2027 Health Equity Plan
California Pacific Medical Center – Van Ness Campus

Overview

At Sutter Health, we believe that every person deserves compassionate, high-quality care - no matter who they are. We are committed to addressing gaps by ensuring that patients receive the care, support, and resources they need to live a healthier life.

We recognize that factors like race, ethnicity, age, income, language, disability status, sexual orientation, gender identity, and access to services can influence health outcomes. That's why we work every day to remove barriers to care, listen to our patients' unique needs, and provide support to achieve better health.

As a national leader in healthcare quality, Sutter Health participates in the Hospital Equity Reporting Program developed and administered by California's Department of Health Care Access and Information (HCAI). This annual reporting initiative - guided by the Hospital Equity Measures Advisory Committee - requires hospitals to publicly share data on patient access, quality and outcomes across key demographic dimensions. It also includes a plan to prioritize and address identified gaps.

This strategic plan identifies the top 10 differences in health outcomes between patient groups and explains how the hospital will address those gaps. For each difference, the hospital must show which group is affected, which group is doing best, how big the gap is, and what actions will be taken to help improve outcomes.

Whether it's through linguistically and contextually appropriate care, community partnerships, or personalized health resources, we strive to create an environment where patients receive optimal care for their condition.

Quality Measures

HCAI All-Cause Unplanned 30-Day Hospital Readmission Rate
HCAI All-Cause Unplanned 30-Day Hospital Readmission Rate, stratified by Behavioral Health Diagnosis
AHRQ Quality Indicator Pneumonia Mortality Rate
AHRQ Patient Safety Indicator Death Rate among Surgical Inpatients with Serious Treatable Complications

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Measure: Readmissions - All

Description of Interventions:

Your health and recovery continue after you leave the hospital. We're here to support you along the way. Our goal is to help you stay well and avoid an unnecessary hospital readmission by providing care that meets your needs.

During your hospital stay, your care team will talk with you about your care and discharge plans and encourage you to ask questions. We know that when patients are unclear about their diagnoses and treatment plans, it can increase the risk of hospital readmission. That's why, before you go home, we visit with you to make sure you understand your condition and care plan.

We provide health education that respects all backgrounds, to help you feel informed and confident about your care. Whenever available, discharge materials are provided in your preferred language and in clear, easy-to-understand formats. We may also use literacy-friendly tools, including stoplight guides, to help you recognize changes in symptoms, understand when to seek help, and manage your care safely at home. We value effective communication when providing your care and provide medically certified interpreters – available in person, over the phone or via video – if you need assistance.

Our care management team will also conduct a review of your ongoing care needs, including medications and equipment, for your recovery at home. We assess your readmission risk, including clinical and social needs, so patients who may need additional support can receive enhanced discharge planning. Before you leave the hospital, we can help you understand what to expect during recovery and can make connections to care outside the hospital as needed. After discharge, it is important to obtain the equipment and home services you need. When appropriate, we connect patients experiencing financial hardship with transitional care support and patients without a primary care provider with a community health center.

For patients who have frequent emergency department visits or hospital stays, an interdisciplinary team may develop an individualized care plan that reflects their medical, behavioral health, and social needs. This may include coordination among your care team and support services as appropriate.

Finally, if you consent, we can screen for social factors that may affect your health—such as housing, food, or transportation—and help connect you with services like home health care, transportation, and community resources. We use standardized screening information to identify gaps in care and tailor support to your needs, including referrals through community-based partners and resource navigation services.

We are also implementing age-friendly practices for patients over 65 to improve care, transitions, and outcomes for older adults. This includes assessing social isolation, caregiver strain, and additional barriers that may affect

recovery; connecting patients and caregivers with social work and community resources; and using interdisciplinary care planning to support a safe transition. We also review outcomes such as falls, pressure injuries, readmissions, mortality, and hospital-acquired delirium to identify age-related disparities and guide improvements.

After discharge, our Transition of Care (TOC) team follows up with you by phone call to answer questions and remind you about medications. This call is designed to ensure smooth and safe transitions after you've been discharged from the hospital. To keep improving, we track how many patients return to the hospital annually through the Centers of Medicare and Medicaid Services (CMS). Our results are available here: https://www.medicare.gov/care-compare/

We also encourage your participation! The surveys that you complete help improve our care. Our goal is simple: to help you recover safely at home and stay healthy long after your hospital stay.

Measure: Readmissions – Behavioral Health Diagnosis

Description of Interventions:

We know that recovery from behavioral health hospitalization continues when you leave the hospital. We support you in a variety of ways to help decrease your chance of returning to the hospital.

During your stay, we ensure you have a safe space to heal, with a care team that listens to you and your personal goals. We start by checking for signs of anxiety, depression, and other behavioral health needs. Screening tools are available, both in your patient portal and in paper copy, in the languages most commonly spoken in your community. Screening for mental health needs during your hospital stay helps us connect you with counselors and support services for ongoing care once you are ready to continue your recovery at home.

Before you leave, we work with you to make sure you understand your care and follow-up plan. Education can be provided in your preferred language with interpreter services when needed, and our teams use teach-back to help confirm your understanding.

Before you leave the hospital, if you consent, we can screen for social factors that may affect your health, such as housing, food, transportation, personal safety or financial resource strain, and help connect you with community resources. When an unmet need is identified, Social Work and Care Management can help assess your needs and connect you with available resources.

Ongoing support and strong community connections are often vital to your recovery at home. We may offer telehealth options like virtual therapy and digital tools, so you can receive mental health support wherever you are. Our care teams can also identify patients at increased risk for readmission and provide additional planning based on individual needs, including potential barriers related to medications, follow-up care, transportation and other social needs.

Following discharge, it is important to identify problems such as worsening symptoms, medication concerns or difficulty accessing follow-up care and connect with appropriate services.

We also monitor these readmission rates through the Centers for Medicare & Medicaid Services (CMS) and patient feedback surveys to make sure our approach is working.

Measure: 04 Patient Safety Indicator

Description of Interventions:

Your safety is our top priority. We know that serious complications can happen during a hospital stay. That's why we use proven strategies to help prevent these risks.

Our care teams use safety checklists and team huddles, often called a ""timeout"", before surgeries and procedures. These steps help us spot potential problems early and make sure everyone knows the plan for your care. We know that when patients and families are unclear about what to expect before and after surgery it can increase the risk of a complication. That's why we talk with you and your family and keep you informed of changes in your health.

We train our staff to recognize warning signs of complications quickly. For example, we monitor for symptoms of infection, blood clots, and breathing problems, and act fast if issues arise. Our teams use standardized assessments and evidence-based prevention strategies to help prevent complications such as blood clots and postoperative breathing problems, monitor for early warning signs of complications after surgery, and use criteria to rapidly notify and escalate concerns to the appropriate clinician. Our electronic health record also has embedded tools to rapidly respond to medical complications. Our teams use evidence-based protocols for treating sepsis, shock, and other emergencies. Our rapid response team (RRT) of trained clinicians will respond quickly to the bedside to urgent concerns about your health. We encourage you and your family to request a care intervention if you have any concerns.

After your procedure, we keep a close eye on your recovery. Nurses and doctors check your vital signs, review your medications, and make sure you're getting the right support. If you need extra help, like physical therapy, nutrition, or respiratory care, we bring in specialists to support your healing. Before you leave the hospital, we can help you understand what to expect during recovery and how to arrange the right help at home. We can make connections to care outside the hospital as needed.

We continuously track outcomes through CMS data and look for ways to improve safety. By reviewing cases and listening to patient feedback, we make our care even better.

Perinatal Measures

CMQCC Nulliparous, Term, Singleton, Vertex (NTSV) Cesarean Birth Rate
CMQCC Vaginal Birth After Cesarean (VBAC) Rate
CMQCC Exclusive Breast Milk Feeding

Measure: Cesarean birth rate (NTSV)

Description of Interventions:

The percentage of birthing people undergoing Cesarean delivery (also known as C-section) in the US continues to rise, nearly 1 in 3 births is via C-section. While a C-section can be lifesaving in high-risk situations, studies have shown some C-sections are performed unnecessarily.

Sutter has implemented strategies across our hospitals to reduce unnecessary cesarean deliveries. We talk with you early about your birth plan and use safety tools to guide your care. We support you with education and choices during pregnancy and delivery. Doulas are welcome at all Sutter Health hospitals, and some have Doula support onsite.

Our care team supports shared decision making, which means that you have a say in your medical care. We will help you understand your options so you can make informed decisions. We believe vaginal birth is best for low-risk pregnancies. Our care team will do everything we can to support you in delivering vaginally. We will help you identify effective methods to cope with labor. We will encourage you to move as much as you like while in labor, as long as it's safe and possible.

To help you cope with labor, Sutter labor and delivery hospitals offer a variety of supportive techniques including: acupressure, birthing ball, counterpressure, dim lights in room, distraction techniques, heat/cold pack, hip squeeze, knee press, message, medication, meditation, music, peanut ball, quiet atmosphere, rocking chair, shower, slow/relaxed breathing and visualization.

Although most deliveries need very little intervention, birthing people with certain medical conditions may need procedures such as continuous monitoring, induction of labor or cesarean birth to ensure a healthy delivery.

Sutter Health has been recognized by the California Maternal Quality Care Collaborative (CMQCC) for excellence in maternal care. We monitor C-section rates and listen to your feedback to improve our care.

Patient Experience Measures

HCAHPS survey: Received information and education
HCAHPS survey: Would recommend hospital

Measure: HCAHPS-Received Info and Education

Survey Question: During this hospital stay, did you get information in writing about what symptoms or health problems to look out for after you left the hospital? Yes?No

Description of Interventions:

Helping patients and families understand how to care for themselves after leaving the hospital is an important part of Sutter commitment to connected, compassionate care. Care teams use a combination of verbal explanations, written materials, teach-back techniques, and digital tools to help patients feel prepared, informed, and confident when transitioning home.

As part of the ONE Sutter Experience, caregivers are trained to use **relationship-centered communication practices** and the **Three-Step Communication standard**, helping ensure patients receive clear explanations about their condition, medications, follow-up care, warning signs, and recovery expectations. Care teams reinforce this information throughout the hospitalization, including during purposeful rounding, bedside shift handoff discussions, discharge planning conversations, and leader rounding encounters.

In 2026, Sutter Health continued to strengthen its focus on patient education through a multidisciplinary **Patient Education Governance Committee**, which helps ensure patients receive the right information, to the right patient, at the right time. The committee supports the development, review, and distribution of evidence-based, patient-friendly educational materials that are clear, accessible, and available in patients' preferred languages whenever possible. These materials are used by care teams across the continuum of care and are available in both print and digital formats.

Patients and families also benefit from tools that keep them informed throughout their stay. **MyChart Bedside and MyHealthOnline** provide convenient access to information about the hospitalization, care plans, medications, tests, and discharge instructions, helping patients and designated family members stay engaged in care decisions and prepared for recovery after discharge. Written discharge instructions and after-visit summaries include important information about symptoms or health problems to watch for, medication guidance, follow-up appointments, and when to seek additional medical attention.

Sutter Health further supports these efforts through Experience of Care Summits, Communities of Practice, RN Peer Coaching, and Get-to-Green Improvement Sprints that focus on improving communication, patient understanding, and discharge readiness across care settings. By combining clear communication, reliable education practices, and accessible written resources, Sutter Health aims to ensure every patient leaves the hospital with the information needed to safely recover and manage their health after discharge.