kenya	National umbrella body bringing together stakeholders in the geothermal sector in Kenya for a common goal. Encouraging, facilitating and promoting coordination of activities related to local and worldwide research, development, and application of geothermal resources. It is a non-political, non-governmental and non-profit organisation. The Geothermal Association of Kenya is an affiliate member of the International Geothermal Association (IGA).	Energy is a corporate member. At the 2023 GAK AGM, Fortescue delivered a presentation on the increased use of green hydrogen in Kenya. Fortescue also participated in the planning for the 2024 Kenya Geothermal Congress.



Association	Jurisdiction	Purpose	Engagement
◆ Gladstone Engineering Alliance (GEA)	Australia (Queensland)	Links business with opportunity for sustainable growth and diversity for the Gladstone region. GEA is well-established organisation operating since 2003 and is committed in assisting the engineering, manufacturing and supply chain services within the Gladstone Region to meet world best practice for its skills, proficiency, capability and quality of work.	Fortescue is a GEA corporate member. Attended the FY24 annual dinner. Fortescue are active members. A key networking group for the local industry.
◆ Global Compact Network Australia (GCNA)	Australia	Australian, business-led network of the UN Global Compact. As the principal sustainability initiative in Australia, the UNGCNA brings together participants of the UN Global Compact, including several of Australia's leading companies, civil society organisations and universities to advance responsible business and the private sector's contribution to sustainable development.	Fortescue is a member. Fortescue attended the 2024 Australian Dialogue on Business and Human Rights in June 2024.
◆ Green Hydrogen Organisation (GH2)	International	Promotes the sustainable production and use of green hydrogen.	Fortescue is a corporate member. Fortescue provides an annual donation. Our Chairman was a founding member and sits on the GH2 Board.
◆ H2 Korea	South Korea	Leading advocate for the development of a low-carbon hydrogen economy in Korea and globally. It functions to bring together government and private sector to expand hydrogen-related industries, improve policies and advance industry knowledge.	Fortescue is a member.
◆ Hydrogen Europe	Europe	An organisation that seeks to accelerate the development of the European hydrogen industry. The association acts as a representative an enable of the industry's stakeholders.	Fortescue is a corporate member.
◆ Hydrogen UK	United Kingdom	Committed to supporting the development of hydrogen solutions and the transition to Net-Zero through a collaborative approach.	Fortescue is an Executive member.
◆ IChemE Safety Centre (ISC)	International	IChemE membership provides access to the IChemE Safety Centre, ISC. The ISC is a not-for-profit company focussed on process safety improvement. Membership provides access to materials, training courses, industry forums and industry learning to support process safety management.	Fortescue is a member. In FY24 Fortescue utilised the membership to support with roll out of the Fortescue Process Safety Framework and to present an industry incident investigation lessons learned. In addition, a facilitated process safety learning session has been prepared for delivery to the board and executive team in August 2024, this will be third session. Fortescue also work with IChemE to provide process safety leadership training courses to leaders.
◆ International Council on Large Electric Systems (CIGRE)	International	CIGRE is a global community committed to the collaborative development and sharing of end to end power system expertise.	Fortescue is a CIGRE Australia and Paris Collective member.



Association		Jurisdiction	Purpose	Engagement
◆	International Hydropower Association (IHA)	International	Advances sustainable hydropower.	Fortescue is a member.
◆	Karratha & Districts Chamber of Commerce & Industry (Inc) (KDCCI)	Australia (Western Australia)	Represents the unique needs and aspirations of the local business community and provides a strong, active and independent voice for its growing membership base.	Fortescue is a Super Membership member. Fortescue was awarded the KDCCI 2024 Business Excellence Awards – Category Sponsor (Community Impact Award - Best Community Organisation). Fortescue was also a KDCCI 2024 Careers Expo Stall Holder.
◆	Kenya Private Sector Alliance (KEPSA)	Kenya	The apex organisation for the private sector in Kenya. It brings together local and foreign business associations, chambers of commerce, professional bodies, corporates from multinational companies, medium, SMEs, and start-ups from all sectors of the economy to enable them to speak with one voice when engaging government, development partners and other stakeholders.	Energy is a corporate member. Fortescue founded and is the co-chair of the KEPSA Green Hydrogen sub-committee. We also contributed to the drafting of national legislation pertaining to the business.
◆	MakeUK	United Kingdom	Represents manufacturing organisations in the United Kingdom, providing business support, industry insights, and driving change to improve sustainability practices in manufacturing and support the transition to net-zero.	Fortescue is a member.
◆	Massachusetts Institute of Technology: Industrial Liaison Program (MIT-ILP)	USA	The MIT-ILP engages with organisations from around the globe – in any sector – that are concerned with emerging research- and education-driven results that will be transformative. This is a membership-based program for large organisations interested in long-term, strategic relationships with MIT.	Fortescue is a member. MIT assisted the North America project team with evaluating/modelling hydrogen tax credit scenarios in FY24.
◆	Mineral Deposit Research Unit at the University of British Columbia	Canada	Focused on solving mineral exploration-related problems and training highly qualified persons. A collaborative joint-venture between the minerals industry and The University of British Columbia, corporate members benefit from research, training and education to contribute to a smarter and more successful industry.	Fortescue is a member.
◆	Namibia Green Hydrogen Association (NamGHA)	International	Provides a platform for private sector entities to engage with each other as well as with the Government of the Republic of Namibia (GRN). Guides the sustainable development of the industry and associated legislation and regulatory framework. Promotes local job creation and associated regional economic development.	Fortescue is a member.



Association		Jurisdiction	Purpose	Engagement
◆	National Association of Women in Operations (NAWO)	Australia	Advocates for gender balance. It is the leading national network for women in operations, actively led and resourced by an inclusive multi-industry community of industry professionals and an experienced executive team.	Fortescue is a corporate member. We have representatives on the NAWO WA Regional Sub Committee and the NAWO Intersectionality Advisory Committee. In FY24, a number of Fortescue employees also participated in the NAWO mentoring program.
◆	New Zealand Hydrogen Council (NZHC)	New Zealand	Supports a low emissions future using renewable hydrogen as an integral part of New Zealand's evolving energy needs.	Fortescue is a member.
◆	Newman Chamber of Commerce and Industry (NCCI)	Australia (Western Australia)	Business and innovation hub to foster innovation and development pathways across the Pilbara and beyond.	Fortescue is a Business Member.
◆	Noongar Chamber of Commerce and Industry	Australia (Western Australia)	Business advocacy group for Aboriginal owned businesses in Western Australia. They support contact between Aboriginal owned businesses and the broader WA business community. Their mission is to build the economic capacity and wealth of Aboriginal people.	Fortescue is an associate member and corporate partner.
◆	Onslow Chamber of Commerce	Australia (Western Australia)	Promotes the interests of its members in the business community and provides a range of services to generate positive outcomes for commercial and professional organisations. Through the endeavours of the Chamber and its members, it encourages cooperation to benefit the interests of the wider community and secure positive outcomes for the town of Onslow.	Fortescue is a member.
◆	Port Hedland Chamber of Commerce and Industry (PHCCI)	Australia (Western Australia)	Voice for business and industry in Port Hedland. The group is an a-political, independent association with a powerful business network of more than 400 members.	Fortescue is a member. Fortescue was recognised at the PHCCI 2024 Business Excellence Awards – Gold Sponsor.
◆	Port Hedland Industries Council (PHIC)	Australia (Western Australia)	The PHIC works with industry to support the growth and development of the port of Port Hedland and provides an opportunity for industry to collaborate on social, economic and environmental issues for the benefit of the local Port Hedland community. Fortescue representatives are actively involved on various working groups and management levels of PHIC, championing environmental stewardship, ensuring high quality standards and industry best practice is met and ensuring a strong and thriving Port Hedland community.	Fortescue is an A-Class member. In FY24, Fortescue engaged in the PHIC Community Industry Forum. Fortescue is also represented across key working groups and the PHIC board.
◆	Ports Australia	Australia	Peak body representing the Port sector and associated maritime services in Australia. Ports Australia runs cross-functional working groups to bring together professionals, government and industry to discuss emerging issues and best practice. This informs learning, policy advocacy, and opportunities to improve trade, build skills, and develop a more sustainable Port industry.	Fortescue is an associate member.



Association	Jurisdiction	Purpose	Engagement
◆ Pride in Diversity	Australia	Employer support program for LGBTQ workplace inclusion specialising in HR, organisational change and workplace diversity. Pride in Diversity publishes the Australian Workplace Equality Index (AWEI), Australia's national benchmarking instrument for LGBTQ workplace inclusion from which Top Employers for LGBTQ people is determined.	Fortescue is a corporate member.
◆ Race 2 Zero Coalition	International	Rallies leadership and support from businesses, cities, regions, investors for a healthy, resilient, zero carbon recovery that prevents future threats, creates decent jobs, and unlocks inclusive, sustainable growth.	Fortescue is a coalition member.
◆ Rail Industry Safety and Standards	Australia and New Zealand	Supports and works hand in hand with the Australian and New Zealand rail industry to provide the essential tools rail organisations need - good practice Standards, Codes of Practice, Guidelines and Rules.	Fortescue is a Class-B member.
◆ Society of Gas as a Marine Fuel (SGMF)	International	Promotes safety and industry best practice in the use of gas as a marine fuel.	Fortescue is a member.
◆ South Australian Chamber of Mines and Energy (SACOME)	Australian (South Australia)	Leading advocacy organisation for the resources sector in South Australia. It contributes to policy development relevant to the exploration and mining sector, promotes the value of the sector to the community, and facilitates collaboration between industry, the service sector and government in South Australia.	Fortescue is a member.
◆ South Australian Hydrogen Hubs Incorporated (SA-H2H)	International	Not-for-profit multi-company subscription-based industry consortium focussed on improving process safety. They share, analyse and apply safety-related thinking	Fortescue is a member.
◆ South East Asian Iron and Steel Institute (SEAISI)		SEAISI is a technical institute and its main objective is to promote the iron and steel industry in the South East Asia region.	Fortescue is an associate member.
◆ Supply Nation	Australia	Supports the development of policies that encourage spend with the Indigenous business sector.	Fortescue is a member.
◆ Sustainable Markets Initiative (SMI) - Hydrogen Taskforce	International	Business leaders have formed a Taskforce as part of the Sustainable Markets Initiative (SMI) to support accelerating the deployment of hydrogen as one of the decarbonization tools critical to achieving global net-zero emissions.	Fortescue is a member and sponsored SMI's Design Lab price in FY24.
◆ Taskforce for Nature Based Financial Disclosures Forum (TNFD Forum)	International	Developing and delivering a risk management and disclosure framework for organisations to report and act on evolving nature-related risks.	Fortescue is a member.
◆ The Association for Payroll Specialists (TAPS)	Australia	The Association for Payroll Specialists (TAPS), established in 1990 is Australia's original Association representing the payroll industry.	Fortescue is a full corporate member.



Association		Jurisdiction	Purpose	Engagement
◆	The Australian and New Zealand Chamber of Commerce in Japan	International	Independent, non-profit organisation that has been dedicated to the development of commerce between Australia, New Zealand and Japan since 1972.	Energy is a Corporate Sliver Member.
◆	The Climate Pledge	International	Co-founded by Amazon and Global Optimism in 2019, the climate pledge is a commitment to achieving Net-Zero carbon by 2040 with over three hundred signatories.	Fortescue is a signatory.
◆	The Fertilizer Institute (TFI)	International	Leading representative of the fertiliser industry in the United States. TFI functions primarily to advocate for fair regulation and legislation, to share industry knowledge and insights, and promote initiatives for environmental stewardship.	Fortescue is a member.
◆	Voluntary Principles Initiative	International	Multi-stakeholder initiative that promotes the implementation of a set of principles that guide companies on providing security for their operations while respecting human rights. Comprised of governments, key international NGOs, and companies in the industries of extracting, harvesting, developing natural resources, or energy, members strengthen their capacity to address complex security and human rights issues in business operations around the world.	Fortescue was voted in as a 'Full Member' at the VPI's 2024 Annual Plenary Meeting. This meeting in Washington DC was attended by our Human Rights and Corporate Intelligence team.
◆	Washington State Green Hydrogen Alliance (WGHA)	International	Working to ensure families and businesses benefit from an affordable, zero-carbon alternative fuel source made in Washington State.	Fortescue is a corporate member.
◆	World Association for Waterborne Transport Infrastructure (PIANC)	International	Provides technical guidance for a sustainable waterborne transport infrastructure to ports, marinas and waterways. PIANC membership is worldwide and open to everyone.	Fortescue is a corporate member.
◆	Women in Mining and Resources Network (WIMAR)	Singapore	WIMAR SG is a community that provides networking, mentoring, and professional development opportunities to both men and women in the mining and resource industry in Singapore.	Fortescue is a Bronze Member.



5 OUR RESEARCH ORGANISATIONS AND PARTNERSHIPS

We are actively collaborating for commercialisation of the technologies required to decarbonise our operations, create green hydrogen and green ammonia, and are applying these solutions across hard-to-abate sectors such as shipping and iron and steel production.

Given the considerable challenge in achieving these goals, we have initiated a range of partnerships with research organisations, not for profit organisations and consortiums to accelerate this work. We also fund research for other key areas of interest, including biodiversity and environmental stewardship. A selection of our partnerships during FY24 is provided below.

In FY24, we contributed over \$6.71 million to science and technology research and around \$0.87 million to biodiversity and conservation research. The below table documents these partnerships for FY24. We consider all our research organisations and partnerships for FY24 to be generally aligned with our Values and commitments.

- ◆ Generally aligned with our Values and commitments ◆ Partially aligned with our Values and commitments ◆ Misaligned with our Values and commitments

Organisation	Jurisdiction	Purpose	Engagement
Selection of agreements and partnerships (focus: climate and human rights action)			
◆ AusIMM - The Australasian Institute of Mining and Metallurgy	Australia	The Australasian Institute of Mining and Metallurgy (AusIMM) is the peak body and trusted voice for professionals working in the resources sector.	Fortescue is a partner.
◆ Arctic Circle Foundation Inc	Iceland, International	Icelandic non-profit. The 2023 Arctic Circle Assembly will take place in October 2023, with 2000 participants from 60 countries. Attendance will provide key networks for FFI to develop Nordic projects, with FFI having attended in 2022.	Fortescue Energy is a Global partner, contributing for the purposes of convening the annual Arctic Circle Assembly in Reykjavik, Iceland, and other Forums held globally.
◆ Cooperative Research Centre for Transformations in Mining Economies (CRC TiME)	Australia	Focused on successful mine closure, CRC TiME brings together over 70 partners across all stakeholder groups who are contributing their networks, time and knowledge to enable change.	Fortescue is a major participant in CRC-TiME.
◆ Green Hydrogen Catapult	International	Global initiative whose goal is to drive a massive green hydrogen scale-up by 2026. Launched in 2020 with the convening support of the UN's High Level Climate Action Champions.	Fortescue energy is one of the initiative's key partners.



Organisation	Jurisdiction	Purpose	Engagement
♦ Green Hydrogen Taskforce	Australia and Germany	Australian-German business coalition formed in 2022 to move on green energy through serious investment and working with government to achieve goals together. The Taskforce is a collaborative effort between FFI and leading German energy, industrial, and technology companies including, Covestro, E.ON, Linde, Luthardt, SAP, Schaeffler, thyssenkrupp Nucera, and thyssenkrupp Uhde.	Fortescue Energy is a partner in this coalition.
♦ H2Global Stiftung	Germany (International)	Double auction mechanism which promotes the European import of Green Hydrogen and its derivatives – e.g., green methanol and green ammonia – from extra-EEA countries. H2Global is now aiming at becoming the “extra-EU import arm” of the European Hydrogen Bank and is having strong political back-up from Germany. This is proved by the growing fund that this mechanism will be managing: after a first auction worth €900 million held at the beginning of 2023, a next tender is being prepared (ideally by the end of 2023) in excess of €3.5 billion.	Fortescue Energy was one of the first donors to enter the mechanism. Our engagement is constituted mainly of two streams: (a) advocacy effort and (b) off takers engagement. In the first stream, Fortescue is trying amongst other things to lose the strict pre-qualification criteria made to facilitate grey hydrogen incumbents. In the second stream, Fortescue is taking the opportunity of plenary meetings to keep the contact, discuss and aim at signed terms sheet with willing off takers (e.g. Covestro, E.ON, SEFE), as well as to lead the collaboration in joint advocacy efforts (e.g. Covestro, E.ON, Gasunie, RWE, Vopak).
♦ HILT CRC (Heavy Industry Low-Carbon Transition Cooperative Research Centre)	Australia	The objective of the CRC Program is to improve the competitiveness, productivity and sustainability of Australian industries, especially where Australia has a competitive strength, and in line with government priorities. Parties have agreed to establish a research collaboration to be known as the ‘Heavy Industry Low-carbon Transition Cooperative Research Centre’ (CRC)	Fortescue is a founding member of the HILT CRC (Heavy Industry Low-carbon Transition Cooperative Research Centre). HILT CRC is a collaborative research venture that brings together industries, researchers, and government organisations in an effort to de-risk the technology pathways to decarbonise heavy industry. In addition to our yearly partnership contributions, Fortescue also engages further via in-kind contributions to the partnership's various projects.
♦ Human Rights Resources and Energy Collaborative (HRECE)	Australia	An additional and parallel function is also supporting the transfer of knowledge through research coordination, Foundation events, and policy advocacy.	Fortescue is a partner.
♦ Science Based Targets initiative (SBTi)	International	Partnership between CDP, the United Nations Global Compact, World Resources Institute (WRI) and the World Wide Fund for Nature (WWF). The SBTi call to action is one of the We Mean Business Coalition commitments.	Fortescue has committed to setting near- and long-term company-wide emission reduction targets in line with the SBTi. Fortescue has responded to the SBTi's urgent call for corporate climate action by committing to align with 1.5°C and net-zero through the Business Ambition for 1.5°C campaign.



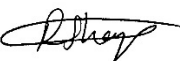
Organisation	Jurisdiction	Purpose	Engagement
◆ World Economic Forum	International	International Organization for Public-Private Cooperation. The Forum engages the foremost political, business, cultural and other leaders of society to shape global, regional and industry agendas. Forum Partners are leading global companies developing solutions to the world's greatest challenges. They are the driving force behind the Forum's programmes.	Fortescue is a WEF partner, and a member of the WEF First Mover Coalition. Our Chairman attended the WEF Annual Meeting in 2024, showcasing Fortescue's decarbonisation plan.
Selection of biodiversity and conservation contributions			
◆ Birdlife Australia	Australia	BirdLife Australia is national leader in bird conservation. They work locally, nationally and globally to drive the recovery of threatened birds, restore nature, and stop extinctions.	Fortescue engaged with BirdLife Australia to fund development of the AviStep graphical mapping tool that will assist in identifying areas of risk and potential impacts to birds from renewable energy projects in Australia. BirdLife Australia will develop exclusively for Fortescue a detailed assessment of avian sensitivity for birds of the Pilbara region from detailed range maps and actual occurrence records from their Birdata database. The Assessment will provide data on avian sensitivity in relation to wind energy infrastructure (onshore) including displacement and collision susceptibility risk factors.
◆ Frontier SI	Western Australia	Remote sensing for groundwater-dependant vegetation.	Fortescue has engaged in the ENVestigator Initiative (Environmental Investigation Tools): a suite of tools using remote sensing and machine learning techniques for near real time environmental monitoring and change detection.
◆ Habitat Innovation and Management	Australia	Concerned with the preservation and restoration of biodiversity surrounding our operations.	WA Herbarium - Research Collaboration Agreement - Resolving taxonomy of Pilbara flora.
◆ Murdoch University	Western Australia	Partnership for biodiversity and connection with nature.	Fortescue was a sponsor of the 2023 Biodiversity Conference.
◆ The Western Australian Biodiversity Science Institute (WABSI)	Western Australia	Support for subterranean fauna research.	In FY24, Fortescue engaged in the following: (1) Funding for the Conservation Systematics of Western Australians Subterranean Fauna: Taxonomy of Subterranean Pseudoscorpions Project 2023-2025; (2) Co-investment in the Western Australian Biodiversity Science Institute 2020-2025 - with funding provided for WABSI to implement its research priorities.
◆ Western Australian Herbarium	Western Australia	WA Herbarium - Research Collaboration Agreement - Resolving taxonomy of Pilbara flora	Fortescue participates in a Research Collaboration Agreement with the WA Herbarium. In FY24, Fortescue worked to resolve the taxonomy of the Pilbara flora.



Organisation	Jurisdiction	Purpose	Engagement
◆ WA Parks Foundation	Western Australia	The foundation's focus is to deliver projects that celebrate, protect, promote and enrich WA parks.	WA Parks Foundation & Fortescue Metals Group Ltd Sponsorship/Partnership Agreement.
◆ Proteus Partnerships	International	Proteus was initiated in 2003 as a unique collaboration to provide companies with the biodiversity information needed for better informed decisions, and to support the development, improvement and dissemination of global biodiversity data and information.	In FY24, Fortescue contributed to the sharing of biodiversity knowledge with the United Nations Environment Programme World Conservation Monitoring Centre.
Selection of science and technology development contributions			
◆ Australian National University	Canberra, Australia	Seeks to accelerate net zero emission supply chains through research and development of green hydrogen technologies.	Collaborative research and development.
◆ Commonwealth Scientific and Industrial Research Organisation (CSIRO)	Australia	Australia's national science agency and innovation catalyst. Seeks to accelerate net zero emission supply chains through research and development of hydrogen technologies, and to accelerate opportunities for low carbon iron ore production through research and development activities.	Collaborative research and development.
◆ Curtin University	Perth, Australia	Seeks to accelerate net zero emission supply chains through research and development of hydrogen technologies. Also seeks to accelerate opportunities for low carbon iron ore production through research and development activities.	Collaborative research and development.
◆ Deakin University	Victoria, Australia	Seeks to accelerate opportunities for low carbon iron ore production through research and development activities.	Collaborative research and development.
◆ Monash University	Melbourne, Australia	Seeks to accelerate net zero emission supply chains through research and development of ammonia technologies.	Collaborative research and development as project partner in Australian Government's Co-operative Research Centres – Project scheme.
◆ National Renewable Energy Laboratory (NREL)	Colorado, USA	Seeks to accelerate opportunities for low carbon iron ore production through research and development activities.	Collaborative research and development.



DOCUMENT CONTROL

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