



Sophie Bellon

**Chairwoman of Sodexo's Board of Directors
and Chief Executive Officer**

Sophie Bellon has been Chairwoman of Sodexo's Board of Directors since 2016 and has also acted as Chief Executive Officer since March 1, 2022.

Sophie joined Sodexo's finance team in 1994. In that capacity, she contributed to the successful integration of Gardner Merchant in the United Kingdom and Marriott Management Services in the United States, two strategic acquisitions that consolidated Sodexo's international scope and contributed to twice doubling the Group's revenues. Following these acquisitions, Sophie became Head of Operational Management Control in 2001 to improve and streamline financial performance monitoring of the various subsidiaries. She defined and implemented common performance indicators, which are still in force today. She was appointed Group Client Relations Director in 2005 and contributed to the significant increase in the client retention rate. This strong internal client culture is part of the Group's fundamentals and plays a key role in Sodexo's rapid growth; revenues increased by nearly 50% between 2005 and 2015. In 2008, Sophie became Chief Executive Officer of the Corporate Services business unit for Sodexo France. In 2010, she also became Head of Facilities Management activities in France.

In 2013, Sophie took overall responsibility for Sodexo's Research, Development and Innovation strategy. That same year, she was appointed Vice Chairwoman of Sodexo's Board of Directors, of which she has been a member since 1989.

A strong advocate for the service industry, Sophie is committed to ensuring that its social value and its impact at the local level are recognized. Deeply concerned with the human aspects of these professions, she also drives diversity and inclusion, both within the company and throughout the community, and in particular gender equality, which she sees as an essential lever for creativity, innovation and performance. In 2019, she chaired a task force on the employment of senior citizens, at the request of Edouard Philippe, then Prime Minister of France.

Sophie has been a member of the Board of Directors of L'Oréal since 2015, and of the AFEP (the French Association of Private Enterprises) since 2017, and of Catalyst since 2022.

Prior to joining Sodexo, Sophie spent ten years in the United States, working in, among others, M&A and the fashion industry. With this experience, she built a strong bond with and understanding of the American culture, which she still feels close to today.

Sophie is a graduate of EDHEC Business School.

Milestones in Sophie Bellon's life

1961	Born in Marseille (France)
1983	Graduated from EDHEC Business School
1984	Relocated to the United States
1994	Began work at Sodexo in finance
2005	Appointed Group Director of Client Relations
2008	Appointed CEO of the Corporate Services segment in France
2013	Appointed Vice Chairwoman of Sodexo's Board of Directors
2016	Appointed Chairwoman of Sodexo's Board of Directors
March 2022	Chief Executive Officer

Sodexo key figures

21.1 billion euro in Fiscal 2021 consolidated revenues

422,000 employees as of August 31, 2022

#2 France-based private employer worldwide

53 countries

100 million consumers served daily

€12.8 billion in market capitalization (as of October 25, 2022)