The Michigan Health Policy Forum - Fall 2025 Forum "Medicare, Medicaid, and Social Justice: Reflecting on the Ethical Implications of the Big, Beautiful Bill"

Julia Rupp CEO West Michigan CMH/CCBHC



Lansing Michigan
Monday October 20, 2025

CMH in Michigan

CCBHC

- Public Safety Net
- Defined by the State Mental Health Code required to provide services to persons with IDD, SUD and SED/SMI
- Primarily funded via Medicaid.
 Upon implementation of Healthy
 Michigan, the state eliminated
 most of the general fund allocated
 (~70 % reduction).

- A federal model for delivering 9 core services to person with SUD and/ or MH
- Required research- based practices
- Required reporting on Health Outcomes
- Must serve all regardless of ability to pay or where they live
- Goal is to improve access
- Must take all insurance payments



Implications- Funding for Behavioral Health Services Today

- Primarily Medicaid for both CCBHC and CMH
- Upon Medicaid Expansion many individuals were flipped from traditional Medicaid (enrolled based on disability status) to Healthy Michigan when re-enrolled
- ► This administration has said that they will make it more difficult to qualify for disability Medicaid
- The state will need to replace the loss of Insured (Medicaid and Market Place) with general fund dollars to provide required services under the mental health code
- CCBHC has strong bi-partisan support at the federal level



In the last ten years the behavioral health public system has expanded tremendously, some contributing factors...

- ► CCBHC
- COVID- Expansion of BH services In the schools
- Understanding the value of coordinated integrated behavioral health - physical health - Health related Social needs
- Identifying Suicide as a public health crisis and implementing prevention strategies such as zero suicide
- Opiate Crisis
- Investment in BH Care reduces other community costs

Strategies- Solutions-Considerations

- Identify opportunities for efficiencies that also improve practice
 - ➤ Technology Investment Possible to get funded through rural health transformation
 - ► AI for clinical notes (increase caseload capacity)
 - Smart Home technology (increase independence and reduce staff costs)
 - Policy changes and equipment investment to maximize use of telehealth
 - ► Implementation of Community CIE
 - Improve dashboards for revenue monitoring etc.

Strategies- Solutions-Considerations

- Practice improvement Investment
 - ▶ Brief Intervention: SBIRT to address Mental Health Concerns
 - ► Same Day Access
 - Expand Employment Programs (IPS for SUD and MH)
 - ► Expand group services, peer support and recovery services
 - Motivational Interviewing, tie service planning to stages of change
 - Consumer Education
 - ► Improve Collaborations with Community Based Organizations

Strategies- Solutions-Considerations

- Attend to Revenue
 - Diversify Funding
 - Michigan IBH Cooperative agreement with CMS
 - Grants Federal and Local
 - Staff education, coding
 - ► Move to Value based reimbursement -away from FFS model
- Advocacy
 - ► Eliminate Waste in unfunded unnecessary administrative burden
 - Permanency of CCBHC model
 - Assist Consumers with benefit applications and redetermination documentation

Julia Rupp, CEO

West Michigan Community Mental Health juliar@wmcmhs.org
231-740-8764 cell

