

INSTITUTE OF
CORPORATE
DIRECTORS

THINK BEYOND
THE BOARDROOM.

INSTITUT DES
ADMINISTRATEURS
DE SOCIÉTÉS

PENSER AU-DELÀ
DE LA SALLE DU CONSEIL.



ICD National Director Conference & Fellowship Awards Gala

Today's Board: *Resilient* by design.

JUNE 3-4, 2025 / EDMONTON CONVENTION CENTRE

SPONSORS

LEAD



PREMIUM



CONFERENCE PATRON



GALA PATRON



VIEW AGENDA AT
[CONFERENCE.ICD.CA/AGENDA-2025](https://conference.icd.ca/agenda-2025)

Event Overview

Today's boards must be adaptive, bold, and intentional when exercising their oversight of culture, strategy, and risk. By being *resilient by design*, the board and their organizations have the potential for greater impact.

WORLD-CLASS SPEAKERS

Hear from over 25 leaders and governance experts.

IN-PERSON EXPERIENCE

Expand your network and foster collaboration with in-person networking.

GAIN INSIGHTS AND EXPERTISE

Enhance your governance skills with actionable insights and best practices from topic-based breakout sessions.

Perspectives from the Conference Co-Chairs



Jim Carter, OC, AOE, PEng, F.ICD

Chair, Finning International Inc. and
Careers The Next Generation Foundation;
Director, EllisDon Construction,
Brand Safway Industrial Services Ltd.

"The ICD Conference is a much-anticipated annual platform for directors across Canada to share solutions to the challenges of modern day directorship, as well as strategies for boards to optimize opportunities."



Alice Laberge, F.ICD

Director, Mercer International Inc.,
Russel Metals, Canadian Public
Accountability Board (CPAB)

"Change is constant and unrelenting. It's our duty as directors to help lead our organizations to understand and adapt to what can sometimes be seismic changes. Attending the ICD National Director Conference will give you a window into critical shifts in the business and governance landscape, and equip you with actionable insights for the boardroom."



Irfhan A. Rawji

Founder & Chair, MobSquad; Chair,
The Logic, CIFAR, The Institute for
Canadian Citizenship; Director, National
Bank; Member of the Canada Council
for the Arts

"The theme of this year's ICD Conference – resilience – is critical, now more than ever. In an ever-changing and increasingly volatile macro context, resiliency has become a must-have competency for organizations and their boards."

Pre-conference Events

Join the ICD on Tuesday, June 3, for pre-conference events designed to elevate governance thought leadership and peer-to-peer networking.

11:00 AM – 1:00 PM MT

**Empire Ballroom,
Fairmont Hotel Macdonald**

ICD.D DIRECTOR DILEMMA LUNCHEON

Engage with fellow ICD.D designation holders and gain new perspectives and insights by participating in an interactive Director Dilemma session led by the DEP faculty from the Rotman School of Management.

For ICD.D designation holders

2:00 – 3:00 PM MT

**Empire Ballroom,
Fairmont Hotel Macdonald**

Sponsored by 

GOVERNING MEGA PROJECTS

Mega projects, particularly energy and infrastructure initiatives, are pivotal to Canada's economic growth. Effective board governance and oversight throughout the process is essential for success. Join KPMG in Canada to learn more about proactive actions directors can take to successfully govern mega projects.

Session is full.

3:30 – 5:00 PM MT

Winspear Centre

ORCHESTRATING YOUR BOARD



Members of the Edmonton Symphony Orchestra invite you to experience Orchestrating Your Board, an immersive and entertaining workshop designed to elevate your leadership approach. The experience aims to foster innovative leadership skills for directors by drawing parallels between the work of a conductor and that of board leadership.

5:30 – 7:00 PM MT

**Empire Ballroom,
Fairmont Hotel Macdonald**

Sponsored by **Deloitte.**

WELCOME RECEPTION

Connect with accomplished directors from across Canada at the opening cocktail event. The reception is hosted in the Empire Ballroom and Terrace offering magnificent views of the North Saskatchewan River Valley.

Conference Agenda

Wednesday, June 4 / 8:30 AM – 4:30 PM MT / Edmonton Convention Centre

7:30 – 8:30 AM

Networking Breakfast

8:30 AM

Welcome Remarks



Rahul K. Bhardwaj
LL.B., ICD.D
President & CEO,
Institute of Corporate Directors

8:50 – 9:15 AM | MORNING KEYNOTE

Resilience in Action: Leading Through Complexity

Yvonne Camus understands that in complex and uncertain circumstances, we must plan for when (not if) things go wrong. Competing in the Eco-Challenge, a global adventure racing challenge in the jungles of Borneo, she learned important lessons about finding solutions, the value of resilience, and making tough decisions in highly challenging conditions. Ms. Camus will offer insight into the components of human resilience we must lean into.



Yvonne Camus
Business Leader,
Entrepreneur, Athlete

9:15 – 10:15 AM | OPENING PLENARY

Canada on the Global Stage: Economic Opportunity, Strategy and Risk

Hear expert panelists discuss today's geopolitical landscape and how Canada fits into shifting policy direction, as well as the questions boards can ask to guide organizations to stay ahead of the curve.



MODERATOR
Laura Dawson
Executive Director,
Future Borders
Coalition



Jeff Nankivell
President and CEO,
The Asia Pacific
Foundation of Canada



Steve Verheul
Principal, GT and
Company Executive
Advisors; President,
Steve Verheul
Consulting Inc.

10:15 – 10:45 AM | NETWORKING BREAK

10:45 – 11:45 AM | MORNING BREAKOUT SESSIONS

Session 1

Making Indigenous Partnerships Essential

Hear how boards can guide organizations to make meaningful strides towards reconciliation through novel Indigenous partnerships that economically benefit all parties.



MODERATOR
Gary Bosgoed
PEng, PSE
Director, Capital Power,
the Alberta Indigenous
Opportunities Corporation,
MEG Energy; President and
CEO of Bosgoed Project
Consultants Ltd.



Bill Chan
CPA, CGA, ICD.D
Director, Vancity Credit Union,
BC Provincial Health Services
Authority



Chana Martineau
ICD.D
CEO, Alberta Indigenous
Opportunities Corporation;
Director, Cenovus Energy

Session 2

Refining the Rules for Modern Work Cultures

Explore the critical role of boards in ensuring that as organizations continue to evolve their post-pandemic work models, they foster cultures that are right for their organizations.



MODERATOR
Michelle Banik
C.Dir
Director, Empire
Company Ltd. and
Stella-Jones Inc.



Dr. Julie Cafley
PhD
Executive Director,
Catalyst Canada



Dr. John Trougakos
PhD
Professor of Management,
Rotman School of Management;
President, JPT Associates Inc.

Session 3

Innovation: A Board Imperative

Discover how boards can help to drive a culture of innovation, as a competitive advantage.



MODERATOR
Jim Carter
OC, AOE, PEng, FICD
Chair, Fanning
International Inc. and Careers
The Next Generation
Foundation; Director,
EllisDon Construction, Brand
Safway Industrial Services Ltd.



Prof. David T. Lynch
OC, PhD, PEng
Professor Emeritus,
Chemical Engineering,
University of Alberta



Dr. Michael J. Robinson
PhD, CFA, ICD.D
Professor Emeritus,
Haskayne School of Business,
University of Calgary



Lisa de Wilde
CM
Director, TELUS; Vice Chair,
Asia Pacific Foundation of
Canada, CARE Canada;
Director, École de danse
contemporaine de Montréal;
Bell Media Professor of
Media Management, Schulich
School of Business

12:00 – 1:30 PM | LUNCH AND KEYNOTE ADDRESS

Navigating Through an Era of Disruption

Nik Nanos will paint a picture of the mood of Canadians in 2025 and on the heels of 2024, the "Super Year" for elections, with 3.7 billion voters in 72 countries that headed to the polls. Drawing from his extensive research, Mr. Nanos will offer insights and analysis of economic, technological, and societal factors and explore how boards of Canadian businesses can navigate these shifts and stay ahead of emerging trends and evolving stakeholder expectations.



Nik Nanos, ICD.D
Chief Data Scientist and
Founder, Nanos Research

1:45 – 2:45 PM | AFTERNOON BREAKOUT SESSIONS

Session 4

Responsibly Harnessing the Power of AI

Explore how boards can successfully facilitate responsible AI innovation by addressing adoption challenges and harnessing AI's potential for the organization.



MODERATOR
Nicole Janssen
Co-Founder and
Co-CEO, AltaML



Joan Hertz
KC, ICD.D, GCB.D
Chair, ATB Financial Board
of Directors; Director,
Fortis Alberta, Silvacom Ltd.,
Alberta Machine Intelligence
Institute (AMII)



Carole Piovesan
JD, MSc (Hons)
Managing Partner,
INQ Law



Dr. Patrick M. Pilarski
PhD, ICD.D
Canada CIFAR Artificial
Intelligence Chair; Fellow and
Director, Alberta Machine
Intelligence Institute; Professor,
Dept. of Medicine, Faculty
of Medicine and Dentistry,
University of Alberta

Session 5

Effectively Navigating Polarization

In this interactive, thought-provoking session, gain strategies that boards can use to mitigate the risks of growing polarization in an increasingly divided world.



Carman McNary
KC, ICD.D, GCB.D, LLD (HON)
Senior Counsel, Dentons
Canada LLP; Corporate
Director and Chair, Edmonton
Airports & Bee Clean West
Group; Vice Chair, Canadian
Chamber of Commerce



Tom Graham
CPA, CA, ICD.D
Executive Vice President,
Kingsdale Advisors



Morgan Hamel
President of MH Partners Inc.

Session 6

Understanding Investor Expectations on Sustainability Disclosures

Gain critical insights on emerging trends on the horizon in the world of sustainability standards and what the current "direction of travel" means for your organization.



MODERATOR

Yvonne Jeffery

MSc (Dist)
Board Member, Canadian Sustainability Standards Board; Board Vice Chair, Commissionaires Southern Alberta; Vice President, Sustainability, Vermilion Energy Inc.



Stan Magidson

KC, LL.M., ICD.D
Chair and CEO, Alberta Securities Commission;
Chair, Canadian Securities Administrators



Dr. Chika B. Onwuekwe

KC, ICD.D
Vice President, Legal, General Counsel, and Corporate Secretary, Trican Well Service Ltd.; Director, ENMAX Corporation, the Canadian Public Accountability Board (CPAB)



Katharine Preston

Vice President, Sustainable Investing, OMERS

2:45 – 3:15 PM | NETWORKING BREAK

3:15 – 3:35 PM

Critical Board Conversations

Join Conference Co-Chair, Irfhan Rawji, and CEO of the Canadian Banking Association, Anthony Ostler, for an engaging conversation about the implications and geopolitical ramifications of Digital Currency on the Canadian banking system. Find out what directors need to know.



Irfhan Rawji

Founder & Chair, MobSquad;
Chair, The Logic, CIFAR, The Institute for Canadian Citizenship;
Director, National Bank;
Member of the Canada Council for the Arts



Anthony G. Ostler

President and CEO, Canadian Bankers Association

3:35 – 4:25 PM | CLOSING PLENARY

Unlocking Canada's Productivity Potential

Hear experts' perspectives on what changes in Canada's economy mean for our future and the obstacles that corporate Canada and boards of directors need to overcome to address the urgent need to improve Canada's productivity.



MODERATOR

Stephen Tapp

PhD
CEO and Chief Economist, Centre for the Study of Living Standards



Hon. Lisa Raitt

P.C.
Vice-Chair, Global Investment Banking, CIBC Capital Markets;
Co-Chair, Coalition for a Better Future



Mac Van Wielingen

CM, FICD
Chair, Viewpoint Investment Partners

4:25 – 4:30 PM

Closing Remarks



Rahul K. Bhardwaj

LL.B., ICD.D
President & CEO, Institute of Corporate Directors

Fellowship Awards Gala

WEDNESDAY, JUNE 4 / EDMONTON CONVENTION CENTRE

6:00 – 9:30 PM MT

The evening will pay tribute to the 2025 Fellows, recognizing them for their outstanding contributions to board governance leadership.

ICD 2025 FELLOWS



Mary Cameron, ICD.D

Chair of Habitat for Humanity International, Vanderwell Contractors Advisory Board, and Director of AltaML, and CHL



Hubert T. Lacroix, ICD.D

Chair of Stornoway Diamond Corporation, Solmax Group Inc. and AXiO Health Group, and Director of Cascades Inc., Sojec Inc., the Canadian Olympic Committee, and the Villa Sainte-Marcelline Foundation



Réal Raymond

Former Chair of Metro Inc., Heroux Devtek Inc., Montreal Airport and, past Director of National Bank of Canada, SunLife Financial Inc., CPDQ



Kate Stevenson, ICD.D

Chair of CIBC, and Director of Open Text Corporation, and Unity Health



KEYNOTE ADDRESS

Andrew Coyne

Columnist, Globe and Mail



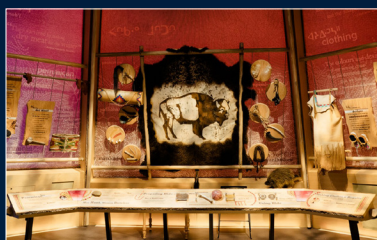
GALA HOST

Catherine Clark, ICD.D

President of Catherine Clark Communications, Special Advisor to Syntax Strategic and Director of The Ottawa Hospital and Hydro Ottawa Holding Inc.

Post-conference Experience

Thursday, June 5 / 8:00 – 10:00 AM MT / Fort Edmonton Park



THE INDIGENOUS PEOPLES EXPERIENCE, YINIWAK OKISKËYIHTAMOWINIWAW

Hosted by Indigenous directors who hold the ICD.D designation, this immersive experience provides leaders with valuable insights into the evolving landscape of Indigenous business partnerships and their importance for future projects in Canada. This session also addresses the increasing role of Indigenous equity partnerships in Canadian business, particularly as Indigenous Reconciliation becomes a business imperative.