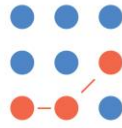


INSTITUTE OF
CORPORATE
DIRECTORS
*THINK BEYOND
THE BOARDROOM.*

INSTITUT DES
ADMINISTRATEURS
DE SOCIÉTÉS
*PENSER AU-DELÀ
DE LA SALLE DU CONSEIL.*



MEDIA KIT

2022

Think Beyond the Boardroom
Inspiring directors to enhance their contributions in the boardroom

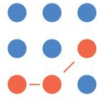


Table of Contents

Who We Are and What We Do	1
Our President and CEO <i>Biography, photo and subject matter expertise</i>	2
Subject Matter Expertise	4
Follow Us on Social Media	5
Contact Us	6



Who We Are and What We Do

The Institute of Corporate Directors (ICD) is a not-for-profit, member-based association representing Canadian directors and boards across the for-profit, not-for-profit and Crown sectors. The ICD has nearly 16,500 members and 11 Chapters across Canada and fosters the sharing of knowledge and wisdom through education, professional development programs and services, and thought leadership. ICD members across all sectors of the economy oversee in excess of \$1 trillion in market capitalization and institutions that impact the lives of virtually every Canadian.

The ICD strives to lead and demonstrate the value of excellence in directorship and enlightens directors to anticipate, influence and meet boardroom challenges. Our purpose is to improve trust and confidence in Canadian organizations by developing and activating directors.

We provide a strong, unified voice on behalf of Canada's director community. Through our advocacy, we represent directors and their interests, and develop thought leadership for and with our members.

The ICD also represents the views and interests of Canada's directors as a founding member of the Global Network of Director Institutes.



Rahul K. Bhardwaj, LL.B, ICD.D President and Chief Executive Officer



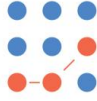
As President and CEO of the Institute of Corporate Directors, Rahul Bhardwaj leads an organization of nearly 16,000 members committed to improving national outcomes by growing the board leadership and governance capacities within Canadian businesses, agencies and not-for-profits.

Mr. Bhardwaj currently serves on the boards of Waterfront Toronto, the Institute of Corporate Directors, the Canadian Foundation for Governance Research as well as the Leader Council at the Ian O. Ihnatowycz Institute for Leadership at Ivey Business School. He is a Director Emeritus of the Rideau Hall Foundation as well as the current Chair of the Global Network of Director Institutes, a global network representing more than 150,000 directors, which is focused on enhancing the capability of directors to drive sustainable performance for the benefit of shareholders, the economy and society.

He was Chair of the 2012 Ontario Summer Games, the first multi-sport games to be held in Toronto, and was Co-chair of TO2015 IGNITE, a program of the Toronto 2015 Pan Am & Parapan Am Games. Other past board commitments include a founding board member of Metrolinx and Chair of the Governance Committee, Chair of the Toronto Downtown Jazz Festival, Chair of Community Foundations of Canada, Upper Canada College, George Brown College, Stratford Festival of Canada and United Way of Toronto, among others.

Prior to joining the ICD, Mr. Bhardwaj was a corporate lawyer at a leading Canadian law firm, and then later, President and CEO of the Toronto Foundation, where he focused on engaging philanthropy to improve the quality of life in Toronto. He was also Vice President of the Toronto 2008 Olympic Bid and, as part of the Mayor's Blue Ribbon Fiscal review panel in 2008, Mr. Bhardwaj was involved in identifying efficiencies for the City of Toronto.

In 2012, Mr. Bhardwaj's commitment to city building was recognized as he received the Queen Elizabeth II Diamond Jubilee Medal. He has been named one of "The 50 Most Influential" people in the city by *Toronto Life* magazine and was named to the Quadrangle Society at Massey College. His corporate governance vision has made Mr. Bhardwaj a sought-after presenter, speaker and media commentator, in Canada and across the globe.



Subject Matter Expertise

Mr. Bhardwaj is widely regarded as an expert in the following areas relating to corporate governance, in Canada and across the globe:

Board governance best practices

Board equity, diversity and inclusion

Director education and recruitment

Environmental, social and governance

Executive and board member compensation

Shareholder activism

Directors' liability

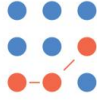
Emerging trends

Artificial intelligence, cybersecurity, etc.

Succession planning

Director-shareholder engagement

Board oversight



Contact us and follow ICD on social media

For media inquiries, please contact:

Ryan Strang, APR
Director of Communications

T: 416-593-3359

M: 905-570-4606

Email: RStrang@icd.ca



ICDCanada



@ICDCanada

Office and Mailing Address:

250 Yonge Street
Suite 2701
Toronto, ON M5B 2L7

T (main): 416.593.7741

T (toll-free): 1.877.593.7741

www.ICD.ca