

**THIS LETTER IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION AND ACTION BY 5PM (UK TIME) ON 19 JUNE 2026**

If you are in any doubt as to the contents of this document or the decision or action you should take, you are recommended to seek your own independent financial advice immediately from your stockbroker, bank manager, solicitor, accountant or independent financial adviser who, if you are taking advice in the United Kingdom, is authorised under the Financial Services and Markets Act 2000 (as amended from time to time) or, if you are taking advice outside the United Kingdom, from another appropriately authorised independent financial adviser.

30 April 2026

Dear Colleague

**Proposals to holders of 2026 UK Sharesave options  
in connection with the Acquisition of Beazley**

## **1. Why are we writing to you?**

We are writing to explain how the proposed acquisition of Beazley plc (**Beazley**) by Zurich Insurance Group Ltd (the **Acquisition**) will affect the option to be granted to you in 2026 under the UK Sharesave / Save As You Earn scheme (the **2026 Sharesave Option**).

You recently elected to join the 2026 UK Sharesave scheme during the election window between 14 and 28 April 2026. Once the 2026 Sharesave Option is granted to you (expected on or around 6 May 2026), details of your outstanding 2026 Sharesave Option will appear on the Beazley Employee Share Plans Portal (the **Portal**) at <http://www.esp-portal.com/clients/Beazley>.

This letter is important and explains the impact of the Acquisition on your 2026 Sharesave Option, the choices you have (assuming the Acquisition goes ahead) and what you need to do. Please read it carefully. Once you have made your choice, you will not be able to change it.

This letter describes legal processes and so is unavoidably “technical” in nature. The Glossary at Appendix 1 is intended to help you understand some of the terms that are used in this letter.

You will also find further information about the Acquisition in the Scheme Document which is available on the Beazley website at <https://www.beazley.com/en-001/investor-relations/offer-for-beazley>. A copy of this letter will also be available to view at the same website address.

If a term is not defined in this letter, you will find its definition in the Scheme Document which is available on the Beazley website at <https://www.beazley.com/en-001/investor-relations/offer-for-beazley>.

Please note that if you are a participant in the Sharesave in 2025 and prior, you will receive a separate letter in connection with the impact of the Acquisition on those Sharesave options.

**ACTION REQUIRED: You will need to take action to realise value from the 2026 Sharesave Option that you hold. This will not happen automatically.**

Under **Choice A**, you would exercise your 2026 Sharesave Option on the Court Sanction Date (which is expected to be shortly before Completion).

Under **Choice B**, you would exercise your 2026 Sharesave Option six months after the Court Sanction Date. You could therefore continue to make additional savings under the Sharesave for that period of up to six months after the Court Sanction Date, and would therefore be able to purchase more Beazley Shares with your savings than under **Choice A**.

The key differences between **Choice A** and **Choice B** are outlined in detail at section 5 below.

**Please note that the Portal is not yet open to make an election for your 2026 Sharesave Option.**

On or around **29 May 2026**, you will receive a notification that the Portal is open and you will then be able to make an election and submit an online Sharesave exercise request (the *Sharesave Exercise Request*) at <http://www.esp-portal.com/clients/Beazley>.

**You must then make your election by 5pm (UK time) on 19 June 2026 at the latest.**

Please note that all instructions received are irrevocable; once your instruction has been submitted, it cannot be changed.

**If you do nothing, your 2026 Sharesave Option will lapse six months after the Court Sanction Date (unless it lapses earlier under the Sharesave Rules) and your savings will be returned to you.**

## 2. The Acquisition

The Acquisition will be implemented by way of a court process known as a scheme of arrangement (the **Scheme**). The Scheme is a procedure that requires the approval of Beazley Shareholders, which was obtained at the Transaction Meetings held on 22 April 2026. It also requires “sanction” (i.e. approval) by the Court, which is currently expected to take place in the second half of 2026. The Acquisition completes when the Scheme becomes effective, which will be two business days following the date it is sanctioned (i.e. approved) by the Court and at this time Beazley will become owned by Zurich.

You will be entitled to receive £13.10 in cash for each Beazley Share you acquire on any exercise of your 2026 Sharesave Option under the terms of this letter (less any required payroll deductions).

The terms of the Acquisition are set out in full in the Scheme Document which is available on the Beazley website at <https://www.beazley.com/en-001/investor-relations/offer-for-beazley>.

### 3. Impact of the Acquisition on your 2026 Sharesave Option

The Acquisition will change the usual treatment of your 2026 Sharesave Option. Ordinarily, you would have been able to buy Beazley Shares using your savings at the end of the savings contract (or to let your 2026 Sharesave Option lapse and withdraw your savings).

As a result of the Acquisition, 2026 Sharesave Options will be exercisable early, but you will only be able to use the savings you have made up to the date of exercise to buy Beazley Shares. Deductions from your pay will continue in the ordinary way up until your 2026 Sharesave Option is exercised.

The default tax treatment of your 2026 Sharesave Option will also be different to the default position in prior years of the Sharesave – please see section 11 below.

Different rules may apply if you leave employment with the Beazley Group before the Court Sanction Date (see section 9 of this letter).

### 4. What are my choices?

You will only be able to exercise your 2026 Sharesave Option to buy Beazley Shares using the savings you have made through salary deductions up to the date of exercise. You cannot top up your savings from another source or increase your salary deductions.

You must decide, via the Portal (which will open on or around 29 May 2026), when you want to exercise your 2026 Sharesave Option. You have **two choices**:

- **Choice A:** you may exercise on the Court Sanction Date (i.e. the earliest possible date of exercise).
- **Choice B:** you may exercise six months following the Court Sanction Date (i.e. the last possible date of exercise).

Under either Choice A or Choice B, you will receive £13.10 per Beazley Share that you acquire on exercise of your 2026 Sharesave Option upon the sale of those Beazley Shares (less any required payroll deductions).

**It is recommended that you elect for Choice B in relation to your 2026 Sharesave Option, as this allows you to continue saving for up to six additional months and you would therefore be able to acquire more Beazley Shares at the point of exercise.**

### 5. What are the differences between Choice A and Choice B?

The main differences are that:

- Under **Choice A**, your 2026 Sharesave Option will be exercised at the earliest possible opportunity (and earlier than under **Choice B**). This will mean you would receive your money for the sale of the resulting Beazley Shares earlier under **Choice A** than **Choice B**.

- However, under **Choice B**, your 2026 Sharesave Option would be exercised six months after the Court Sanction Date (i.e. at the last possible date of exercise), and you could therefore continue to make additional savings under your savings contract for that period and acquire more Beazley Shares. You would therefore make more money than under **Choice A**, as you would sell more Beazley Shares under **Choice B** than you would under **Choice A**.
- Please note that due to UK tax rules, income tax will arise on the exercise of your 2026 Sharesave Option (unlike Sharesave options granted prior to 2026).

For further information regarding tax, please review the employee tax guide for the UK which can be found in the 'Documents' section of the Portal.

## 6. Recommendation of the Beazley Directors

**The Beazley Directors recommend that you select Choice B.** You should refer to section 5 above that sets out the main differences between Choice A and Choice B, and also take your personal circumstances into account, including your tax position, when deciding your preferred timing for exercising your 2026 Sharesave Option.

The Beazley Directors, who have been so advised by Evercore Partners International LLP (**Evercore**) and Barclays Bank PLC, acting through its Investment Bank, (**Barclays**) as to the financial terms of the proposals, consider the terms of the proposals set out in this letter to be fair and reasonable in the context of the Acquisition.

In providing their financial advice to the Beazley Directors, Evercore and Barclays have taken into account the commercial assessments of the Beazley Directors. Evercore and Barclays are providing independent financial advice to the Beazley Directors for the purposes of Rule 3 of the Takeover Code.

## 7. When will I receive the money?

The money you receive under **Choice A** will be paid to you via payroll as soon as reasonably practicable once your Beazley Shares are acquired by Zurich on Completion and funds are received.

The money you receive under **Choice B** will be paid to you via payroll after your Beazley Shares are acquired by Zurich following exercise of your 2026 Sharesave Option six months after the Court Sanction Date.

## 8. How do I exercise my 2026 Sharesave Option?

**Please note that the Portal is not yet open to make an election for your 2026 Sharesave Option.**

However, from **29 May 2026**, you will be able to elect for Choice A or Choice B by accessing the Portal at <http://www.esp-portal.com/clients/Beazley> and submitting the Sharesave Exercise Request until **5pm (UK time) on 19 June 2026**.

If you take no action your 2026 Sharesave Option will lapse under the Sharesave Rules and cease to be of any value six months after the Court Sanction Date, unless it lapses earlier under the Sharesave Rules. Your accumulated savings will be automatically returned to you.

**Please note that all instructions received are irrevocable; once your instruction has been submitted, it cannot be changed.**

## 9. Leaving Beazley

The leaver arrangements under the Sharesave will apply to your 2026 Sharesave Option in the normal way if you leave the Beazley Group before Completion:

- If you are a “good leaver” (e.g. you leave due to injury, disability, redundancy, retirement, a TUPE transfer, or sale of your employer), your 2026 Sharesave Option may generally be exercised within six months of the cessation of your employment.
- If you do not qualify as a “good leaver” your 2026 Sharesave Option will lapse and your savings will be returned to you. If so, any **Choice A** or **Choice B** instruction you have made will not take effect.

Different rules apply on death.

## 10. What happens if you do nothing?

It is important that you take the appropriate course of action in relation to your 2026 Sharesave Option as soon as possible following **29 May 2026** when the Portal opens.

In particular, your 2026 Sharesave Option will only be exercisable for a limited period under the Sharesave Rules and **if you do nothing, your 2026 Sharesave Option will lapse and cease to be of any value** in due course. Your accumulated savings will be automatically returned to you, or you can actively request this by calling Equiniti (the relevant contact number can be found in section 14 below).

## 11. What are the tax implications of exercising your 2026 Sharesave Option?

For further information regarding tax, please review the employee tax guide for the UK which can be found in the ‘Documents’ section of the Portal.

Please note that your 2026 Sharesave Option is not being granted on a tax-approved basis. This is because of UK tax rules which apply due to the Acquisition. Therefore, upon exercise of your 2026 Sharesave Option in connection with the Acquisition, you would pay income tax on the difference between the £10.19 exercise price and the market price of the Beazley Shares you acquire. This default position is different to the default tax treatment for any Sharesave option you may have been granted in prior years.

If you are in any doubt as to your personal tax position, you are advised to seek independent professional advice without delay.

## 12. Why won't I receive a cash compensation payment for my 2026 Sharesave Option?

The cash compensation payment is only being paid for Sharesave options that were granted before the Acquisition was announced. As your 2026 Sharesave Option will be granted after the Acquisition was announced, no cash compensation is payable. You are still able to benefit from buying Beazley Shares at a lower price than the £13.10 that Zurich will pay you when it buys them from you.

## 13. What if I participate in other Beazley share plans?

If you participate in any other Beazley share plan (or have unvested share options under prior Sharesave schemes), you will receive a separate letter or letters in relation to those awards/options. Please read those letters carefully.

## 14. Further information

You will find some FAQs at Appendix 2 to this letter, which you should review.

If, after reading these, you still have an outstanding query, please contact Equiniti by calling the helpline on +44 (0)371 384 2040 or on (+1) 8555985487 which is a US-toll free number.

If you are calling from outside the UK, calls will be charged at the applicable international rate. Lines are open from 4.30am to 8.30pm (UK time) Monday to Friday (excluding public holidays in England and Wales). For deaf and speech impaired customers, we welcome calls via Relay UK. Please see [www.relayuk.bt.com](http://www.relayuk.bt.com) for more information. Calls may be recorded and randomly monitored for security and training purposes.

If you have received this letter electronically, you can request a hard copy of this letter, free of charge, by contacting Equiniti via the helpline.

For legal reasons, Equiniti cannot give any legal, financial or tax advice.

### **Important notice**

Nothing in this letter or its appendices constitutes financial advice to any holder of Beazley Shares or options over Beazley Shares.

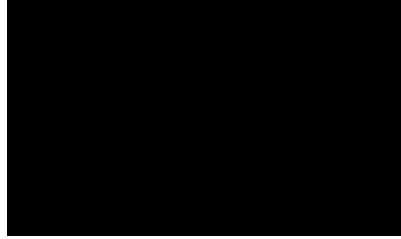
If there is a conflict between the information in this letter and its appendices and the Sharesave Rules, the Scheme Document or any relevant legislation, the Sharesave Rules, the Scheme Document and the legislation will prevail.

By making an election as is set out in this letter, you agree to the terms and conditions set out in Appendix 3 to this letter.

Yours faithfully,



On behalf of  
**Beazley plc**



On behalf of  
**Zurich Insurance Group Ltd**

# APPENDIX 1

## GLOSSARY

**2026 Sharesave Option** means options granted to employees and former employees of the Beazley Group under the Sharesave in 2026;

**Barclays** means Barclays Bank PLC, acting through its Investment Bank;

**Beazley** means Beazley plc, a public company limited by shares incorporated in England and Wales with registered number 09763575;

**Beazley Directors** means the board of directors of Beazley at the date of this letter or, where the context so requires, the directors of Beazley from time to time;

**Beazley Group** means Beazley and its subsidiary undertakings and where the context permits, each of them;

**Beazley Shareholders** means holders of Beazley Shares;

**Beazley Shares** means ordinary shares of five pence each in the capital of Beazley;

**Completion** means the date (which will be two business days after the Court Sanction Date) on which the Acquisition completes and Beazley becomes owned by Zurich. This is currently expected to take place in the second half of 2026;

**Court** means the High Court of Justice in England and Wales;

**Court Hearing** means the hearing by the Court of the application to sanction the Scheme under Part 26 of the Companies Act (which is currently expected to take place in the second half of 2026);

**Court Meeting** means the meeting of the Beazley Shareholders convened pursuant to an order of the Court under Part 26 of the Companies Act 2006 to consider and approve the Scheme, which occurred on 22 April 2026;

**Court Sanction Date** means the date on which the Court sanctions the Scheme under section 899 of the Companies Act (which is currently expected to take place in the second half of 2026);

**Evercore** means Evercore Partners International LLP;

**General Meeting** means the general meeting of Beazley convened in connection with the Scheme, which occurred on 22 April 2026;

**Portal** means the Beazley Employee Share Plans Portal;

**Scheme** means the proposed scheme of arrangement made under Part 26 of the Companies Act 2006 between Beazley and the Beazley Shareholders (with or subject to any modification, addition or condition approved or imposed by the Court and agreed to by Zurich Insurance Group Ltd and Beazley) particulars of which are set out in Part VI (*The Scheme of Arrangement*) of the Scheme Document, in its present form or with or subject to any modification, addition or condition approved or imposed by the Court and agreed to by Beazley and Zurich Insurance Group Ltd;

**Scheme Document** means the scheme circular published by Beazley in connection with the Scheme on 26 March 2026;

**Sharesave** means the Beazley plc UK Save-As-You-Earn Share Option Plan 2022 (as amended from time to time);

**Sharesave Exercise Request** has the meaning given in section 1 of this letter;

**Sharesave Rules** means the rules of the Beazley plc UK Save-As-You-Earn Share Option Plan 2022 (as amended from time to time);

**Takeover Code** means the City Code on Takeovers and Mergers, as amended from time to time;

**Transaction Meetings** means the Court Meeting and the General Meeting (both of which occurred on 22 April 2026); and

**Zurich** means Zurich Insurance Company Ltd of Mythenquai 2 8002 Zurich, Switzerland, a corporation organised and existing under the laws of Switzerland and registered with the Commercial Register of the Canton of Zurich under registration number CHE 105.833.114.

## APPENDIX 2

### FREQUENTLY ASKED QUESTIONS

#### Q1. Can you give me an example of how this will work and what I might receive?

It is not possible to give tailored examples, but the table below shows how Choice A and Choice B would compare if the Court Sanction Date took place six months into the 36 month savings contract. We have assumed that this participant is saving £100 per month under the 2026 Sharesave and that the exercise price is £10.19 per share.

Please remember this is only indicative.

For further information regarding tax, please review the employee tax guide for the UK which can be found in the 'Documents' section of the Portal.

<i>Election</i>	<i>Accumulated savings at exercise</i>	<i>Number of Beazley Shares acquired on exercise</i>	<i>Proceeds from sale of Beazley Shares to Zurich (before tax)</i>
<i>Choice A</i>	<b>£600</b> <i>(6 months x £100)</i>	<b>58 shares</b> <i>(£600 savings ÷ £10.19 exercise price)</i>	<b>£168.78</b> <i>(58 x (£13.10 - £10.19 exercise price)).</i>  This amount is subject to income tax.  £8.98 in unused savings would also be returned to you.
<i>Choice B</i>	<b>£1,200</b> <i>(12 months x £100)</i>	<b>117 shares</b> <i>(£1,200 savings ÷ £10.19 exercise price)</i>	<b>£340.47</b> <i>(117 x (£13.10 - £10.19 exercise price)).</i>  This amount is subject to income tax.  £7.77 in unused savings would also be returned to you.

#### Q2. Why can't I exercise my 2026 Sharesave Option in full?

The Sharesave is governed by specific tax legislation which means that, under the Sharesave Rules, 2026 Sharesave Options can only be exercised using savings made into your savings contract at the date of exercise. The legislation and the Sharesave Rules do not permit you to "top up" your savings as if you had saved for the full 36 months of the relevant savings contract and exercise your 2026 Sharesave Option in full. Therefore, you will only be able to exercise your 2026 Sharesave Option using the savings you have made up to the date of exercise.

However, if you elect for **Choice B**, you will be able to continue to save under the 2026 Sharesave Option for up to six months following the Court Sanction Date (and then exercise your 2026 Sharesave Option six months after the Court Sanction Date using the savings

made up to that date). You would therefore be able to acquire more Beazley Shares on exercise, so you would receive more money under **Choice B** than **Choice A**.

**Q3. Do I need to do anything in respect of my current monthly savings?**

You do not need to take any action in respect of your current monthly savings. Deductions from your pay will continue in the ordinary way until your 2026 Sharesave Option is exercised.

In fact, if you were to stop your contributions then your 2026 Sharesave Option (as applicable) may lapse and you may not be able to acquire Beazley Shares.

**Q4. How will I know when the Court Hearing/Completion takes place?**

This will be announced on the London Stock Exchange, on Beazley's website and in the press. It is not expected to occur until the second half of 2026.

**Q5. What happens if the Scheme is never sanctioned by the Court?**

In this case, there would be no early exercise of your 2026 Sharesave Option. If you have submitted the Sharesave Exercise Request, it would have no effect. Instead, you would continue to make savings and, in the normal course, your 2026 Sharesave Option would become exercisable under the Sharesave Rules.

**Q6. Do I need to provide any additional cash to exercise my 2026 Sharesave Option?**

No. Your 2026 Sharesave Option may only be exercised using the savings you have made at the date of exercise.

You do not need to provide any other funds in order to exercise your 2026 Sharesave Option.

**Q7. If I submit the Sharesave Exercise Request, when will my 2026 Sharesave Option be exercised?**

If you validly submit the Sharesave Exercise Request for Choice A by 5pm (UK time) on 19 June 2026, your 2026 Sharesave Option will be exercised on the Court Sanction Date, unless it lapses earlier in accordance with the Sharesave Rules (for example if you leave employment in certain circumstances).

If you validly submit the Sharesave Exercise Request for Choice B by 5pm (UK time) on 19 June 2026, your 2026 Sharesave Option will be exercised six months following the Court Sanction Date (i.e. the last possible date of exercise), unless it lapses earlier in accordance with the Sharesave Rules (for example if you leave employment in certain circumstances).

**Q8. When will I receive my payments if I exercise my 2026 Sharesave Option?**

**Choice A:** The proceeds of the sale of all of your Beazley Shares from your 2026 Sharesave Option will be paid via payroll (less any required payroll deductions) as soon as practicable following Completion.

**Choice B:** The proceeds of the sale of your Beazley Shares from your 2026 Sharesave Option will be paid via payroll (less any required payroll deductions) as soon as practicable

following the purchase of your Beazley Shares by Zurich (which in most cases will be at least six months following Completion).

Under both Choice A and Choice B, any residual amount of your savings which is not used to exercise the 2026 Sharesave Option (being an amount of savings which does not purchase a full share at the relevant exercise price) will be returned to you by Equiniti via bank transfer (of Equiniti hold your current bank details) or otherwise via a cheque sent to the address registered with Beazley.

**Q9. What happens if I do nothing?**

If you do nothing, your 2026 Sharesave Option will lapse and cease to be exercisable six months after the Court Sanction Date, unless it lapses earlier under the Sharesave Rules.

Instead, your savings will be returned to you.

**Q10. What happens if I leave Beazley?**

The normal rules of the Sharesave in respect of leaving employment continue to apply. This means that your 2026 Sharesave Option will either lapse or be capable of exercise in accordance with the rules, depending on your reason for leaving:

<b>Circumstances of your leaving</b>	<b>Effect on 2026 Sharesave Option</b>
<p>In “good leaver” circumstances, for example:</p> <ul style="list-style-type: none"> <li>• injury;</li> <li>• disability;</li> <li>• redundancy;</li> <li>• retirement;</li> <li>• sale of your employing entity; or</li> <li>• TUPE transfer.</li> </ul>	<p>You will generally have up to six months from leaving to exercise your 2026 Sharesave Option before it lapses.</p> <p>If you submit the Sharesave Exercise Request, this will be actioned if your 2026 Sharesave Option has not already been exercised or has not lapsed by the proposed date of exercise.</p>
<p>You do not qualify as a “good leaver” and leave employment less than three years after grant of the relevant 2026 Sharesave Option.</p>	<p>Your 2026 Sharesave Option would lapse on cessation of employment.</p> <p>This letter would stop being relevant to you and, even if you have submitted the Sharesave Exercise Request, it would not have any effect.</p>
<p>You leave employment more than three years after grant of the relevant 2026 Sharesave Option (other than due to summary dismissal).</p>	<p>You will generally have up to six months from leaving to exercise your 2026 Sharesave Option before it lapses.</p> <p>If you submit the Sharesave Exercise Request, this will be actioned if your 2026 Sharesave Option has not already been exercised or have not lapsed by the proposed date of exercise.</p>

Different rules apply on death.

**Q11. What are the tax consequences of exercising my 2026 Sharesave Option?**

Income tax will arise on the exercise of your 2026 Sharesave Option. Beazley will withhold this income tax on your behalf and pay it to HMRC, unless you opt out in which case you will need to account personally to HMRC for the income tax due by completing a self-assessment tax return. To opt out, please contact the People & Sustainability team at



For further information regarding tax, please review the employee tax guide for the UK which can be found in the 'Documents' section of the Portal.

## APPENDIX 3

# TERMS AND CONDITIONS

**These terms and conditions are important: they apply both to this letter and to the online Sharesave Exercise Request. You should read these terms and conditions carefully before submitting the Sharesave Exercise Request. You should keep a copy of these terms and conditions for future reference.**

1. In the event of any differences between this letter and Sharesave Rules which govern the 2026 Sharesave Option to which this letter relates or the applicable legislation, the rules or applicable legislation (as appropriate) will prevail. Copies of the rules are available on the Portal (<http://www.esp-portal.com/clients/Beazley>).

### Submitting the Sharesave Exercise Request

2. The Sharesave Exercise Request will be of no effect unless it is submitted in accordance with the instructions set out on the Portal by 5pm (UK time) on 19 June 2026.

### Exercise of 2026 Sharesave Option pursuant to the Sharesave Exercise Request

3. By submitting the Sharesave Exercise Request you confirm that you have had the opportunity to review the Scheme Document (which is available at <https://www.beazley.com/en-001/investor-relations/offer-for-beazley>), this letter and the Portal, and have read and irrevocably agree to their respective terms and conditions.
4. By submitting the Sharesave Exercise Request, you confirm that your 2026 Sharesave Option is valid, has not lapsed and is free from all mortgages and third-party interests. You acknowledge that any 2026 Sharesave Option certificate and/or notification in respect of your 2026 Sharesave Option will become void once such 2026 Sharesave Option has been exercised.
5. By submitting the Sharesave Exercise Request, you acknowledge that you wish to exercise your 2026 Sharesave Option, to the fullest extent possible and that, in order to achieve the exercise of your 2026 Sharesave Option, you will be (i) irrevocably electing to close your linked savings arrangements, and (ii) directing Equiniti to arrange for your accrued savings to be remitted to Beazley to fund the exercise of your 2026 Sharesave Option.
6. By submitting the Sharesave Exercise Request, you acknowledge that Beazley will withhold any income tax arising on the exercise of your 2026 Sharesave Option on your behalf, unless you opt-out (in which case you will be required to account personally to HMRC for the income tax due via self-assessment). Should you wish to opt out and account to HMRC for the income tax via a self-assessment tax return, please contact the People & Sustainability team at [REDACTED]
7. The exercise of your 2026 Sharesave Option pursuant to the Sharesave Exercise Request will take effect on the date determined by the board of directors of Beazley in accordance with the terms of this letter.
8. By submitting the Sharesave Exercise Request you accept that the consideration payable pursuant to the Acquisition for the Beazley Shares acquired on exercise of your 2026 Sharesave Option will be paid as set out in this letter into the same bank account

as your salary is paid. If you are a former employee, you will need to confirm these details to Beazley in advance of the Court Sanction Date by contacting the People & Sustainability team at [REDACTED]

9. Any surplus cash amount in your savings arrangements not used to acquire Beazley Shares (being an amount less than the relevant exercise price in respect of one Beazley Share under your 2026 Sharesave Option), will be returned to you by Equiniti either via bank transfer (if Equiniti hold your current bank details) or otherwise via a cheque sent to the address registered with Beazley. If you are a former employee, you will need to confirm these details to Beazley in advance of the Court Sanction Date by contacting the People & Sustainability team at [REDACTED]
10. If the Scheme is not sanctioned by the Court, your Sharesave Exercise Request will have no effect on your 2026 Sharesave Option, which will not be exercised in connection with the Scheme.

Investment decision and taxation

11. Exercising your 2026 Sharesave Option is a personal decision, and if you are in any doubt as to the decision or action you should take, you are recommended to seek your own independent financial advice immediately from your stockbroker, bank manager, solicitor, accountant or independent financial adviser who, if you are taking advice in the United Kingdom, is authorised under the Financial Services and Markets Act 2000 (as amended from time to time) or, if you are taking advice outside the United Kingdom, from an appropriately authorised independent financial adviser. For legal reasons, neither Beazley, Zurich or Equiniti nor any of their respective employees can give any legal, financial or tax advice. By submitting the Sharesave Exercise Request you acknowledge that you have not relied on any investment, tax or other advice from Beazley, Zurich, Equiniti or any member of their respective groups of companies, or any employees, officers or agents thereof.

General

12. Options granted under the Sharesave will in most cases remain exercisable for six months following the Court Sanction Date. If you have left, or leave employment with Beazley, your 2026 Sharesave Option may lapse before this date, depending upon the circumstances of your leaving.
13. Beazley Shares issued on the exercise of your 2026 Sharesave Option following the Scheme becoming effective will be automatically transferred to Zurich, or a Zurich group company or nominee, as a result of an amendment which has been made to the articles of association of Beazley. Beazley Shares which are transferred pursuant to this amendment will be transferred for the same consideration as Beazley Shares under the Scheme (i.e. £13.10 in cash per Beazley Share).
14. None of Beazley, Zurich, Equiniti, nor any member of their respective groups of companies, nor any employees, officers or agents thereof can be held responsible for any failure in the electronic delivery of the Sharesave Exercise Request or any other document or any consequent loss.
15. If your 2026 Sharesave Option lapses (to any extent) prior to the date on which the relevant terms of the Sharesave Exercise Request become effective, the Sharesave Exercise Request will be of no effect in respect of your 2026 Sharesave Option.

16. The information collected in the Sharesave Exercise Request will be used for data processing for which Equiniti is responsible and will be transmitted to any person(s) who require such information for the purposes of carrying out your instructions, and such persons will include Beazley and Zurich.
17. This letter and the Sharesave Exercise Request are each governed by and will be construed in accordance with the laws of England and you agree to submit to the exclusive jurisdiction of the English courts in respect of any dispute.

## NOTES

Words and expressions defined in the Scheme Document and the Sharesave Rules will, unless the context otherwise requires, have the same meaning in this letter and the Sharesave Exercise Request.

The release, publication or distribution of this letter (in whole or in part) in jurisdictions other than the United Kingdom may be restricted by the laws of those jurisdictions and therefore persons into whose possession this letter comes should inform themselves about and observe any such restrictions. Failure to comply with any such restrictions may constitute a violation of the securities laws of any such jurisdiction. To the fullest extent permitted by law, Beazley and Zurich Insurance Group Ltd disclaim any responsibility or liability for the violation of such restrictions by such persons.

The Beazley Directors, whose names are set out in paragraph 2.1 of Part VII (*Additional Information*) of the Scheme Document, accept responsibility for the information contained in this letter (including any expressions of opinion), except for that information for which the Zurich Directors (as defined in the Scheme Document) accept responsibility in accordance with the paragraph below. To the best of the knowledge and belief of the Beazley Directors (who have taken all reasonable care to ensure that such is the case), the information contained in this letter for which they are responsible is in accordance with the facts and does not omit anything likely to affect the import of such information.

The Zurich Responsible Persons, whose names are set out in paragraph 2.2 of Part VII (*Additional Information*) of the Scheme Document, accept responsibility for the information contained in this letter (including any expressions of opinion, belief or expectation) relating to themselves, the Zurich Group and the Zurich Directors (as those terms are defined in the Scheme Document), their close relatives (as defined in the Takeover Code), related trusts and other connected persons and persons acting in concert with Zurich Insurance Group Ltd (as such term is used in the Takeover Code), the financing of the Acquisition, Zurich Insurance Group Ltd's rationale for entering into the Acquisition, Zurich Insurance Group Ltd's future plans for the Beazley Group and its management and employees, pension schemes, fixed assets and for any other aspect of Beazley's business as required under the Takeover Code. To the best of the knowledge and belief of the Zurich Responsible Persons (who have taken all reasonable care to ensure that such is the case), the information contained in this letter for which they are responsible is in accordance with the facts and does not omit anything likely to affect the import of such information.

Barclays, which is authorised by the Prudential Regulation Authority (the **PRA**) and regulated in the United Kingdom by the Financial Conduct Authority (**FCA**) and the PRA, is acting exclusively for Beazley and no one else in connection with the Acquisition described in this letter and will not be responsible to anyone other than Beazley for providing the protections afforded to clients of Barclays nor for providing advice in relation to any matter referred to in this document.

Evercore, which is authorised and regulated by the FCA in the UK, is acting exclusively as financial adviser to Beazley and no one else in connection with the Acquisition described in this letter and will not be responsible to anyone other than Beazley for providing the protections afforded to clients of Evercore nor for providing advice in connection with the matters referred to herein. Neither Evercore nor any of its subsidiaries, branches or affiliates owes or accepts any duty, liability or responsibility whatsoever (whether direct or indirect, whether in contract, in tort, under statute or otherwise) to any person who is not a client of

Evercore in connection with this letter, any statement contained herein, any offer or otherwise. Apart from the responsibilities and liabilities, if any, which may be imposed on Evercore by the Financial Services and Markets Act 2000, or the regulatory regime established thereunder, or under the regulatory regime of any jurisdiction where exclusion of liability under the relevant regulatory regime would be illegal, void or unenforceable, neither Evercore nor any of its affiliates accepts any responsibility or liability whatsoever for the contents of this letter, and no representation, express or implied, is made by it, or purported to be made on its behalf, in relation to the contents of this letter, including its accuracy, completeness or verification of any other statement made or purported to be made by it, or on its behalf, in connection with Beazley or the matters described in this letter. To the fullest extent permitted by applicable law, Evercore and its affiliates accordingly disclaim all and any responsibility or liability whether arising in tort, contract or otherwise (save as referred to above) which they might otherwise have in respect of this letter, or any statement contained herein.

Barclays and Evercore have given and not withdrawn their consent to the publication of this letter with the inclusion herein of the references to their names in the form and context in which they appear.

Each of the Beazley Shares that you acquire on the exercise of your 2026 Sharesave Option will be purchased by Zurich for £13.10 per Beazley Share (less any required payroll deductions).

Accidental omission to dispatch this letter to, or any failure to receive the same by, any person to whom the proposals in the letter are made or should be made, will not invalidate the proposals in any way.

All acceptances and elections in respect of the proposals set out in this letter will be irrevocable and cannot subsequently be revoked.

The proposals set out in this letter and all acceptances and elections in respect of the proposals shall be governed by and construed in accordance with English law.