As the State Office of Rural Health, our **mission** is to coordinate, plan, and advocate for improved health for Michigan's Rural residents and communities

Spring CFO/Finance Meeting 2026

Where: Soaring Eagle Casino & Resort – Fox Room 2nd floor

When: April 23rd, 9:20 AM-11:35 AM

Agenda:
9:20 AM – Jeff Nagy, QIA, MCRH
• Welcome & introductions

9:25 AM – Jonathan Pantenburg, Principal, Wintergreen

• "Transition from Volume to Value"
• Stump the Consultant – Come prepared with touch questions on your mind, challenges, numbers and real constraints.

10:15 AM – Ryan Spaulding – Consulting Partner – Era Group
David Gremaud – Consulting Partner – Era Group

• Protecting Your Mission in Challenging Financial Times. "How do we protect our mission financially without hurting care"?
- Pain Points
- Focus: How strong cost governance protects service delivery

10:55 – 11:35 AM – Jeffrey R. Gardner – Managing Director – NBH Bank
Thomas Page – Managing Director of Institutional Sales & Client Services – Wintrust

• NFP Hospital Capital Markets Presentation
• Market Insights – Economic Review & Outlook 2026

We look forward to your participation—hopefully in person, but a virtual option will be available.

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