



Liontrust Asset Management PLC

Trading update

February 2024 | John Ions & Vinay Abrol



Net Flows

£(1.7)bn

in Q3 FY24

£(4.9)bn

9 months to 31
December 2023

AuMA

£27.8bn

As at 31 December
2023

Adjusted PBT

£36.0m

6 months to
30 September 2023

Strong capital position

£77.5m

Surplus capital as
at 30 September
2023

Dividend per share

22.0p

First Interim
Dividend paid
on 5 January 2024

Key points

Our unchanged strategic objectives

- Product development
- Client engagement
- Cost management
- Enhancing operating model

Two new senior hires: Mark Hawtin – and his three-strong team – to join in May as Head of Global Growth Equities and Jeremy Roberts to join in April as Head of Global Distribution (ex-UK)

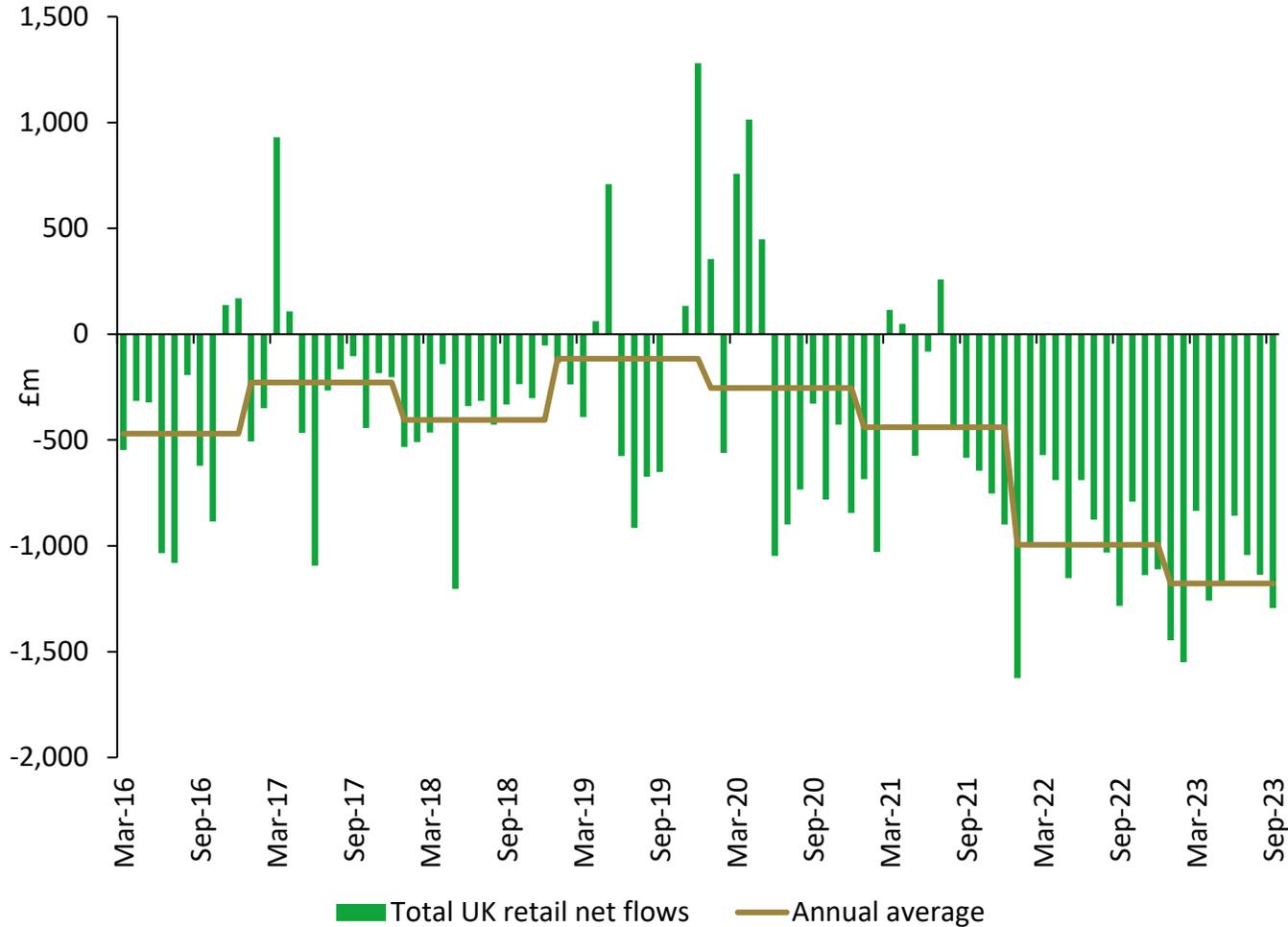
Appointment of Kristian Cook as Head of UK Distribution and bringing single strategy and multi-asset distribution into one UK sales team

Launch of the GF Pan-European Dynamic Fund to be managed by the Cashflow Solution team

- Challenging period for active asset management
- Liontrust's investment bias has been impacted by negative sentiment:
 - Quality growth
 - UK equities
 - Mid and small caps
- Shows the importance of diversity of investment styles and asset classes
- We see attractive valuations now, such as for stocks in aggregate held by the Economic Advantage and Sustainable Investment teams
- Focus on distribution, product development and operational infrastructure to ensure Liontrust is positioned to take advantage of the market recovery
- Two new senior hires: Mark Hawtin – and his three-strong team - to join in May as Head of Global Growth Equities and Jeremy Roberts to join in April as Head of Global Distribution (ex-UK)
- Appointment of Kristian Cook as Head of UK Distribution and bringing single strategy and multi-asset distribution into one UK sales team
- We will also broaden our fund offering in the first quarter of this year through the launch of the GF Pan-European Dynamic Fund to be managed by the Cashflow Solution team. This Fund will be managed using the same investment process as the European Dynamic Fund, which is the best performing fund in its IA sector over five years and is ranked second over three years

- Key pillars of our strategy are to broaden our fund range, asset classes and geographical distribution to increase sales and to ensure we can perform through the cycle of demand. In pursuit of these two strategic objectives, we have recruited Mark Hawtin as Head of Global Growth Equities and Jeremy Roberts as Head of Global Distribution (ex-UK), who will join Liontrust in May and April respectively
- Mark Hawtin and his team are an important addition to Liontrust given the strong demand for global equities across distribution channels in the UK and internationally. Mark has a strong track record in managing long only and long/short equity funds at Marshall Wace Asset Management and then GAM Investments and will help us to attract assets and build our client base
- Jeremy Roberts is a key appointment in enabling us to achieve the strategic objective of broadening our distribution internationally. Jeremy has extensive experience and knowledge having been Co-Head of EMEA Retail Sales and Head of UK Retail Business at BlackRock and then Global Head of Distribution at GAM. Jeremy will help us build our client relationships and partnerships in Continental Europe and South America
- Mark Hawtin has 37 years of investment experience and is currently an Investment Director and leads the Global Growth Equity team at GAM Investments. He is responsible for running global long only and long/short funds investing in disruptive growth and technology. Prior to joining GAM in 2008, Mark was a partner and portfolio manager with Marshall Wace Asset Management for eight years, including managing one of Europe's largest technology, media and telecoms hedge funds. David Goodman, Kevin Kruczynski and Pieran Maru, who work for Mark at GAM Investments, will also be joining Liontrust
- Jeremy Roberts was Global Head of Distribution at GAM Investments. Prior to joining GAM in 2020, he was Co-Head of EMEA Retail Sales and Head of UK Retail Business at BlackRock. He has over 20 years of experience in the Investment Management industry and has worked extensively with clients across the UK, Europe, Asia and the Middle East. Jeremy will be responsible for further developing our Global Distribution capability with an initial focus on Germany, Switzerland, Italy, the Nordics, Iberia and Latin America, Benelux and France

UK equity flows (industry)



- Includes UK All Companies, UK Equity and UK Smaller Companies
- 26 months of consecutive outflows
- 76 months of outflows out of the last 91 (since March 2016)
- Average £1.2bn of outflows each month in 2023 to 30 September

Source: Investment Association, IA sector UK monthly net sales, 30.09.23

Financial Performance



➤ Half Year results:

- Strong capital position with surplus capital of £86.5 million as at 31 March 2023 (£77.5 million as at 30 September 2023 (unaudited))
- Gross Profit £98.6 million (30 Sep 2022: £108.8 million) down 9%. Excluding performance fees, gross profit was £92.5 million (30 Sep 2022: £108.8 million) down 15%
- Adjusted PBT of £36.0 million (30 Sep 2022: £42.9 million) down 16%¹
- Adjusted diluted EPS of 42.32p (30 Sep 2022: 53.87p) down 21%²
- Adjusted operating margin of 35.9% (30 Sep 22: 39.4% and FY23: 37.7%)
- Revenue margin of 0.67% on Average AuMA of £29.5 billion (30 Sep 2022: 0.62% on Average AuMA of £34.1 billion). Excluding performance fees revenue margin of 0.63% (30 Sep 2022: 0.62%)
- Non-cash Impairment charge of £29.9 million to acquired intangible assets and Goodwill: Architas intangible (£7.3 million); Majedie intangible (£18.1 million) and goodwill (£4.5 million) booked in H1 FY24
- First interim dividend of 22.0 pence per share (2022: 22.0 pence) payable on 5 January 2024

¹ Statutory loss before tax of £10.1m (30 Sep 2022 PBT: £14.1m).

² Diluted EPS (14.6)p (30 Sep 2022: 19.8p).

This slide includes Alternative Performance Measures (APMs) – see Appendix 5 for the definition of these APMs.

Reconciliation of adjusted profit to profit before tax for the 6 months ended 30 September 2023

	30 Sep 2023 £'000	30 Sep 2022 £'000	Change
(Loss) / Profit before tax	(10,126)	14,066	
Severance compensation and staff reorganisation costs	1,092	3,557	(69%)
Professional services ¹	8,139	4,654	75%
Intangible asset amortisation	7,018	9,640	(27%)
Intangible asset and goodwill impairment ²	29,912	10,950	173%
Adjustments	46,161	28,801	
Adjusted profit before tax	36,035	42,867	(16%)

GAM deal and re-organisation costs

Although a proportion of the projected costs associated with the proposed acquisition of GAM were negotiated on a contingent basis, there is a one-off exceptional charge of not more than £11 million of which approximately £2 million was incurred in the financial year ended 31 March 2023 and £8 million was incurred in the 6 months ended 30 September 2023 with further costs expected in the second half of the current financial year. These fees and costs relate primarily to Corporate Finance, Target Operating Model design, Class 1 Circular and Swiss Offer documents and Legal. The GAM deal and re-organisation costs are broken down as follows:

	£m
Corporate Finance	1
Target Operating Model Design	3
Circular & Swiss Offer	3
Legal	4
Total	11

¹ Includes acquisition related and restructuring costs for Neptune, Architas, Majedie and GAM.

² Intangible asset and goodwill impairment attributable to Majedie is £22.6 million, and attributable to Architas is £7.3 million.

This slide includes Alternative Performance Measures (APMs) – see Appendix 5 for the definition of these APMs.

Income statement (adjusted)

	30 Sep 2023 £'000	30 Sep 2022 £'000	Change
Gross profit excluding performance fees	92,526	108,801	-15.0%
Performance fees	6,042	-	-
Gross profit	98,568	108,801	-9.4%
Net gains/(loss) on financial assets	(120)	465	
Staff costs (member & employee)	(39,839)	(43,973)	-9.4%
Depreciation	(1,257)	(970)	29.6%
Other administration expenses ¹	(21,959)	(21,501)	2.1%
Total administration expenses	(63,055)	(66,444)	-5.1%
Adjusted operating profit	35,393	42,822	-17.3%
Interest income	642	45	
Adjusted profit before tax	36,035	42,867	-15.9%
Adjusted diluted EPS	42.32	53.87	-21.4%
Adjusted diluted EPS (excluding performance fees)	39.77	53.87	-26.2%
	30 Sep 2023	31 Mar 2023	31 Mar 2022
Average AuMA (£m)	29,495	33,814	34,675
Adjusted Operating Margin	35.9%	37.7%	41.7%
Compensation ratio	40.4%	45.2%	44.7%
Revenue Margin	0.627%	0.625%	0.631%

This slide includes Alternative Performance Measures (APMs) – see Appendix 5 for the definition of these APMs.

¹Other administration expense includes lease liability interest expense of £52k for 30 Sept 2023 and £41k for 30 Sept 2022

Regulatory Capital

➤ The Group approved the Internal Capital and Risk Assessment ("ICARA") process in September 2023, the ICARA is based upon the financial data of the Group as at 31 March 2023. The updated capital position for the Group is shown below:

	Sep-23 £m	Mar-23 £m Represented	Mar-22 £m Represented
Capital after regulatory deductions¹	101.1	113.3	98.0
Regulatory Capital Requirement ²	23.6	26.8	39.6
Surplus Capital	77.5	86.5	58.4
Foreseeable Dividends ^{3,4}	(14.1)	(32.5)	(32.0)
Surplus Capital after foreseeable dividends	63.4	54.0	26.4

The ICARA process included a review of the capital calculation shown left. The Group had previously not adjusted the intangibles for related deferred tax liabilities as part of the capital calculation believing it was more prudent not to do so, however the review suggested it was market practice to deduct them and so we have now done so. The figures for financial year ended 31 March 2022 ("FY22") have been similarly adjusted to give correct comparable for FY22.

Note, the capital position for the Group as at 30 September 2023 (unaudited) includes the impairment of the intangible assets and goodwill.

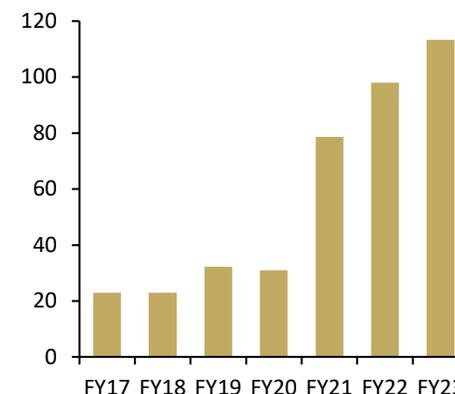
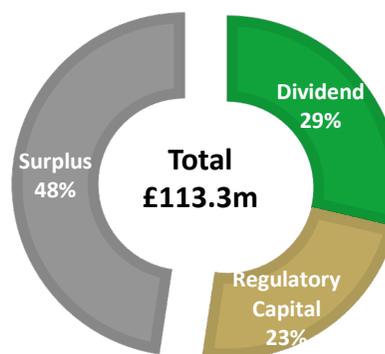
¹ Group Capital minus own shares, intangibles and goodwill adjusted for deferred tax liabilities

² Group Capital requirement calculated per MiFIDPRU as part of the Internal Capital and Risk Assessment (ICARA) process

³ For 30 September 2023, first interim dividend of 22.0 pence per share paid in January following the half year end

⁴ For 31 March 2023 and 31 March 2022, second interim dividend of 50.0 pence per share paid in August following financial year end

Capital after regulatory deductions £m (Mar 23)



■ Dividend ■ Regulatory Capital ■ Surplus

Disciplined capital allocation policy

Maintain
appropriate
net cash
balance

1

**Organic
investment**

Investment in selected growth areas, alongside cost discipline and driving efficiencies

2

Dividend

Progressive dividend policy, aligned to growth in earnings

3

**Inorganic
opportunities**

Value creating infill M&A opportunities that are complementary to the business

Strategy



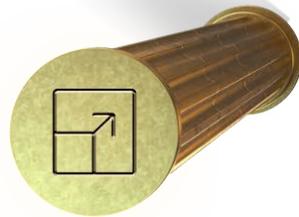
1 Be a responsible company and investor



2 Deliver market leading investment performance over the longer term



3 Diversify the fund range



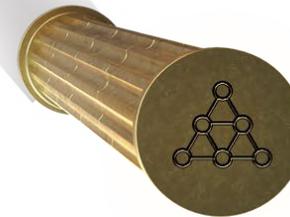
4 Expand distribution and the client base



5 Enhance the investor experience



6 Attract and develop talent



7 Develop the business infrastructure to help drive growth





1. Established and evolving product set

Past performance does not predict future returns

Sustainable Investment team has over 22 years' experience. Rated the leading Sustainable team among intermediaries and retail investors*. Launched GF Sustainable Future US Growth Fund in July

Economic Advantage's four UK domiciled funds are all in the 1st quartile of their respective IA sectors since launch or since the team started managing each fund

European Dynamic is the top performing fund in the IA sector over 5 years and is in the 1st quartile over 1, 3, 10 years and since launch. The Fund has been named European fund of the year two years running at Fund Manager of the Year Awards and has grown in size from £584 million to £1.1 billion over the past year. Irish-domiciled version to launch early in 2024 (Source: Financial Express, as at 31.12.23, total return, bid-to-bid, net of fees, income reinvested, share class I)

The European Strategic Equity Fund, also managed by the **Cashflow Solution** team, has returned 83.7% over the past 5 years (Source: Financial Express, as at 31.12.23, total return, net of fees, income reinvested) share class C3)

Global Dividend Fund is ranked 2nd in its IA sector over five years

Edinburgh Investment Trust outperformed the FTSE All-Share index over three and six months, 1, 3 and 5 years (source: Morningstar, as at 31.12.23)

Multi-Asset team has enhanced its investment process with a new strategic asset allocation. Explorer Fund range is now focused on maximising returns rather than target risk

Source: Liontrust, FE Analytics, 31.12.23. *Research in Finance 2023

2. Successful recruiting and retaining talent



**Anthony
Cross**

launched the first Economic Advantage fund – UK Smaller Companies - in 1998



**Peter
Michaelis**

has been Head of the Sustainable Investment team since 2001; 11 of the team joined Liontrust with the acquisition of ATI in 2017



**James
Inglis-Jones**

launched the European Dynamic Fund in 2006



**Samantha
Gleave**

joined Liontrust to manage the Cashflow Solution funds in 2012



**Mark
Hawtin**

joins from GAM Investments in May where he led the Global Growth Equity team where he joined in 2008



**Jeremy
Roberts**

joins from GAM where he was Global Head of Distribution at GAM Investments. Ex Co-Head of EMEA Retail Sales and Head of UK Retail Business at BlackRock

Heads of Department have been at Liontrust an average of **8.5 years**



of employees have been with Liontrust five years or more



positive overall views on Liontrust from employees



Leading brand

- Liontrust has been named the 6th strongest asset management brand in the UK by Broadridge¹
- Liontrust is 1st for unprompted advertising recall among retail investors²
- LinkedIn followers have grown by 18.7% from 1 April to 15 November
- From 1 June 2023 to 31 August 2023, Liontrust's LinkedIn channel has accumulated 3,919,330 impressions and 15,439 clicks
- Liontrust videos have had more than 1.7 million views from 1 January to 9 November
- In October, we hosted a presentation to 85 retail investors at The Savoy for Edinburgh Investment Trust
- 94% of retail visitors to the Liontrust website say they find information extremely or fairly easily²



Wholesale distribution

- Increased client engagement, including Liontrust roadshow, events, virtual conference and 3rd party events
- Around 800 intermediaries are seeing the Sustainable Investment team this autumn
- Sustainable Investment and Economic Advantage are rated as leading teams in their asset classes by intermediaries and retail investors¹
- Liontrust Multi-Asset is the 6th most recommended provider among financial advisers and familiarity is increasing¹
- Liontrust ranks 4th among asset managers among intermediaries for unprompted advertising¹
- Increased distribution in South America
- Promoting the European Strategic Equity and Sustainable Investment funds across Europe

5. Efficient and scalable operating platform



Efficient & scalable platform to support strategic growth objectives

- Remuneration approach linked to fund performance
- Lean internal operations team
- Single outsourced fund administrator (BNYM)



Recent investment in operational infrastructure

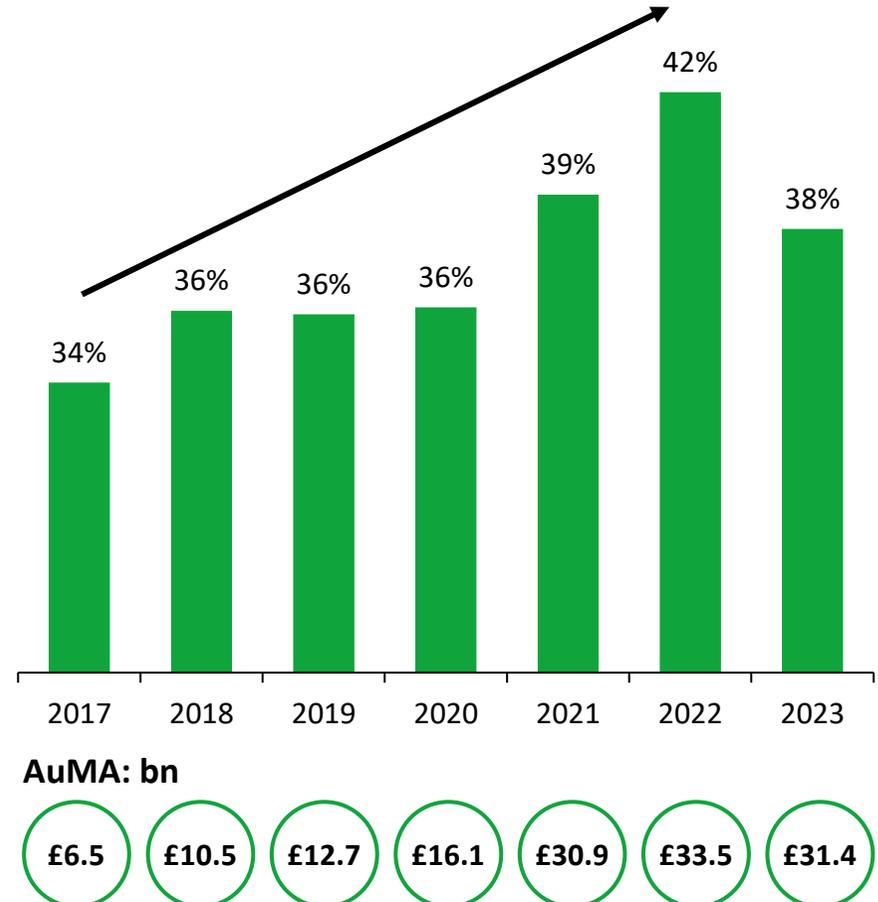
- Selecting a new portfolio management system
- New research management system implemented
- Deepening relationship with BNYM



Platform to continue scaling effectively

- Operational gearing inherent in the business model, provides further margin expansion opportunities

Improving profitability as AuMA has increased¹



6. Platform for further consolidation

Criteria	→ Historic Strategy	→ Future Strategy
Geography	<ul style="list-style-type: none"> • UK focused 	<ul style="list-style-type: none"> • UK & International
Scale	<ul style="list-style-type: none"> • Bolt-on 	<ul style="list-style-type: none"> • Bolt-on & Larger Scale
Target Attributes	<ul style="list-style-type: none"> • Value-add specialist capabilities • Organic growth potential • Established teams with strong track-record • Cultural fit 	<p>✓</p>
Integration Timeframe	<ul style="list-style-type: none"> • Months rather than years 	<p>✓</p>
High Returns	<ul style="list-style-type: none"> • Deliver above hurdle returns 	<p>✓</p>

Our model for success

1

Disciplined Evaluation

1. Economic profile
2. Investment teams being acquired
3. Limited overlap with existing product set

2

Integration Plan

1. Synergy opportunities
2. Leverage Liontrust's existing operating platform
3. Management role

3

Governance Model

1. Track record of delivery
2. Best-in-class integration advisers
3. Minimise Liontrust's management time





Appendices

1. Board biographies
2. Company information
3. Key metrics
4. Additional financial information
5. Alternative Performance Measures





Alastair Barbour – Non-Executive Chair

Joined the Board in April 2011. Alastair is a chartered accountant with 25 years' experience spent auditing and advising boards and management of public companies in the UK and internationally, principally in the financial services industry. He trained with Peat, Marwick, Mitchell & Co in London before being admitted as a partner with KPMG in Bermuda in 1985. Alastair returned to the UK as a partner of KPMG in 1991 and has specialised in financial services with extensive experience in advising on accounting, financial reporting and corporate governance. He is also a Director of RSA Insurance Group Plc, Phoenix Group Holdings Plc, The Bank of N.T. Butterfield & Son Limited, and CATCo Reinsurance Opportunities Fund Ltd.



Rebecca Shelley – Senior Independent Director, nominated Non-Executive Director for Responsible Capitalism, including all ESG matters

Joined the Board on 1 November 2021 and became Senior Independent Director in March 2022. Having been Investor Relations and Corporate Communications Director at Norwich Union Plc from 1998-2000, Rebecca moved to Prudential Plc in 2000, starting as Investor Relations Director, and then became Group Communications Director with a seat on their Group Executive Committee. From 2012 to 2016, Rebecca was the Group Communications Director of Tesco Plc and a member of their Executive Committee. During this time, she held positions on the board of the British Retail Consortium and was a trustee of the Institute of Grocery Distribution. Most recently Rebecca spent three years at TP ICAP Plc as Group Corporate Affairs Director and was a member of their Global Executive Committee. Rebecca is also a Non-executive Director at Sabre Insurance Group Plc, Hilton Food Group Plc, and Conduit Holdings Ltd.



John Ions – Chief Executive

Joined the Board in May 2010. Prior to joining Liontrust in February 2010, John was Chief Executive of Tactica Fund Management since it was established in 2005. Previously, John was Joint Managing Director of SG Asset Management and Chief Executive of Société Generale Unit Trusts Limited, having been a co-founder of the business in 1998. John was also formerly Head of Distribution at Aberdeen Asset Management.



Vinay Abrol – Chief Operating Officer and Chief Financial Officer

Joined the Board in September 2004. Vinay is responsible for overseeing all finance, information technology, operations, risk and compliance of the Group. After obtaining a first-class degree in computing science from Imperial College London, Vinay worked for W.I. Carr (UK) Limited specialising in the development of equity trading systems for their Far East subsidiaries, and then at HSBC Asset Management (Europe) Limited where he was responsible for global mutual funds systems. Following a short period at S.G. Warburg and Co., he joined Liontrust in 1995.



Mandy Donald – Non-Executive Director, Chair of the Audit & Risk Committee, Liontrust Consumer Duty Champion

Joined the Board in October 2019. Mandy has board experience in both complex organisations and early-stage environments and brings a background of strategic planning and operational management to the Company. A chartered accountant by training, she spent 18 years with EY before steering her focus towards the growth of new companies, serving on the boards of a diverse range of start-up businesses. Mandy is a Trustee of The Institute of Cancer Research, where she is also Chair of the Audit Committee, she is also a Non-executive Director and Chair of the Audit Committee of Punter Southall Group. Mandy holds a Financial Times Non-Executive Diploma with a focus in corporate governance.



George Yeandle – Non-Executive Director, Chair of the Remuneration Committee

Joined the Board in January 2015. George is a chartered accountant with over 30 years' experience having specialised throughout most of his career in advising clients on executive pay and remuneration issues. He has also held a number of internal leadership roles. He trained with Coopers & Lybrand (now PricewaterhouseCoopers LLP) before being admitted as a partner in 1989. More recently, George was Operational Leader of the London Region Human Resource Services Business and a Senior Partner of PricewaterhouseCoopers LLP, retiring in December 2013.



Miriam Greenwood OBE – Non Executive Director, member of the Nomination Committee, Audit and Risk Committee and Remuneration Committee

Joined the Board in November 2023. Miriam has spent more than 30 years working for a number of leading investment banks and other financial institutions and has been a Non-Executive director of a number of publicly listed and private companies. She is an experienced Non-Executive Director and brings extensive financial services experience to the Board. Miriam is the Chair of Smart Metering Systems plc and Aquila Energy Efficiency Trust plc. She is a member of the Remuneration Committee of Smart Metering Systems plc, having previously held the position of Chair, and was the Chair of the Remuneration Committee of River and Mercantile Group PLC from May 2019 to June 2022. Miriam held senior corporate finance and advisory roles at leading investment banks and financial services. Miriam qualified as a Barrister and holds a law degree from Queen Mary College, University of London. Miriam is a member of the advisory committee of the Mayor of London’s Energy Efficiency Fund and was an advisor to OFGEM, where she served three terms. A Deputy Lieutenant of the City of Edinburgh, Miriam was awarded an OBE for services to corporate finance.



Sally Buckmaster – Group Company Secretary

Sally joined Liontrust in April 2023 as Group Company Secretary, having previously held the same position at River and Mercantile Group Plc and most recently at AssetCo Plc. Prior to that, Sally worked as legal advisor at Columbia Threadneedle and Jupiter Asset Management. She has over 16 years' experience working in-house in the asset management industry in London. Sally is a member of the Chartered Governance Institute and is admitted as a solicitor in England and Wales (2007) and an attorney in South Africa (2006).



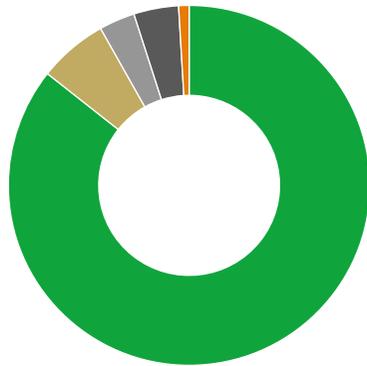
Katie O'Brien – Deputy Company Secretary

Before joining Liontrust in October 2019, Katie spent 10 years working at Neptune Investment Management Ltd where she was Company Secretary and Head of Legal. Prior to that, Katie gained her Graduate Diploma in Law from Brunel University, following completion of a Masters degree in Politics and International Relations at the University of Exeter. Katie is a Member of the Chartered Governance Institute.

- Market capitalisation: £382 million (US\$489 million) as at 12 January 2024*
- Premium listing on the London Stock Exchange
- Ordinary shares in issue: 64,935,384
- Financial year end: 31 March
- Directors and the workforce hold 7.9% of the Company

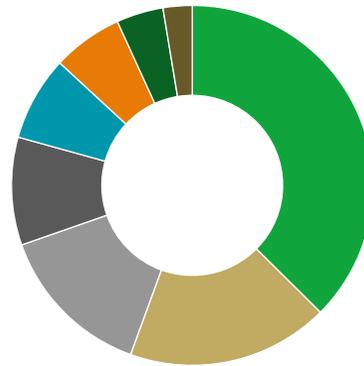
Top 15 external shareholders			
No.	Fund Manager	Shares 31 Dec 23	%
1	Hargreaves Lansdown, stockbrokers (EO)	4,477,063	6.9
2	Vanguard Group	2,741,130	4.2
3	Slater Investments	2,438,551	3.8
4	BlackRock	2,438,042	3.8
5	Sanford Deland Asset Management	2,420,000	3.7
6	UBS collateral account	2,347,880	3.6
7	Canaccord Genuity Wealth Management (Inst)	2,337,007	3.6
8	abrdn	2,265,676	3.5
9	Martin Currie Investment Management	2,250,000	3.5
10	SEB as principal	2,032,551	3.1
11	Interactive Investor (EO)	1,614,349	2.5
12	Legal & General Investment Management	1,162,055	1.8
13	Charles Stanley	1,151,116	1.8
14	Janus Henderson Investors	1,098,984	1.7
15	BNP arbitrage account	1,010,494	1.6

AuMA by product



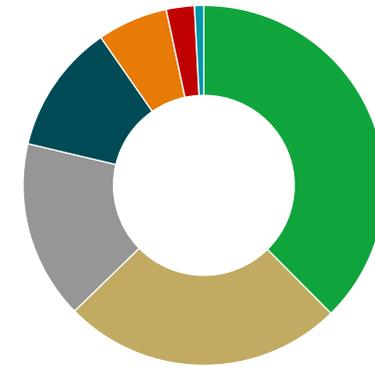
UK Retail Funds & MPS	£23,824m	86%
Institutional Accounts & Funds	£1,723m	6%
International Funds & Accounts	£891m	3%
Investment Trusts	£1,115m	4%
Alternative Funds	£259m	1%

AuMA by client type*



Financial Adviser	37%
Wealth Manager	18%
Life & Pensions	14%
Institutional	10%
D2C/Execution Only	8%
Platform	6%
Fund Manager	4%
Other	3%

AuMA by process



Sustainable Investment	£10,456m	38%
Economic Advantage	£6,978m	25%
Multi-Asset	£4,459m	16%
Global Fundamental	£3,236m	12%
Cashflow Solution	£1,753m	6%
Global Innovation	£699m	3%
Global Fixed Income	£231m	1%

AuMA £27.8bn as at 31 December 2023

Source: Liontrust Asset Management Plc as at 31.12.23. *30.11.23

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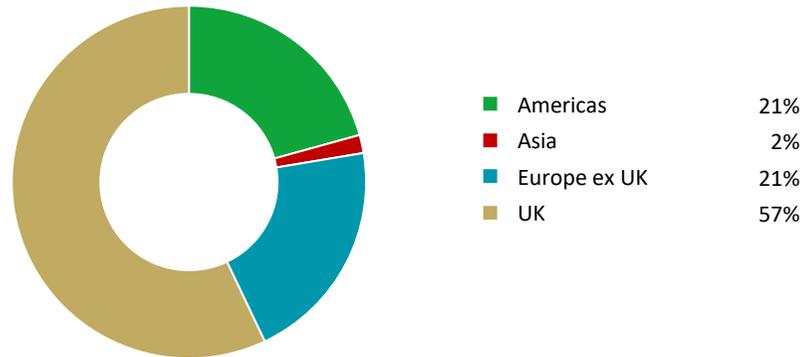
Appendix 3 – Key statistics

	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	
AUMA (£bn)	3.0	3.6	4.5	4.8	6.5	10.5	12.7	16.1	30.9	33.5	31.4	
% change		20%	25%	7%	35%	62%	21%	27%	92%	8%	(6)%	
Revenue (£m)	20.3	28.4	36.8	44.9	51.6	76.8	84.6	106.6	163.8	231.3	230.0	
% change		40%	30%	22%	15%	49%	10%	26%	54%	41%	(1)%	
Statutory PBT (£m)	(3.7)	3.7	7.3	9.4	9.1	12.3	22.2	16.6	34.9	79.3	49.3	
Adjusted PBT (£m)	3.8	8.4	12.1	14.6	17.2	27.4	30.1	38.1	59.0*	96.6	87.1	
% change		121%	44%	21%	18%	59%	10%	27%	55%	64%	(10)%	
Adjusted operating margin (%)	19.1	29.6	32.9	32.5	33.5	35.6	35.5	35.7	39.3	41.7	37.7	
Net fund flows (£m)	514	381	667	255	482	1,004	1,775	2,695	3,498	2,488	(4,842)	
Dividend (pence)	1	3	8	12	15	21	27	33	47	72	72	
% change		200%	167%	50%	25%	40%	29%	22%	42%	53%	0%	
Share price (pence)	167	240	270	255	390	554	602	940	1420	1274	1022	
% change		44%	13%	(6)%	53%	42%	9%	56%	51%	(10)%	(20)%	
FTSE All-Share change (%)	13%	5%	3%	(7)%	18%	(2)%	2%	(22)%	23%	9%	(1)%	
Investment teams	5	6	7	7	7	7	8	9	6	6	7	

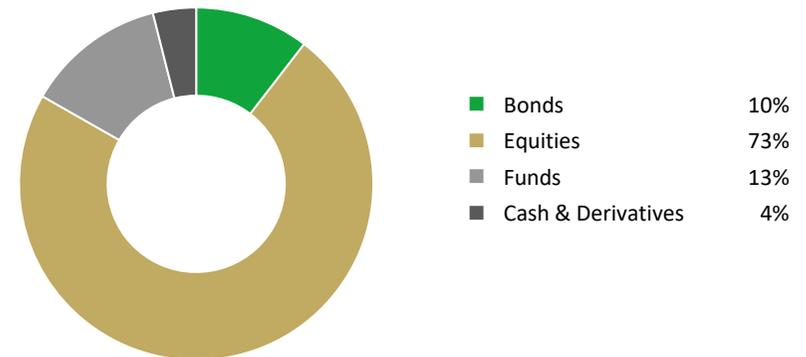
Each financial year ends 31 March. This slide includes Alternative Performance Measures (APMs) – see Appendix 6 for the definition of these APMs

*Restated

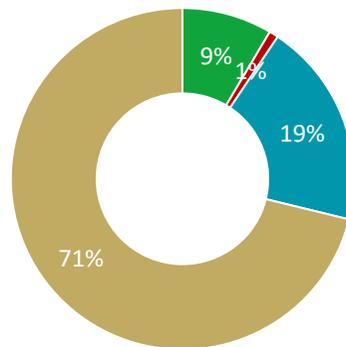
Percentage of NAV by region



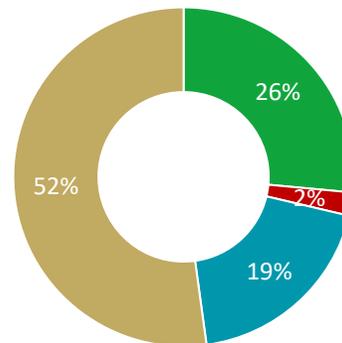
Percentage of NAV by asset class



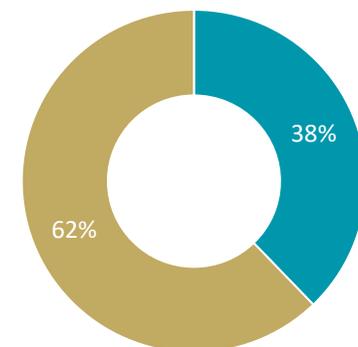
Bond NAV by region



Equity NAV by region



Funds of Funds NAV by region



■ Americas ■ Asia ■ Europe ex UK ■ UK

Source: Liontrust, Bloomberg, 01.01.24

Appendix 3 – AuMA and flows

- On 31 December 2023, our AuMA stood at £27,812 million and were broken down by type and investment process as follows:

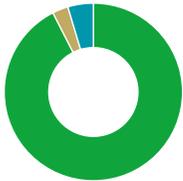
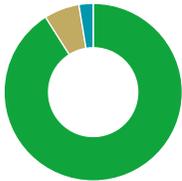
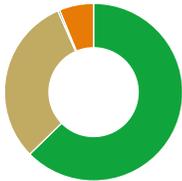
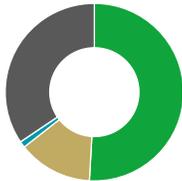
Process	Total (£m)	Institutional Accounts & Funds (£m)	Investment Trusts (£m)	UK Retail Funds & MPS (£m)	Alternative Funds (£m)	International Funds & Accounts (£m)
Sustainable Investment	10,456	300	-	9,673	-	483
Economic Advantage	6,978	447	-	6,352	-	179
Multi-Asset	4,459	-	-	4,309	150	-
Global Innovation	699	-	-	699	-	-
Cashflow Solution	1,753	539	-	1,099	109	6
Global Fundamental	3,236	437	1,115	1,647	-	37
Global Fixed Income	231	-	-	45	-	186
Total	27,812	1,723	1,115	23,824	259	891

- AuMA as at 12 January 2024 were £27,221 million

3 months	Total (£m)	Institutional Accounts & Funds (£m)	Investment Trusts (£m)	UK Retail Funds & MPS (£m)	Alternative Funds (£m)	International Funds & Accounts (£m)
Opening AuMA - 1 October 2023	27,650	1,932	1,122	23,393	292	911
Net flows	(1,664)	(131)	(33)	(1,367)	(49)	(84)
Market and Investment performance	1,826	(78)	26	1,798	16	64
Closing AuMA - 31 December 2023	27,812	1,723	1,115	23,824	259	891

Source: Liontrust Asset Management Plc, January 2024

Appendix 3 – AuMA by process and product as at 31 December 2023 (£m)

By process and product								
£m	Sustainable Investment	Economic Advantage	Multi-Asset	Global Innovation	Cashflow Solution	Global Fundamental	Global Fixed Income	Total
Total AuMA	10,456	6,978	4,459	699	1,753	3,236	231	27,812
								
■ UK Retail	9,673	6,352	4,309	699	1,099	1,647	45	23,824
■ Institutional	300	447	-	-	539	437	-	1,723
■ International	483	179	-	-	6	37	186	891
■ Investment Trusts	-	-	-	-	-	1,115	-	1,115
■ Alternative	-	-	150	-	109	-	-	259

Source: Liontrust, figures subject to rounding

Appendix 3 – Liontrust UK fund performance to 31 December 2023

Past performance does not predict future returns

% change	1 Year					3 Years					5 Years					Since Inception/Manager/ Objective change					Date
	Fund	CBM1	CBM2	Sector	Q	Fund	CBM1	CBM2	Sector	Q	Fund	CBM1	CBM2	Sector	Q	Fund	CBM1	CBM2	Sector	Q	
Economic Advantage																					
Liontrust UK Growth I Inc	4.7%	7.9%	-	7.4%	4	25.3%	28.1%	-	14.5%	2	37.8%	37.7%	-	31.5%	2	383.9%	263.1%	-	249.2%	1	25/03/2009
Liontrust Special Situations I Inc	6.3%	7.9%	-	7.4%	3	13.7%	28.1%	-	14.5%	3	36.7%	37.7%	-	31.5%	2	541.7%	196.3%	-	175.1%	1	10/11/2005
Liontrust UK Smaller Companies I Inc	-0.8%	10.4%	-	0.5%	3	-4.7%	19.8%	-	-7.6%	2	43.8%	43.3%	-	23.4%	1	1580.8%	376.8%	-	691.9%	1	08/01/1998
Liontrust UK Micro Cap I Acc	1.0%	10.4%	-6.4%	0.5%	2	11.9%	19.8%	-31.1%	-7.6%	1	61.8%	43.3%	-5.0%	23.4%	1	129.7%	64.0%	21.4%	57.1%	1	09/03/2016
Cashflow Solution																					
Liontrust European Dynamic I Inc	16.9%	14.8%	-	14.0%	1	46.1%	23.8%	-	20.1%	1	118.7%	59.7%	-	59.3%	1	396.7%	175.8%	-	190.9%	1	15/11/2006
Global Fixed Income																					
Liontrust Strategic Bond B Acc	8.4%	7.8%	-	7.8%	2	-4.3%	-3.3%	-	-3.3%	3	10.1%	12.6%	-	12.6%	3	9.4%	11.0%	-	11.0%	3	08/05/2018
Global Innovation																					
Liontrust Global Dividend C Acc GBP	17.9%	16.8%	-	9.2%	1	26.2%	32.4%	-	28.1%	3	97.3%	82.5%	-	56.9%	1	195.8%	265.3%	-	160.2%	2	20/12/2012
Liontrust Global Innovation C Acc GBP	28.3%	15.3%	-	12.7%	1	2.4%	26.8%	-	17.9%	4	60.0%	73.9%	-	65.7%	3	637.9%	428.8%	-	340.0%	1	31/12/2001
Liontrust Global Technology C Acc GBP	58.8%	44.6%	-	38.9%	1	30.9%	47.7%	-	18.5%	1	132.8%	191.9%	-	124.2%	2	341.7%	415.1%	-	268.9%	2	15/12/2015

Source: FE Analytics 31.12.23. Primary share class, bid-to-bid, total return, net of fees, income reinvested, in GBP. Quartiles as at 31.12.23, generated on 05.01.24. CBM = Comparator benchmark; the sector is also considered a comparator benchmark. Details of the benchmarks can be found on the fund pages of the Liontrust website

You may get back less than you originally invested. Please refer to the Key Risks slide for more information

Appendix 3 – Sustainable Investment team fund performance to 31 December 2023

Past performance does not predict future returns

% change	1 Year				3 Years				5 Years				Since Inception				Date
	Fund	CBM	Sector	Q	Fund	CBM	Sector	Q	Fund	CBM	Sector	Q	Fund	CBM	Sector	Q	
Liontrust Sustainable Future Monthly Income Bond B Gr Inc	13.1%	11.3%	9.4%	1	-4.5%	-13.1%	-10.0%	1	10.2%	4.4%	6.3%	1	74.8%	76.8%	57.3%	1	12/07/2010
Liontrust Sustainable Future Cautious Managed 2 Inc	8.9%	8.1%	8.1%	2	-2.8%	7.9%	7.9%	4	30.9%	31.5%	31.5%	3	76.7%	62.5%	62.5%	1	23/07/2014
Liontrust Sustainable Future Defensive Managed 2 Inc	8.2%	6.8%	6.8%	2	-5.6%	3.7%	3.7%	4	22.7%	20.0%	20.0%	2	61.0%	39.6%	39.6%	1	23/07/2014
Liontrust Sustainable Future Managed Growth 2 Acc	15.4%	7.1%	7.1%	1	6.6%	8.5%	8.5%	3	79.5%	33.9%	33.9%	1	282.3%	166.9%	166.9%	2	19/02/2001
Liontrust Sustainable Future European Growth 2 Acc	6.7%	14.8%	14.0%	4	-12.3%	23.8%	20.1%	4	37.3%	59.7%	59.3%	4	260.6%	245.5%	269.9%	3	19/02/2001
Liontrust Sustainable Future Global Growth 2 Acc	15.2%	16.8%	12.7%	2	6.4%	32.4%	17.9%	4	82.3%	82.5%	65.7%	1	273.1%	366.3%	268.8%	3	19/02/2001
Liontrust Sustainable Future Managed 2 Inc	11.8%	8.1%	8.1%	1	0.8%	7.9%	7.9%	4	52.5%	31.5%	31.5%	1	263.9%	169.3%	169.3%	1	19/02/2001
Liontrust Sustainable Future UK Growth 2 Acc	5.0%	7.7%	7.4%	4	-12.4%	38.0%	14.5%	4	20.2%	39.3%	31.5%	4	203.1%	192.9%	189.0%	3	19/02/2001
Liontrust Sustainable Future Corporate Bond 2 Inc	13.0%	9.7%	9.4%	1	-10.4%	-13.3%	-10.0%	2	7.2%	4.6%	6.3%	2	45.2%	44.4%	37.2%	1	20/08/2012
Liontrust UK Ethical 2 Acc	3.6%	7.7%	7.4%	4	-14.5%	38.0%	14.5%	4	21.1%	39.3%	31.5%	4	293.3%	186.5%	212.6%	2	10/05/1999

Source: FE Analytics 31.12.23. Primary share class, total return, net of fees, income reinvested, in GBP. Quartiles as at 31.12.23, generated on 05.01.24. CBM = Comparator benchmark; the sector is also considered a comparator benchmark. Details of the benchmarks can be found on the fund pages of the Liontrust website

You may get back less than you originally invested. Please refer to the Key Risks slide for more information

Appendix 3 – Multi-Asset fund performance to 31 December 2023

Past performance does not predict future returns

% change	1 Year			3 Years			5 Years			Since Inception			
	Fund	CBM	Q	Fund	CBM	Q	Fund	CBM	Q	Fund	CBM	Q	Date
Liontrust MA Explorer 100 S Acc	14.1%	7.1%	1	13.6%	8.5%	2	49.6%	33.9%	1	303.2%	215.2%	2	01/03/2004
Liontrust MA Explorer 85 S Acc	13.6%	8.1%	1	13.4%	7.9%	1	43.5%	31.5%	1	282.0%	207.1%	2	12/11/2001
Liontrust MA Explorer Income 60 S Inc	11.1%	6.8%	1	2.2%	3.7%	3	23.8%	20.0%	2	193.2%	137.0%	2	12/11/2001
Liontrust MA Explorer Income 45 S Inc	8.9%	6.8%	1	-9.4%	3.7%	4	6.1%	20.0%	4	75.5%	129.6%	4	01/03/2004
Liontrust MA Explorer 70 S Acc	12.2%	8.1%	1	7.1%	7.9%	3	31.5%	31.5%	3	188.0%	158.8%	2	29/07/2005
Liontrust MA Explorer 35 S Acc	5.9%	6.0%	3	-11.8%	-2.9%	4	-4.5%	9.7%	4	36.5%	51.2%	4	10/04/2007
Liontrust MA Blended Growth S Acc	12.0%	-	-	16.2%	-	-	43.1%	-	-	233.7%	-	-	07/04/2003
Liontrust MA Blended Intermediate S Acc	9.8%	-	-	4.0%	-	-	22.0%	-	-	124.4%	-	-	12/11/2001
Liontrust MA Blended Moderate S Acc	8.7%	-	-	-2.1%	-	-	13.9%	-	-	145.4%	-	-	07/04/2003
Liontrust MA Blended Progressive S Acc	10.8%	-	-	9.3%	-	-	30.1%	-	-	207.7%	-	-	07/04/2003
Liontrust MA Blended Reserve S Acc	7.3%	-	-	-8.8%	-	-	4.0%	-	-	76.5%	-	-	12/11/2001
Liontrust MA Diversified Real Assets A Acc	0.1%	-	-	1.0%	-	-	9.1%	-	-	24.8%	-	-	05/08/2014
Liontrust MA Monthly High Income S Inc	7.0%	6.0%	2	-4.2%	-2.9%	3	3.6%	9.7%	4	60.8%	101.2%	4	12/11/2001
Liontrust MA Dynamic Passive Adventurous S Acc	11.6%	-	-	18.9%	-	-	52.0%	-	-	118.8%	-	-	08/03/2011
Liontrust MA Dynamic Passive Growth S Acc	11.8%	-	-	18.7%	-	-	46.5%	-	-	135.5%	-	-	08/03/2011
Liontrust MA Dynamic Passive Intermediate S Acc	9.6%	-	-	5.0%	-	-	25.3%	-	-	157.5%	-	-	05/11/2008
Liontrust MA Dynamic Passive Moderate S Acc	8.5%	-	-	-1.7%	-	-	16.2%	-	-	125.8%	-	-	05/11/2008
Liontrust MA Dynamic Passive Progressive S Acc	10.4%	-	-	11.4%	-	-	34.6%	-	-	190.7%	-	-	05/11/2008
Liontrust MA Dynamic Passive Prudent S Acc	7.1%	-	-	0.1%	-	-	12.4%	-	-	52.8%	-	-	01/11/2011
Liontrust MA Dynamic Passive Reserve S Acc	7.1%	-	-	-6.5%	-	-	10.1%	-	-	63.4%	-	-	08/03/2011
Liontrust MA UK Equity S Acc	8.1%	7.4%	2	16.3%	14.5%	3	32.5%	31.5%	3	256.9%	338.0%	4	07/04/2003

Source: FE Analytics, 31.12.23. Primary share class, total return, net of fees, income reinvested, in GBP. CBM = comparator benchmark. Quartiles as at 31.12.23, generated on 05.01.24. Details of the benchmarks can be found on the fund pages of the Liontrust website

You may get back less than you originally invested. Please refer to the Key Risks slide for more information

Appendix 3 – Global Fundamental fund performance to 31 December 2023

Past performance does not predict future returns

Fund	1 Year				3 Years				5 Years				Since Inception				
	Fund	BM	Sector	Q	Fund	BM	Sector	Q	Fund	BM	Sector	Q	Fund	BM	Sector	Q	Date
Liontrust Balanced C Acc*	20.4%	8.1%	8.1%	1	8.2%	7.9%	7.9%	3	49.2%	31.5%	31.5%	1	1000.8%	219.3%	219.3%	1	31/12/1998
Liontrust China C Acc GBP	-22.2%	-16.2%	-20.2%	3	-45.2%	-41.8%	-40.1%	3	-18.9%	-13.3%	-2.3%	4	230.4%	417.5%	322.9%	4	31/12/2004
Liontrust Emerging Markets C Acc GBP	2.9%	3.6%	4.3%	3	-20.4%	-8.3%	-8.8%	4	7.4%	19.7%	20.2%	4	145.2%	162.4%	146.4%	3	30/09/2008
Liontrust Global Alpha C Acc	20.5%	15.3%	7.1%	1	-4.1%	26.8%	8.5%	4	59.0%	73.9%	33.9%	1	769.5%	428.8%	207.9%	1	31/12/2001
Liontrust Global Smaller Companies C Acc GBP	20.8%	10.2%	12.7%	1	-4.9%	18.3%	17.9%	4	69.0%	59.8%	65.7%	2	144.5%	94.1%	105.8%	1	30/06/2016
Liontrust India C Acc GBP	18.5%	14.0%	17.2%	2	64.4%	50.5%	47.9%	1	70.9%	74.3%	66.8%	2	286.0%	351.4%	427.2%	4	29/12/2006
Liontrust Japan Equity C Acc GBP	11.2%	12.8%	11.6%	3	7.4%	9.5%	4.4%	3	46.0%	36.5%	39.2%	1	81.3%	83.9%	83.5%	3	22/06/2015
Liontrust Latin America C Acc GBP	17.8%	25.2%	23.2%	4	13.8%	42.5%	27.0%	4	14.9%	34.4%	24.7%	4	57.4%	74.7%	72.0%	3	03/12/2007
Liontrust Russia C Acc GBP	0.2%	-	7.9%	-	-52.9%	-	11.5%	-	-37.1%	-	34.4%	-	134.7%	-	196.2%	-	31/12/2004
Liontrust UK Equity Fund X Acc GBP	11.3%	7.9%	7.4%	1	18.7%	28.1%	14.5%	3	26.3%	37.7%	31.5%	3	573.0%	392.4%	354.5%	1	27/03/2003
Liontrust UK Focus Fund X Acc GBP	18.7%	7.9%	7.4%	1	7.9%	28.1%	14.5%	3	23.2%	37.7%	31.5%	4	496.9%	321.1%	280.3%	1	29/09/2003
Liontrust GF UK Equity Fund Z Acc GBP	11.0%	7.9%	-	1	17.7%	28.1%	-	3	24.7%	37.7%	-	4	42.4%	67.5%	-	4	03/03/2014
Liontrust Global Equity Fund X Acc GBP	18.5%	15.3%	12.7%	1	18.2%	26.8%	17.9%	3	84.1%	73.9%	65.7%	1	185.3%	170.8%	138.0%	1	30/06/2014
Liontrust GF US Equity Fund Z Acc USD	29.3%	25.7%	-	-	28.1%	31.2%	-	-	103.2%	102.0%	-	-	164.6%	176.1%	-	-	26/06/2014
Liontrust Global Focus Fund X Acc GBP	16.4%	15.3%	12.7%	2	18.6%	26.8%	17.9%	3	74.4%	73.9%	65.7%	2	165.6%	170.8%	138.0%	2	30/06/2014
Liontrust GF International Equity Fund F Acc USD	10.5%	15.6%	19.4%	-	-15.6%	4.7%	10.0%	-	-	-	-	-	22.7%	16.7%	32.9%	-	17/12/2019
Liontrust Income C Acc	8.6%	7.9%	7.0%	2	28.8%	28.1%	24.6%	2	35.7%	37.7%	33.5%	2	421.8%	370.6%	336.6%	1	31/12/2002
Liontrust US Opportunities C Acc GBP	16.3%	18.6%	16.7%	3	23.5%	40.7%	32.2%	4	95.9%	101.8%	91.1%	2	834.8%	813.0%	638.0%	2	31/12/2002
Edinburgh Investment Trust Share Price GBP	12.1%	7.9%	3.9%	1	42.5%	28.1%	23.4%	1	44.0%	37.7%	39.4%	1	87.8%	54.3%	63.6%	1	31/03/2020^
Edinburgh Investment Trust NAV GBP	13.3%	7.9%	7.1%	1	41.7%	28.1%	23.8%	1	39.7%	37.7%	41.4%	2	78.2%	54.3%	58.0%	1	31/03/2020

Source: FE Analytics, Morningstar, 31.12.23. Primary share classes, bid-to bid, except * which is a unit trust, total return, net of fees, income reinvested, in GBP. Quartiles as at 31.12.23 generated on 05.01.24. CBM = Comparator benchmark; the sector is also considered a comparator benchmark. Due to recent economic sanctions and restrictions in Russia, the returns are highly volatile and the index prices are currently close to zero. ^ Manager inception of Edinburgh Investment Trust. Details of the benchmarks can be found on the fund pages of the Liontrust website

You may get back less than you originally invested. Please refer to the Key Risks slide for more information

Appendix 3 – Non-UK UCITS performance to 31 December 2023

Past performance does not predict future returns

Fund	1 Year			3 Years			5 Years			Since Inception			
	Fund	CBM1	CBM2	Fund	CBM1	CBM2	Fund	CBM1	CBM2	Fund	CBM1	CBM2	Date
Economic Advantage													
Liontrust GF Special Situations C3 Inst Acc GBP	5.7%	7.9%	-	10.6%	28.1%	-	32.7%	37.7%	-	136.7%	108.9%	-	08/11/2012
Liontrust GF UK Growth C3 Inst Acc GBP	4.5%	7.9%	-	26.4%	28.1%	-	38.8%	37.7%	-	83.0%	61.2%	-	03/09/2014
Cashflow Solution													
Liontrust GF European Strategic Equity A4 Acc EUR	1.4%	15.8%	4.7%	59.3%	31.2%	10.1%	76.8%	59.9%	23.0%	102.4%	82.4%	12.2%	25/04/2014
Liontrust GF European Smaller Companies A3 Acc EUR	7.0%	12.7%	-	18.3%	8.2%	-	72.6%	48.7%	-	49.8%	45.8%	-	01/02/2017
Global Fixed Income													
Liontrust GF Absolute Return Bond B5 Acc USD	7.1%	-	-	2.8%	-	-	11.2%	-	-	12.3%	-	-	26/06/2018
Liontrust GF High Yield Bond B5 Acc	14.2%	13.0%	-	4.1%	3.1%	-	27.7%	25.9%	-	25.4%	24.1%	-	08/06/2018
Liontrust GF Strategic Bond B5 Acc	9.4%	-	-	-2.8%	-	-	15.4%	-	-	15.2%	-	-	13/04/2018
Sustainable Future													
Liontrust GF Sustainable Future Global Growth B5 Acc USD	22.5%	23.8%	-	-1.4%	23.4%	-	-	-	-	45.1%	48.9%	-	12/11/2019
Liontrust GF Sustainable Future Pan European Growth A1 Acc EUR	9.7%	15.8%	-	-6.1%	31.2%	-	41.1%	59.9%	-	137.2%	162.4%	-	14/03/2001
Liontrust GF Sustainable Future European Corporate Bond A5 Acc EUR	10.4%	8.2%	-	-6.2%	-8.1%	-	1.6%	0.3%	-	0.1%	-0.5%	-	29/05/2018
Liontrust GF Sustainable Future Multi Asset Global A1 EUR	10.4%	12.7%	-	-	-	-	-	-	-	-9.2%	2.9%	-	13/10/2021

Source: FE Analytics, 31.12.23. Primary share class, total return, net of fees, income reinvested. (Share Class A = EUR, B = USD, C = GBP). CBM1 and 2 = Comparator benchmarks. Details of the benchmarks can be found on the fund pages of the Liontrust website

You may get back less than you originally invested. Please refer to the Key Risks slide for more information

Appendix 4 – Balance sheet 30 September 2023

	30 Sep 2023 £'000	31 Mar 2023 £'000
Assets		
Non current assets	94,885	132,593
Current assets		
Trade and other receivables	194,665	241,682
Financial assets	9,710	9,921
Cash and cash equivalents	96,932	121,037
Total current assets	301,307	372,640
Liabilities		
Non current liabilities	(15,077)	(23,661)
Current liabilities	(201,092)	(260,591)
Net current assets	100,215	112,049
Net assets	180,023	220,981
Shareholders' equity	180,023	220,981

Appendix 4 – Non current assets – impairment breakdown

	31 Mar 23			30 Sep 23
Non current assets	£'000	Amortisation	Impairment	£'000
Intangible assets	90,629	(7,018)	(25,379)	58,232
Goodwill	38,586		(4,534)	34,052
Property, plant & equipment	3,378			2,601
	132,593			94,885
Intangible assets				
ATI	4,800	(600)	-	4,200
Neptune	19,682	(1,514)	-	18,168
Architas	32,793	(2,162)	(7,311)	23,320
Majedie	33,354	(2,742)	(18,067)	12,545
	90,629	(7,018)	(25,378)	58,233
Goodwill				
ATI	11,873	-	-	11,873
Neptune	7,753	-	-	7,753
Architas	7,951	-	-	7,951
Majedie	11,009	-	(4,534)	6,475
	38,586	-	(4,534)	34,052

The Group uses the following APMs:

Adjusted profit before tax*

Definition: Profit before taxation, amortisation, impairment, and non-recurring items (which include: professional fees relating to acquisitions; restructuring and severance compensation related costs).

Reconciliation: Note 6.

Reason for use: This is used to present a measure of profitability of the Group which is aligned to the requirements of shareholders, potential shareholders and financial analysts, and which removes the effects of non-cash and non-recurring items, which eases the comparison with the Group’s competitors who may use different accounting policies and financing methods.

Specifically, calculation of Adjusted profit before tax excludes amortisation expenses, and costs associated with acquisitions and their integration into the Group. It provides shareholders, potential shareholders and financial analysts a consistent year on year basis of comparison of a “profit before tax number”, when comparing the current year to the previous year and also when comparing multiple historical years to the current year, of how the underlying ongoing business is performing.

Adjusted operating profit

Definition: Operating profit before interest, impairment, amortisation, and non-recurring items (which include: professional fees relating to acquisitions; restructuring and severance compensation related costs).

Reconciliation: Note 6.

Reason for use: This is used to present a measure of profitability of the Group which is aligned to the requirements of shareholders, potential shareholders and financial analysts, and which removes the effects of financing and capital investment, which eases the comparison with the Group’s competitors who may use different accounting policies and financing methods.

Specifically, calculation of Adjusted operating profit before tax excludes amortisation expenses, and costs associated with acquisitions and their integration into the Group. It provides shareholders, potential shareholders and financial analysts a consistent year on year basis of comparison of a “operating profit”, when comparing the current year to the previous year and also when comparing multiple historical years to the current year, of how the underlying business is performing.

Adjusted operating margin

Definition: Adjusted operating profit divided by Gross profit.

Reconciliation: Note 6.

Reason for use: This is used to present a consistent year on year measure of adjusted operating profit compared to gross profits, identifying the operating gearing within the business.

Note references are to the Financial Statement for the year to 31 March 2022

*This measure is used to assess the performance of the Executive Directors.

Gross profit excluding performance fees

Definition: Gross profit less any revenue attributable to performance related fees.

Reconciliation: Note 4.

Reason for use: This is used to present a consistent year on year measure of gross profits within the business, removing the element of revenue that may fluctuate significantly year-on-year.

Adjusted earnings per share

Definition: Adjusted profit before tax divided by the weighted average number of shares in issue.

Reconciliation: Note 6.

Reason for use: This is used to present a measure of profitability per share in line with the adjusted profit as detailed above.

Adjusted diluted earnings per share

Definition: Adjusted profit before tax divided by the diluted weighted average number of shares in issue.

Reconciliation: Note 6.

Reason for use: This is used to present a measure of profitability per share in line with the adjusted profit as detailed above.

Other administration expense

Definition: A component of administration expenses related to non-people related costs within the business.

Reconciliation: Note 5.

Dividend margin

Definition: This is the dividends declared for the year divided by the Adjusted diluted earnings per share excluding performance fees.

Reconciliation: This can be recalculated with the information in notes 6 and 8

Reason for use: This is used to identify the dividend cover versus adjusted diluted earnings per share excluding performance fees.

Assets under Management and Advice ('AuMA')

Definition: The total aggregate assets managed or advised by the Group.

Reconciliation: A detailed breakdown of AuMA is shown in the Strategic Report

Reason for use: AuMA is a key performance indicator for management and is used both internally and externally to determine the direction of growth of the business. When used intra-month (i.e., AuMA for dates that are not a month end date) or used at month end but early in the following month then the AuMA for some accounts, funds or portfolios may not be the most recent actual AuMA rather it will be the most recent available AuMA which may be the previous month end AuMA or the most recently available AuMA.

Average Assets under Management and Advice

Definition: The average of aggregate assets managed or advised by the Group during the financial year

Reconciliation: Average AuMA for the year is the average of each month end aggregate AuMA during the period.

Reason for use: Average AuMA shows AuMA without the volatility of short term inflows or outflows and allows for comparability between years.

Net flows

Definition: Total aggregate sales into Group funds less total aggregate redemptions from Group funds, accounts and portfolios. If positive may also be referred to as “Net inflows” and where negative as “Net outflows”)

Reconciliation: A detailed breakdown of net flows is shown in the Strategic Report.

Reason for use: Net flows is a key performance indicator for management and is used both internally and externally to assess the organic growth of the business. For certain MPS accounts, the net flow number is not available from the relevant administrator, so the net flow number is derived from the difference between the starting and ending AuMA adjusted for investment performance, if there is a reliable source for the investment performance. For certain MPS accounts where there is no reliable investment performance benchmark, the flows are not included.

Past performance does not predict future returns. You may get back less than you originally invested.

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