

Financial Condition Report 2023

Zurich Insurance Group

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The information published in this report is consistent with the information published in the Annual Report 2023 of Zurich Insurance Group and the regulatory reporting of Zurich Insurance Group for the year 2023, including the regulatory reporting to the Swiss Financial Market Supervisory Authority FINMA (FINMA) on the Swiss Solvency Test, in accordance with Art. 25 ISA and Art. 53 ISO. While the financial statements and the information therein were subject to audit by the statutory auditor of Zurich Insurance Group Ltd, Ernst & Young Ltd (see Appendix 2), there was no external audit or review of this report.

Please further note that while this report has been filed with FINMA, FINMA has not reviewed the report.

Zurich Insurance Group (continued)

Overview

Business profile

Zurich Insurance Group (Zurich or the Group) is a leading multi-line insurer serving people and businesses in more than 200 countries and territories. With about 60,000 employees, it provides a wide range of property and casualty, and life insurance products and services.

Business operating profit

USD 7.4bn¹

Investment portfolio

USD 171.2bn²

Insurance revenue and fee income

USD 62bn

System of governance and enterprise risk management

Good corporate governance enables Zurich to create sustainable value for its shareholders, customers, employees, and other stakeholders.

Our Enterprise Risk Management framework supports achievement of Zurich's strategy and helps protect capital, liquidity, earnings and reputation.

Risk profile

The Group's SST ratio of 234% is well above the Group's SST target of 160%. The development of the SST ratio in 2023 reflects strong underlying capital generation offset by portfolio management and capital actions including share buyback.

Swiss Solvency Test ratio as of January 1, 2024

SST 234%

Financial condition

The insurance financial strength rating of Zurich Insurance Company Ltd, the main operating entity of the Group, remains at the top of the league table of European peers, with 'AA/Stable' by Standard and Poor's Global Ratings, 'Aa3/positive' by Moody's, and 'A+(Superior)/Stable by AM Best as of January 2024.

Shareholders' equity

USD 24.9bn

Standard and Poor's financial strength rating as of December 31, 2023

AA/Stable

¹ Business operating profit (BOP) indicates the underlying performance of the Group's business units by eliminating the impact of financial market volatility and other non-operational variables.

² Market value of the investment portfolio (economic view).

Acronyms

AEL annual expected losses
AGM Annual General Meeting
APE annual premium equivalent
BEL best estimate liability

bn billion
BS Balance sheet
Board Board of Directors
BOP business operating profit
CEO Chief Executive Officer
CFO Chief Financial Officer

CHF Swiss franc

CIO Chief Investment Officer
CO2e carbon dioxide equivalent

CRO Chief Risk Officer

CSM contractual service margin
EMEA Europe, Middle East & Africa
ERM Enterprise Risk Management
ExCo Executive Committee
EY Ernst & Young Ltd
FCR Financial Condition Report

FINMA Swiss Financial Market Supervisory Authority FINMA

FMIA Swiss Financial Market Infrastructure Act

GNSC Governance, Nominations and Sustainability Committee

Group Zurich Insurance Group Ltd and its subsidiaries

IACF insurance acquisition cash flows

ICR issuer credit rating

IFSR insurance financial strength rating
ISA Swiss Insurance Supervision Act
ISO Swiss Insurance Supervision Ordinance

KPI key performance indicator
Ltd company limited by shares
MCBS market-consistent balance sheet

MVM market value margin
Nat Cat natural catastrophes
NCI non-controlling interest
NZIA Net-Zero Insurance Alliance
PH div policyholder dividends
P&C property and casualty
PML probable maximum losses

SFCR Solvency and Financial Condition Report

SR Sustainability Report
SST Swiss Solvency Test
TRP Total Risk Profiling™

TCFD Financial Stability Board's Taskforce on Climate-related Financial Disclosure

UK United Kingdom

UPR unearned premium reserve

U.S. United States
USD United States dollar

Z-ECM Zurich Economic Capital Model
ZIC Zurich Insurance Company Ltd
ZIG Zurich Insurance Group Ltd

Zurich Insurance Group Ltd and its subsidiaries

Introduction

How to read the report

The financial condition report of the Zurich Insurance Group, consisting of Zurich Insurance Group Ltd and its subsidiaries (Zurich or the Group), is prepared in compliance with Art. 25 ISA and FINMA's Circular 2016/2 'Disclosure – insurers' (FINMA circular).

The report focuses on the 2023 financial year and should be read in conjunction with the Annual Report 2023 of the Group (available on www.zurich.com/investor-relations). Wherever applicable, this report makes reference to the Group's Annual Report for more information.

The report presents information following the structure given in FINMA circular. It covers Zurich's business activities, performance, corporate governance and risk management, climate-related financial risks, risk profile, valuation, capital management and solvency. Quantitative information supporting the presentation of the information refers to different frameworks applicable or mandatory to the Group:

- 'Business activities'-related information and 'Performance' section are presented based on IFRS Accounting Standards.
- The 'Capital management' and the 'Risk profile' sections make reference to the Swiss Solvency Test (SST).
- 'Valuation' presents the market-consistent balance sheet (MCBS) of the Group following SST principles. The SST MCBS is compared with the balance sheet prepared in accordance with IFRS Accounting Standards as of December 31, 2023.
- Finally, the 'Solvency' section shows the regulatory capital adequacy, supported by the results of the SST.

In accordance with the Group's Annual Report, the reference currency is the U.S. dollar. SST ratios are calculated as of January 1, following FINMA requirements.

FINMA mandates the disclosure of quantitative templates for insurance groups that are presented in Appendix 1.

1 Executive summary

Business activities

Zurich is a leading multi-line insurer that serves its customers in global and local markets. With about 60,000 employees, it provides a wide range of property and casualty and life insurance products and services in more than 200 countries and territories. Zurich's customers include individuals, small businesses, and mid-sized and large companies, as well as multinational corporations. The Group is headquartered in Zurich, Switzerland, where it was founded in 1872. The holding company, Zurich Insurance Group Ltd (ZURN), is listed on the SIX Swiss Exchange and has a level I American Depositary Receipt (ZURVY) program, which is traded over-the-counter on OTCQX.

Company results

The Group has made a strong start into the new financial cycle with all businesses contributing to improvement in earnings. Group business operating profit (BOP) increased 21 percent to USD 7.4 billion in 2023 driven by strong performances across Property & Casualty (P&C), Life and Farmers.

P&C saw a 7 percent increase in BOP. Insurance revenue grew 8 percent with strong growth in Commercial and Retail insurance business supported by continuing price increases of 6 percent over the year. The combined ratio remained at a strong level of 94.5 percent versus the prior year. Higher earned rate as well as lower catastrophe losses were offset by inflationary trends. Favorable prior-year development of 1.5 percent was well within the indicated 1 to 2 percent range, demonstrating the strength of the Group's reserves.

The Group's Life business delivered an excellent performance, reflecting the success of the Group's strategy to focus on protection and unit-linked business. Life BOP of USD 2.1 billion was an all-time high. All regions contributed to growth, driven by a combination of solid underlying performance and favorable experience for long-term insurance, as well as revenue growth for short-term insurance and investment contracts.

Farmers BOP increased 10 percent over the prior year, supported by a higher earned premium base at Farmers Exchanges¹ and a Farmers Management Services margin of 7.0 percent. The Farmers Exchanges¹ continue to grow in most books of business following higher rates and have taken strategic actions to secure long-term profitability. Farmers Re results benefit from improved underwriting results at a higher reinsurance participation ratio. The Farmers Life BOP is 25 percent lower than the prior year, as Farmers Life entered into a reinsurance transaction with Resolution Life for its individual life in-force book. The transaction completed on August 1, 2023.

¹ Zurich Insurance Group has no ownership interest in the Farmers Exchanges. Farmers Group, Inc., a wholly owned subsidiary of the Group, provides certain non-claims services and ancillary services to the Farmers Exchanges as its attorney-in-fact and receives fees for its services.

Corporate governance and risk management

Zurich is committed to effective corporate governance for the benefit of its shareholders, customers, employees, and other stakeholders based on the principles of fairness, transparency, and accountability. Structures, rules, and processes are designed to enable proper conduct of business by defining the powers and responsibilities of its corporate bodies and employees.

The operational structure reflects the businesses operated by the Group and how these are strategically run to offer different products and services to specific customer groups. The Group is managed by regions, and in addition, Commercial Insurance, Zurich Global Ventures and Farmers in the U.S.

The Executive Committee (ExCo) is headed by the Group CEO. Seven members of the ExCo represent the Group's businesses: the CEOs of the regions (CEO North America, CEO EMEA (Europe, Middle East & Africa) and Bank Distribution, CEO Latin America, CEO Asia Pacific), CEO Commercial Insurance, CEO Zurich Global Ventures and the CEO of Farmers Group, Inc. Three members of the ExCo represent Group Functions and Operations: The Group Chief Information and Digital Officer, the Group Chief Risk Officer (Group CRO) and the Group Chief Financial Officer (Group CFO). On the investment side, Investment Management manages the Group's own assets and the assets of policyholders; Investment Management is headed by the Group Chief Investment Officer (Group CIO).

The uncertainty of recent years persisted in 2023, with the year dominated by a continued rise in geopolitical tensions and the ongoing challenge of bringing inflation under control in major economies.

The Group has become accustomed to operating within this volatile and uncertain external environment as it continued to deliver on its strategic objectives and remained financially robust in 2023. Managing risks has been at the center of this success, enabling the Group to adapt quickly to identify, assess and manage the threats arising from today's uncertain and rapidly changing world.

Effective risk identification and assessment to help protect our capital, liquidity, earnings and reputation remains more critical than ever in such a volatile operating environment. Our integrated Enterprise Risk Management framework, and in particular, the ongoing application of our Total Risk Profiling™ methodology preserves our focus on the risks that matter.

While there are, and will continue to be, significant and unexpected external challenges, our proactive risk management is a solid foundation upon which the Group can continue to build on its success in the years to come.

Sustainability and climate-related financial risks

The Group focuses on enabling a positive socio-economic and environmental transition, while at the same time building resilience to evolving risks. As climate change is one of the most pressing challenges of our time, the Group considers the impact it has on its business as an insurer, an investor, and an employer. The Group continues to report in line with the recommendations of the Financial Stability Board's Taskforce on Climate-Related Financial Disclosures (TCFD). The sustainability report (SR), which is part of the Annual Report, outlines the Group's understanding of potential climate risk impacts to its insurance and investment activities as well as its own operations including supply chain and an assessment of the resilience of its strategy (see Group's Annual Report on pages 137–179).

Risk analysis on short-, medium- and long-term

The Group analyzes climate risks on short-, medium- and long-term (see Group's Annual Report page 145). The current year analysis is based on the analysis of specific climate-related Key Performance Indicators (KPIs). For the underwriting portfolio, for example, natural catastrophe modeling is used, covering annual expected losses (AEL¹), probable maximum losses (PML²) as well as monetary losses attributable to insurance pay-outs from natural catastrophes. Additionally, short-term risks are covered within the regular financial cycle which focuses on a 0 to 3-year timeframe. On the mediumand long-term, the Group assessed climate-related risks and opportunities and their potential impacts.

AEL provides a view on the expected loss due to natural catastrophes per year, averaged over many years.

PML is a tail metric that looks at severe, unexpected but still possible outcomes of natural catastrophes at a defined probability of occurrence.

The following tables provide a summary of the different types of risk analysis performed within each timeframe for underwriting, investment management and the Group's operations, including its supply chain.

Risks and opportunities presented by climate change on short-, medium- and long-term

Current year	Analysis	Natural catastrophe modeling						
		AEL AEL provides a view on the expected loss due to natural catastrophes per year, averaged over many years.	PML PML is a tail metric that local severe, unexpected but stoutcomes of natural catas defined probability of occur	ill possible trophes at a	Monetary losses Amount of monet attributable to ins from natural cata	tary losses surance payouts		
	Period	1 year						
	Scope	Property and Casualty business	Property and Casualty business					
	Reference	Group Annual Report pages 141–144,	162-164					
Short-term	Analysis	Captured in regular financial cycle						
Medium- to	Analysis	Climate-risk scenario analysis						
2030/2050	Period	Quantification is performed to underpin our medium-term assessment (to 2030), impacts to 2050 are analyzed qualitatively.						
	Scope	The in-depth analysis performed considers:						
		Ar	alysis of the Group by:					
		Lines of business	Region	Indus	stry/sector			
			sters with potentially high ex and transition risk represent					
		64% of P&C	84%	of Life prote	ection			
		Each clus	ter was analyzed in depth fo	or:				
		Impact on demands	In	npact on loss	ses			
	Impact	Please see the heatmap in the Group A	nnual Report on page 149					
	Conclusion	The Group's strategy is resilient under t	he different scenarios.					
	Reference	Group Annual Report pages 145-153	and <u>162-164</u>					

2. Investment	Management (T	able 2)							
Current year	Analysis	progress over the years helps t	Monitoring climate-related KPIs enables to understand how risks and opportunities unfolded during the year. The progress over the years helps to better understand how well the risk mitigation strategy is working and whether the presented opportunities could be captured. Please refer to table 4 for more information on the KPIs used.						
Short-term	Analysis	Captured in regular financial c	ycle						
Medium- to	Analysis	Climate-risk scenario analysis							
long-term	Period	Quantification is performed or	Quantification is performed on a long-term period (by 2050).						
2030/2050	Scope	The in-depth analysis performe	ed considers:						
			Analysis of our propriet	ary investment portfolio					
		listed equities	corporate credit	real estate	sovereign debt				
		36% of	our proprietary investment p	ortfolio					
		Within each asset class, be of securities – are covered, re	etween 70% and 100% of ho epresenting a significant con- risk position.	<u> </u>	Independent analysis				
	Impact	Please see heatmaps in the Gr	oup Annual Report on pages	156 and 158					
	Conclusion	The Group's strategy is resilient	t under the different scenarios	S					
	Reference	Group Annual Report pages 13	38, 146–147, 154–15 <u>9</u> and 1	162–164					

3. Own Operat	ions and supply	chain (Table 3)					
Current year	Analysis	Monitoring climate-related KPIs enables to understand how risks and opportunities unfolded during the year. The progress over the years helps to better understand how well the risk mitigation strategy is working and whether presented opportunities could be captured. Please refer to table 4 for more information on the KPIs used.					
Short-term	Analysis	Captured in regular financial cycle					
Medium- to	Analysis	Climate-risk scenario analysis					
long-term 2030/2050	Period	Quantification is performed on medium (2030) and long term (2050).					
	Scope The in-depth analysis performed considers:						
		C	Own Operations and supply chair	า			
		Offices with current lease terms greater than 10 years	All strategic data centers	Critical suppliers ¹			
	Impact	included ongoing monitoring of t	In 2023, the Group's assessment focused on leased offices with a term greater than 10 years (13 locations) and also included ongoing monitoring of the Group's strategic data center locations. The supply chain assessment was refreshed with higher quality supplier address data. This data came from the implementation of the Group Third-Party Governance Framework (TPGF)				
	Conclusion	The monitoring work confirmed re expected to drastically change fr		sessments: Severity of hazard ex	posure is not		
	Reference	Group Annual Report pages 160	<u>–164</u>				

 $1 \ \text{Suppliers performing services with the highest level of criticality for the Group, or for multiple business units (138 \ \text{supplier locations}).} \\$

The Group's annual portfolio-level scenario-based climate risk analysis considers its operations and material business activities across underwriting and investments.

- Overall, the P&C portfolio demonstrated relatively little movement compared with 2022, with no material shifts observed in industry or line of business mix. Consequently, modeled medium-term impacts are contained to the property and fossil fuel lines of business, with aggregate impacts across in-scope lines of business considered to remain low. With the Group's portfolio mix remaining stable, no broad adaptations are required to in-force responses which it can adapt to balance near-term market movements against the mid-term strategic scenario expectations. Please refer also to the Group Annual Report pages 146–153.
- The scope of the Group's Life protection analysis was increased and although medium-term impacts to demand were noted to be more material than previous assessments, increases were not sufficient to warrant additional responses. Please refer also to the Group Annual Report pages 146-153.
- Similar outcomes are noted across the Group's proprietary investments where analysis of key asset classes
 demonstrates a largely unchanged risk profile, with physical risk having impact in few sectors to which the Group has
 limited exposure and where transition risk primarily impacts carbon intensive sectors. In line with 2022, observed
 impacts do not suggest material risk to the Group's capital position. Please refer also to the Group Annual Report
 pages 146-147 and 154-159.
- Analysis of the Group's operations suggests existing business continuity planning for critical processes is sufficient to address observed physical risk impacts, while transition risk analysis does not suggest material financial impacts under the scenarios considered. Please refer also to the Group Annual Report pages 146-147 and 160-161.

In line with previous cycles, analysis outcomes suggest that the Group's customer-focused approach and diversified portfolios, supported by strong risk management practices, continue to provide the resilience and flexibility necessary to be able to adapt to the climate change impacts observed.

These conclusions are caveated by acknowledging the hypothetical nature of the underlying scenarios, the uncertainty inherent in scenario modeling over the timeframes considered and the somewhat conservative modeling of physical and transition risk. As the effects of climate change gradually increase over the coming decades, adaptation efforts at the individual, company and state level will increase and provide resilience against expected impacts. This is likely to reduce societal and economic losses; however, the details heavily depend on uncertain societal and technological developments. On the other hand, exceeding tipping points, such as accelerated melting of Antarctic ice sheets or permafrost thawing, could lead to large-scale discontinuities in the global climate systems and accelerate the impacts from physical climate risk. The strategy of continually analyzing changing risk profiles and retaining customer focus gives the flexibility required to maintain its resilience and continue to meet the needs of its customers as climate-related risk profiles evolve.

Governance principles and risk-management processes to support resilience

Sustainability, and therefore environmental topics such as climate change and nature loss, are integrated into the existing governance structure and is an executive-level responsibility. The overall governance principles are described in the Corporate Governance Report (see Group's Annual Report on pages 30–75). Within the SR, more details on how these overall governance principles are translated into the topic of sustainability are provided (see Group's Annual Report on pages 135–136), and finally the TCFD report contains very specific aspects to climate-related governance principles (see Group's Annual Report on page 162). This funnel structure is used to demonstrate the Group's integrated governance principles and shows that sustainability is included in the regular governance principles and framework. Further information on sustainability risk and its governance is set out in the Risk Review (see Group's Annual Report on pages 220–251). On the reporting side, the procedures and governance of the SR has been aligned with the financial reporting processes and governance.

Outcomes of scenario-based climate risk assessments were discussed with management as part of strategy setting processes and presented to the Board. The Group considers impacts from climate change as drivers for other risks, such as market or natural catastrophe risks, that are managed within the existing risk management framework. The approach to managing climate risk is embedded in the multi-disciplinary Group-wide risk management framework, following the same objectives of informed and disciplined risk taking. The risk management framework is based on a governance process that sets forth clear responsibilities for taking, managing, monitoring and reporting risk (see Group's Annual Report on pages 162–164).

As part of its strategic responsibility, the Board approves sustainability strategy and objectives, with the support from the Board Committees according to their respective core mandates. The Governance, Nominations and Sustainability Committee (GNSC) has been mandated by the Board to oversee the Group's approach and conduct with regard to sustainability. Oversight with respect to sustainability risks, including risks associated with environmental topics such as climate change and nature loss, is achieved through regular updates from the Sustainability ExCo Sponsor and the Group Head of Sustainability, who present updates on material topics to the GNSC on a quarterly basis. The GNSC receives regular performance updates on climate-related targets, while the ExCo sponsor for Sustainability confirms the consolidated set of material actions arising from scenario-based climate risk analysis with the Group ExCo for Group CEO approval, and reports same to the Board's GNSC. In addition to this, the GNSC was engaged on several strategic topics throughout 2023, including operational emissions and the Group's approach to both transition planning and sustainability performance management.

Within their assigned function or business, each ExCo member and CEO direct report is also accountable for sustainability, including climate and nature. Responsibilities for such a role include contributing to the development and implementation of the Group's climate-transition planning, assessing and managing climate-related risks and opportunities, managing progress against climate-related corporate targets and value chain engagement on climate-related issues. Furthermore, environmental topics, including climate change, are considered as part of merger, acquisition and divestment due diligence and decision-making processes.

Oversight regarding the implementation of climate-related objectives in the business, functions, regions and countries is facilitated through the Sustainability Leaders Council consisting of senior executives across the Group chaired by Group Head of Sustainability and sponsored by the Sustainability ExCo Sponsor. Furthermore, progress toward climate-related targets across regions and countries is discussed at least annually as part of regular business performance review meetings. This is in addition to regular monitoring performed at Group level across key business functions.

Quantifying our risks and impact

As mentioned above, the Group uses three different heatmaps to quantify the impact of climate risk on its portfolio under different scenarios. Next to these heatmaps, further strategic KPIs have been selected to measure the impact of climate-related risk, as well as the efficiency of our mitigation strategy. For underwriting and investment management, as well as for own operations and supply chain, specific targets have been chosen to guide the Group's strategy and actions. Please see below for an overview of the most important targets and KPIs. For a full overview of the complete targets and the progress made so far, please refer to the SR (see Group's Annual Report on pages 127, 164–179).

	Underwriting	Investment Management	Own operations and supply chain
Materiality	Analysis Quantification of climate risk on the Group's underwriting portfolio under two scenarios (Current policies and Net-zero 2050). See Group Annual Report page 149.	Analysis Quantification of climate risk on the Group's listed equity and corporate bond portfolio under two scenarios (Current policies and Net-zero 2050). See Group Annual Report pages 156 and 158.	Analysis Quantification of climate risk on the Group's own operations under two scenarios (Current policies and Net-zero 2050). See Group Annual Report page 160-161.
	Quantification 6 grades, from high risk to high growth	Quantification 6 grades between very high risk to opportunity	Quantification The physical risk assessment compared the variation in exposure levels between 2030 and 2050, with a focus on the degree of change. For supplier locations, an additional review was conducted on concentration risk identified in India. The qualitative hazard levels are based on specific physical parameters for each peril and include flood, wind, temperature, drought, hail, wildfire, precipitation, thunderstorms (lightning) and coastal flooding. The transition risk assessment involved the quantification of potential operational costs which are likely to incur as part of the transition to a low-carbon economy.
Other KPIs and targets	Targets See roadmap Group Annual Report page 127 and pages 164-166. Targets include: - Phase out of thermal coal - Increase revenues from sustainable solutions	Targets See roadmap Group Annual Report page 127 and pages 164-166. Targets include: Reduce financed emission intensity of the Group's listed equity, corporate bond and real estate portfolio Engage and support investee companies to set targets in line with the Paris Agreement and collaborate with asset managers to highlight best practice for climate conscious active ownership and work together for a just transition Targets for financing climate solutions enhance the Group's existing long-term engagement to provide green financing solutions under its impact investing strategy and also count investments in green certified buildings.	Targets See roadmap Group Annual Report page 127 and pages 164-165. Targets include: - Reduction of total emissions - Reduction of scope 1+2 emissions - Reduction of scope 3 emissions - Increase % of MPS that is with suppliers having science-based targets
	Metrics Risk management is quantified by measuring: - Joint engagement with Investment Management Opportunities quantified by measuring: - Revenues generated from sustainable solutions, e.g.: - Energy efficiency products - Zurich Resilience Services See Group Annual Report pages 164–169 and 182 to 185	Metrics Risk management is quantified by measuring: - Engagement target of the Group's portfolio to set targets in line with the Paris Agreement - Absolute and relative emissions of the Group's investment portfolio, including real estate Opportunities are quantified by measuring: - Impact investment portfolio, including the amount of CO2e avoided and the number of people benefitted. - Climate solutions, including green certified buildings in real estate portfolio	Metrics Risk management is quantified by measuring: Reduction of total emissions Reduction of scope 1+2 emissions Reduction of scope 3 emissions MPS that is with suppliers having science-based targets See Group Annual Report pages 178–179

Please find below an overview of the FINMA circular requirements on climate-related risk disclosures and respective references to the Group's Annual Report.

FINMA Circular reference		Disclosure details/splits	Disclosure reference
The main features of the governance	13.3	Overall governance	Group Annual Report pages 30–110
structure at the insurance company to enable it to identify, evaluate, manage,		Sustainability related governance	Group Annual Report pages 135–136
monitor and report on climate-related financial risks		Climate-risk related governance	Group Annual Report pages 162
Description of the short-, medium- and long-term climate-related financial	13.4	Approach & Scenario used Conclusion	Group Annual Report pages 145-146 Group Annual Report pages 161
risks and their impact on the insurance company's business and risk strategy		Underwriting	Group Annual Report <u>pages 147</u> Group Annual Report <u>pages 148–153</u>
and any effects on existing risk categories		Investment Management	Group Annual Report <u>pages 147</u> Group Annual Report <u>pages 154–159</u>
		Own operations and supply chain	Group Annual Report pages 160–161
Risk management structures and processes in place to identify, evaluate and manage climate-related financial risks	13.5		Group Annual Report <u>pages 162–164</u> Group Annual Report <u>pages 250–251</u>
Quantitative information (targets and	13.6	Roadmap	Group Annual Report pages 127 and 164–165
key data) on climate-related financial		Underwriting	Group Annual Report pages 166–169
risks including the methodology used.		Investment management	Group Annual Report pages 166 - 178
		Own operations and supply chain	Group Annual Report pages 179
Insurance companies must disclose the criteria and methods used to evaluate the materiality of climaterelated financial risks.	13.7		Group Annual Report <u>pages 149, 156, 158</u> and <u>162–179</u>

Risk profile

The Group identifies, assesses, manages, monitors and reports risks that have an impact on the achievement of its business strategy and objectives by applying its proprietary Total Risk Profiling™ methodology. The methodology allows Zurich to assess risks in terms of severity and likelihood, and supports the definition and implementation of mitigating actions. At Group level, this is an annual process, followed by regular reviews and updates by management.

Taking and managing risk is an integral part of the insurance business. Zurich takes risks in order to support the achievement of its strategy and serve its customers in global and local markets. Risk management contributes to enhancing the value of Zurich by embedding disciplined and conscious risk taking, where risk-reward trade-offs are transparent and understood, and risks are appropriately rewarded.

To foster transparency about risk, the Group regularly reports on its risk profile at business, Group and legal entity levels. The Group has procedures to refer risk topics to senior management and the Board of Directors in a timely manner.

The Group's solvency position is disclosed on the basis of the Swiss Solvency Test (SST) ratio. The Group's SST internal model is approved by the Swiss Financial Supervisory Authority (FINMA). Zurich's goal is to maintain capital consistent with a 'AA' financial strength rating for the Group, which translates into an SST ratio target of 160 percent or above.

The Group applies the Zurich Economic Capital Model (Z-ECM) as an internal metric. Z-ECM provides a key input into the Group's planning process as an assessment of the Group's economic risk profile.

Valuation for SST purposes

Under the SST, the market-consistent balance sheet (MCBS) represents a listing of all rights and obligations that are valued in accordance with economic principles in a market-consistent manner unless specified otherwise in the Swiss Insurance Supervision Ordinance (ISO).

A market-consistent valuation is based on, and does not contradict to, the most recent information that can be obtained from trading in liquid and transparent financial markets, and reflects the price at which independent, knowledgeable, and willing business partners would normally purchase or sell the assets or transfer the liabilities in an arm's length transaction. The market-consistent value principles and valuation methods applied by the Group to determine the SST market-consistent balance sheet are detailed in sections E.1 and E.2.4 to E.2.5 of this report.

The SST net assets, which represent the difference between the SST market-consistent value of the assets and liabilities, form the starting point for the calculation of the risk-bearing capital, supplemented by the risk-absorbing capital instruments.

During 2023, the Group's SST risk-bearing capital decreased by USD 3.7 billion to USD 34.3 billion as of January 1, 2024, compared to USD 38.0 billion as of January 1, 2023, restated (see section G.1).

Capital management

The Group manages capital to maximize long-term value while maintaining financial strength within its 'AA' target range, and meeting regulatory, solvency and rating agency requirements.

As of December 31, 2023, shareholders' equity based on IFRS Accounting Standards of USD 24.9 billion and subordinated debt of USD 8.6 billion were part of the capital available in the Group's SST available financial resources (AFR). Further adjustments to derive SST AFR typically include deductions for proposed dividends and share buyback, goodwill and intangible assets, deferred tax assets and liabilities, as well as the market-consistent valuation of insurance liabilities, which includes market value margin (MVM) and the value of in-force business. The MVM, also known as risk margin, is the cost of future regulatory risk capital stemming from the present portfolio of assets and liabilities. Zurich strives to simplify the Group's legal entity structure to reduce complexity and increase fungibility of capital.

The Group has interactive relationships with three global rating agencies: S&P Global Ratings, Moody's and AM Best. The insurance financial strength rating (IFSR) of the Group's main operating entity, Zurich Insurance Company Ltd (ZIC), is an important element of Zurich's competitive position, while the Group's credit ratings also affect the cost of debt capital.

On January 13, 2023, ZIC's Moody's rating of 'Aa3' changed to a positive outlook. The appropriateness of this rating was reassessed on January 22, 2024, as a reflection of "the Group's very strong market position and highly diversified business model, as well as its strong and resilient financial profile, including robust capital adequacy, earnings and financial flexibility."

Since October 2021, ZIC's AM Best Long Term Issuer Credit Rating has been 'aa-' with a positive outlook, reflecting "Zurich's consolidated balance sheet strength, which AM Best assesses as very strong, as well as its strong operating performance, very favourable business profile and appropriate Enterprise Risk Management (ERM)." The AM Best Financial Strength Rating, which is less granular, is 'A+ (Superior)'.

ZIC's S&P Global Ratings IFSR rating remains at the top of the league table of European peers, in recognition of its continuing strong operating performance with low volatility and very strong capital position.

As of January 2024, the IFSR is rated 'AA/Stable' by S&P Global Ratings, 'Aa3/positive' by Moody's, and 'A+ (Superior)/ Stable' by AM Best. The Issuer Credit Rating is rated 'aa-/positive' by AM Best.

Solvency

The Swiss Solvency Test (SST) adopts a risk-based and total balance sheet approach. Insurance companies are required to provide a market-consistent assessment of the value of their assets and liabilities. Possible changes to these balance sheet positions are modelled over a one-year period to arrive at the total required capital.

Under the SST, insurance companies and insurance groups can apply to use company-specific internal models to calculate risk-bearing and target capital, as well as the SST ratio. The SST ratio must be calculated as per January 1 and submitted to FINMA.

The SST ratio as of January 1, 2024 stands at 234 percent (unaudited). It is filed with FINMA at the end of April 2024 and is subject to review by FINMA. Zurich met the regulatory solvency requirements in Switzerland throughout 2023.

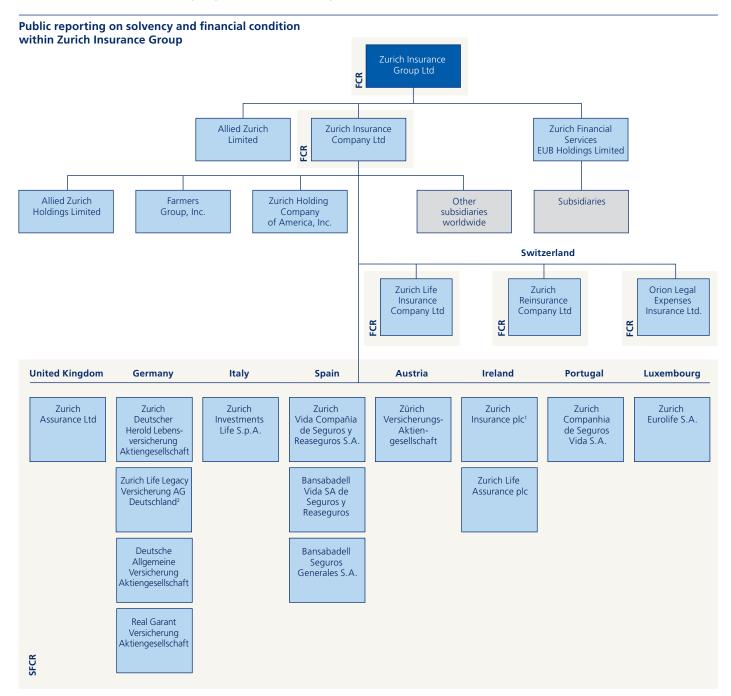
In the SST ratio calculations as of January 1, 2024, no allowances have been made for the planned sale of the legacy traditional life insurance back book in Germany and the annuity book in Chile. On January 30, 2024 the Group was informed that Viridium Group will not complete the purchase of the German life and pension back book as planned. The Group is committed to finding a solution for this portfolio and will explore options in due course.

2 Approval of the Financial Condition Report

This Report was reviewed and signed-off by the Board of Directors of Zurich Insurance Group Ltd on April 11, 2024.

A. Business activities

A.1 Company structure and major subsidiaries



SFCR: Solvency and Financial Condition Report (local regulation based on Solvency II; from 2016) FCR: Financial Condition Report (Swiss regulation; from 2017)

☐ Subsidiary
 ☐ Group of subsidiaries

Note: The purpose of the chart above is to provide a simplified overview of the Group's major subsidiaries (as of December 31, 2023), with special focus on the public reporting of their solvency and financial condition. Please note that this is a simplified representation showing entities that must publish such a report and therefore it may not comprehensively reflect the detailed legal ownership structure of the entities included in the overview. The ordering of the legal entities under each country is not indicative of ownership; these are independent legal entities.

¹ Effective January 2, 2024, the registered head office of Zurich Insurance plc (ZIP) was moved from Dublin, Ireland to Frankfurt, Germany by means of a cross-border conversion under the European Directive on cross-border conversions, mergers and divisions. While ZIP has converted to a German AG known as Zurich Insurance Europe AG (ZIE), it has preserved its legal personality in the conversion (i.e., no transfer of assets, dissolution or winding up were involved in this move).

² Life insurance business as from October 2023.

A. Business activities (continued)

Zurich is a leading multi-line insurer that serves its customers in global and local markets. With about 60,000 employees, it provides a wide range of property and casualty and life insurance products and services in more than 200 countries and territories. Zurich's customers include individuals, small businesses, and mid-sized and large companies, as well as multinational corporations.

The Group consists of Zurich Insurance Group Ltd (holding entity 'ZIG') and its subsidiaries. Zurich Insurance Company Ltd ('ZIC') is the principal operating insurance company of ZIG. ZIC and its subsidiaries are collectively referred to as 'Zurich Insurance Company Group' or 'ZIC Group.'

The subsidiaries of ZIC in scope of the public disclosure requirements under Swiss regulation are:

- Zurich Life Insurance Company Ltd
- Zurich Reinsurance Company Ltd
- Orion Legal Expenses Insurance Ltd.

The ZIC subsidiaries based in the European Union produce their own Solvency and Financial Condition Reports under Solvency II regulation. All reports are accessible through Zurich's website https://www.zurich.com/investor-relations/ results-and-reports/other-statutory-filings.

For additional information on the Group structure, please see the Corporate Governance report in the Group's Annual Report 2023 on pages 35 and 36.

Also, a list of the **significant subsidiaries of the Group** can be found in note 27 of the audited consolidated financial statements of the Group's Annual Report 2023 on pages 405-407.

Significant acquisitions and divestments in 2023 impacting the Group structure are detailed in note 4 of the audited consolidated financial statement in the Group's Annual Report 2023 on pages 307-309.

For information about **significant shareholders** within the meaning of Article 120 para 1 FMIA, please see the Corporate Governance report section of the Group's Annual Report 2023 on page 39.

A.2 Information about the company's strategy, objectives and key business segments

Zurich's business is focused on providing best-in-class insurance products and services to individuals, small businesses, and mid-sized and large companies. Zurich's strategy focuses on:

- Customers, by providing solutions to customers' changing needs and continuing the transformation into a truly customer led company,
- Simplification, by reducing unnecessary complexity to make better use of resources, and
- Innovation, by continuously adapting to make sure Zurich continues to meet customers' expectations and needs.

Zurich's ambition is to be the insurer of choice by building meaningful relationships with customers and earning their loyalty. This involves multi-channel customer engagement as well as improving digital capabilities around customer data to enable understanding our customers' changing needs and deliver personalized propositions. Zurich will invest in simplification and automation capabilities, such as robotic process automation and process mining to provide seamless customer experience and improve efficiency, while delivering cost savings. Zurich will focus on innovation through collaboration, including themes on commercial insurance, digital simplification, life and health and retail P&C.

For additional information on the Group's strategy, see pages 15-17 of the Group's Annual Report 2023.

For details on the **activities of the various businesses** refer to note 26 of the audited consolidated financial statements in the Group's Annual Report 2023, on pages 390-404.

A. Business activities (continued)

A.3 Information about the company's external auditors as per Article 28 ISA

Ernst & Young Ltd (EY), Maagplatz 1, in 8005 Zurich, were re-elected as ZIG's external auditors for the financial year 2023 by the AGM on April 6, 2023.

EY assumes all auditing functions which are required by law and the Articles of Association (www.zurich.com/ <a href="www.zurich.c

For additional information on the Group's external auditors, refer to page 73 and 74 of the Group's Annual Report 2023.

A.4 Significant unusual events

For significant events during 2023 and thereafter until March 15, 2024, please refer to the Group's Annual Report 2023, as well as to the news releases available at https://www.zurich.com/en/media/news-releases.

From January 1, 2023 the Group applies IFRS 17 'Insurance contracts' and IFRS 9 'Financial Instruments'. For more information, including the transitional effects on shareholders' equity from the adoption of IFRS 9, refer to note 2 of the Group's consolidated financial statements on pages 280-286.

The Group has no direct exposure to the armed conflict in Israel and the Gaza Strip and does not anticipate any material effects on its financial position or performance. While the direct exposure is limited, conflicts of the nature can contribute to uncertainty in the financial markets, potentially affecting monetary policies, oil prices and inflation. As reported earlier, the Group's exposure to Russia and Ukraine is also immaterial.

During 2023, though the rate of inflation slowed, most economies saw continued action of tightening of monetary policy and increasing interest rates by central banks. The bond markets improved, buoyed by rising yields and falling inflation; the experience in the equities markets was mixed, remaining flat but for certain sectors. Investment valuations and interest rates incorporate these market conditions as of December 31, 2023 and December 31, 2022.

B. Performance

Financial highlights

in USD millions, for the years ended December 31		Restated	
	2023	2022	Change ¹
Business operating profit	7,381	6,123	21%
Net income attributable to shareholders	4,351	3,964	10%
P&C business operating profit	3,893	3,634	7%
P&C insurance revenue	42,293	39,164	8%
P&C combined ratio	94.5%	94.5%	0.0 pts
Life business operating profit	2,060	1,487	39%
Life contractual service margin (CSM) ²	11,526	10,496	10%
Life present value of new business premiums (PVNBP)3	16,384	13,241	24%
Life new business CSM (NB CSM) ²	1,037	987	5%
Life new business margin (as % of PVNBP) ⁴	6.3%	7.5%	(1.1 pts)
Farmers business operating profit	2,296	2,086	10%
Farmers Management Services managed gross earned			
premium margin	7.0%	6.6%	0.5 pts
Average Group investments ⁵	142,389	167,832	(15%)
Net investment result on Group investments ⁵	4,687	3,284	43%
Net investment return on Group investments ^{5,6}	3.3%	2.0%	1.3 pts
Total return on Group investments ^{5,6}	6.3%	(12.0%)	18.3 pts
Shareholders' equity ⁷	24,860	26,199	(5%)
Swiss Solvency Test ratio ⁸	234%	267%	(34 pts)
Return on common shareholders' equity (ROE) ⁹	18.1%	15.0%	3.1 pts
Business operating profit (after tax) return on common			·
shareholders' equity (BOPAT ROE)9	23.1%	17.8%	5.3 pts

- 1 Parentheses around numbers represent an adverse variance.
 2 CSM is net of external reinsurance and before the effect of non-controlling interests.
 3 Present value of new business premiums (PVNBP) is gross of reinsurance and before the effect of non-controlling interests.
 4 Calculated as new business CSM divided by PVNBP.
 5 Including investment cash and derivatives.
 6 Calculated on average Group investments.
 7 Restated for impacts of IFRS 9 transition.
 8 Swies Skippers (EST) ratio calculated based on the Group's interest model approved by the Swies Financial Market Sur

- S Wiss Solvency Test (SST) ratio, calculated based on the Group's internal model approved by the Swiss Financial Market Supervisory Authority FINMA. The SST ratio as of January 1 has to be filed with FINMA by end of April each year and is subject to review by FINMA.
 Shareholders' equity used to determine ROE and BOPAT ROE is adjusted for net unrealized gains/(losses).

Overall Group business operating profit (BOP) increased 21 percent to USD 7.4 billion in 2023, driven by strong performances across P&C, Life and Farmers.

Net income attributable to shareholders (NIAS) increased by 10 percent in 2023, with BOP growth partially offset by higher capital losses and restructuring costs.

Detailed financial results are disclosed in the Group's Annual Report 2023. In particular, additional information on overall performance, is provided in the 'Financial overview' section in the Group's Annual Report 2023 on pages 256-265.

For information on investment performance, please see note 5 of the consolidated financial statements of the Group's Annual Report 2023 on pages 310-313.

C. Corporate governance and risk management

C.1 Composition of the Board of Directors and Executive Committee

Zurich's corporate governance principles are described in a number of corporate documents, in particular in the Articles of Association, the Organizational Rules and the Charter of the Committees of the Board of Directors of Zurich Insurance Group Ltd (Organizational Rules) (https://www.zurich.com/about-us/corporate-governance/corporate-documents). Zurich also complies with the Swiss Code of Best Practice for Corporate Governance (Swiss Code of Best Practice) issued by economiesuisse. The Governance, Nominations and Sustainability Committee (GNSC) regularly reviews the Group's corporate governance against best practice standards.

Information about the composition of the **Board and Executive Committee (ExCo)** are disclosed in the Corporate Governance Report section in the Group's Annual Report, on <u>pages 42-69</u>. Changes to the composition of the Board and ExCo in 2023 and since January 1, 2024 until March 14, 2024, are disclosed on <u>page 46</u> and <u>page 61</u>, respectively.

C.2 Corporate governance and risk management

To achieve its risk management objectives, the Group manages risk according to an established Enterprise Risk Management (ERM) framework. All information in relation to the Group corporate governance and risk management is available in the Corporate Governance Report and Risk Review of the Group's Annual Report 2023, and include notably the following information:

- The major risk management objectives at Zurich are described in the Risk Review in the Group's Annual Report 2023, on page 225.
- The Group ERM framework is the structure to manage risks within the organization. It is comprised of six components: risk governance and risk culture, risk appetite and tolerance, risk identification and risk assessment, risk response, risk monitoring, and risk reporting, as further detailed in the Group's Annual Report 2023, on page 225.
- The internal control system implemented by the Group is considered essential for managing operational risk. The Board has overall responsibility for the Group's risk management and internal control frameworks. The objectives of the Group's internal control system are to provide reasonable assurance that Zurich's consolidated financial statements and disclosures are materially correct, support reliable operations, and ensure legal and regulatory compliance. The internal control system is designed to mitigate rather than eliminate risks that could impact the achievement of business objectives. For additional information on risk management and internal controls, please see page 248 of the Group's Annual Report 2023.
- The Group compliance function is a control function responsible for enabling the business to manage its
 compliance risks, being a trusted advisor, providing independent challenge, monitoring and assurance and assisting
 management to promote compliance culture and ethics. For additional information on Group Compliance and its
 operational controls, please see page-71 of the Group's Annual Report 2023.
- The Group's internal audit function, Group Audit, is tasked with providing independent and objective assurance on the adequacy and effectiveness of the Group's risk management, internal control and governance processes to the Board, the Audit Committee, the Group CEO and management and to the boards and audit committees of subsidiary companies. For additional information on Group Audit, please see page-72 of the Group's Annual Report 2023.

D. Risk profile

The Group's ERM framework sets forth clear responsibilities for identifying, assessing, managing, monitoring and reporting risks.

The Group's risk appetite and tolerance statement reflects Zurich's willingness and capacity to take risks in pursuit of value creation and sets boundaries within which the businesses act. Zurich protects its capital, liquidity, earnings, and reputation by monitoring that risks are taken within agreed risk appetite levels and tolerance limits. The Group regularly assesses and, as far as possible, quantifies material risks to which it is exposed.

Additional qualitative and quantitative information about the Group's risk profile, can be found in the Risk Review in the Group's Annual Report 2023, for each of the following risk categories:

- Insurance risk, see pages 233-239;
- Market risk, including investment credit risk, see pages 240-245;
- Other credit risk related to reinsurance assets and receivables, see pages 245-246;
- Operational risk, including own insurance, data, third-party and resilience, see pages 247-248;
- Liquidity risk, see page 249;
- Strategic risk and risks to the Group's reputation, see page 250;
- Sustainability risk, see pages 250-251.

E. Valuation

E.1 Overarching market-consistent valuation principle

The following section presents the Group's market-consistent balance sheet (MCBS) which is essential in determining the Group's risk-bearing capital.

As an overarching principle, all assets and liabilities are valued in accordance with economic principles in a market-consistent manner including market-consistent discounting of insurance liabilities. A market-consistent valuation is based on, and does not contradict to, the most recent information that can be obtained from trading in liquid and transparent financial markets.

FINMA stipulates that the SST market-consistent balance sheet value of all insurance and non-insurance liabilities (with the exception of instruments eligible for risk-bearing capital) shall be determined under the assumption that the Group will fulfill its obligation in full; thus, own credit risk is not considered.

The Group uses its audited consolidated balance sheet prepared in accordance with IFRS Accounting Standards as a starting point for the MCBS. In summary, the following valuation methods apply:

MCBS valuation principles	Mark-to-market	Highest priority for third-party assets, equities and risk- absorbing capital instruments	Fair value as defined under IFRS Accounting Standards.
	Mark-to-model	If mark-to-market cannot be applied	Fair value as defined under IFRS Accounting Standards; or
			Best estimate valuation using parameter or assumptions explicitly stipulated by FINMA (e.g., liabilities valued at discounted cash flows using risk-free rate, thus, without consideration of own credit risk).
	Same carrying value as under IFRS Accounting Standards		As a practical expedient, a carrying value other than fair value is used as proxy to market-consistent valuation provided such measurement can be considered reasonable. For example, same carrying value as under IFRS Accounting Standards may be considered as a reasonable proxy based on the following considerations: It represents current balances (e.g., cash accounts); or It involves high-frequency turnover with daily settlements (e.g., operational clearing accounts); or It is expected to be settled/realized within relatively short period after origination (generally, within three months and always less than twelve months) and is exposed to only insignificant risk of changes in value.

When applying the mark-to-model method, adequate and best-practice valuation models and methodologies are used and sufficiently documented.

For more information on fair value measurement, see notes 5, 6 and 22 of the consolidated financial statements in the Group's Annual Report 2023, pages 310-313, 314-317, and 377-383, respectively. The summary of accounting policies underlying IFRS Accounting Standards valuations, as well as significant judgments and assumptions, are included in note 3 of the consolidated financial statements in the Group's Annual Report 2023, pages 287-306.

E.2 Market-consistent balance sheet following SST principles

The Swiss Solvency Test requires to assess risk quantitatively. SST calculations are based on a market-consistent valuation of balance sheet positions. The following tables show the main drivers for the differences in valuation between MCBS (used for SST purposes) and the values included in the balance sheet prepared in accordance with IFRS Accounting Standards, where certain amounts have been reclassified in order to comply with FINMA disclosure requirements.

Following 2023 revision of the ISO, Market Value Margin (MVM) forms part of the SST market-consistent valuation of insurance liabilities and thus SST AFR. Market value margin, also known as risk margin, is the cost of future regulatory risk capital stemming from the present portfolio of assets and liabilities.

As of December 31, 2023, the Group had USD 23.8 billion of assets held for sale and USD 23.9 billion of liabilities held for sale based on agreements signed to sell portfolios of Zurich Life Legacy Versicherung AG (previously held by Zurich Deutscher Herold Lebensversicherung Aktiengesellschaft), Zurich Insurance plc (Spain Medical Malpractice), Zurich Insurance Company Ltd, UK Branch (UK Employers' Liability portfolios) and the annuity book of Zurich Chile Seguros de Vida S.A. These assets and liabilities are presented separately in the audited balance sheet and shown under 1.12 Other assets and 2.8 Other Liabilities. This reclassification is not applicable in the SST MCBS; therefore, presentation differences arise in multiple line items (e.g., Fixed-income securities, Loans, and Technical provisions: gross).

In the following sections all amounts, unless otherwise stated, are shown in U.S. dollars, rounded to the nearest million with the consequence that the rounded amounts may not add to the rounded total in all cases. All ratios and variances are calculated using the underlying amounts rather than the rounded amounts.

Assets MCBS vs audited balance sheet

In USD millions, as of December 31					Difference
			Evolution		2023
			2022-2023	2023 (audited	(audited BS
	2022 (SST)	2023 (SST)	(SST)	BS)	- SST)
Market conform value of investments					
Real estate	14,798	14,045	(753)	13,685	360
Participations	92	135	43	135	(O)
Fixed-income securities	100,279	110,701	10,423	90,145	20,557
Loans	6,179	2,748	(3,430)	2,239	509
Mortgages	5,331	4,580	(752)	4,324	256
Equities	4,812	4,735	(78)	4,702	32
Other investments	27,676	25,480	(2,196)	25,709	(229)
Collective investment schemes	4,265	4,244	(22)	4,171	73
Alternative investments	9,758	9,600	(158)	9,902	(302)
Structured products	_	_	_	_	_
Other investments	13,653	11,636	(2,017)	11,636	_
Total investments	159,167	162,424	3,257	140,938	21,486
Market conform value of other assets	,	,		,	
Financial investments from unit-linked life					
insurance	122,633	141,315	18,681	141,144	171
Receivables from derivative financial	,	,	-,	,	
instruments	770	960	190	947	14
Deposits made under assumed reinsurance					
contracts	971	1,816	845	1,826	(10)
Cash and cash equivalents	7.609	7,367	(242)	7,280	86
Reinsurers' share of best estimate of provisions	.,,,,,	.,	(= :=/	.,	
for insurance liabilities	20,434	20,646	213	27,375	(6,729)
Direct insurance: life insurance business	20,101	20,010	210	27,070	(0,720)
(excluding unit-linked life insurance)	4,433	3,417	(1,016)	6,819	(3,402)
Reinsurance: life insurance business	.,	0, 117	(1,010)	0,010	(0, 102)
(excluding unit-linked life insurance)	297	315	18	366	(51)
Direct insurance: non-life insurance business	10,569	11,462	893	11,362	100
Direct insurance: health insurance business	-	-		-	
Reinsurance: non-life insurance business	5,135	5,677	542	7,411	(1,734)
Reinsurance: health insurance business	-			-	(±,701)
Direct insurance: other business	_	_	_	_	
Reinsurance: other business	_	_	_	_	
Direct insurance: unit-linked life insurance					
business	(O)	(224)	(224)	1,417	(1,641)
Reinsurance: unit-linked life insurance	(0)	(221)	(22 1)	Ξ, 1Ξ /	(±,0 1±)
business	_	_	_	_	_
Fixed assets	2,564	2,462	(103)	2,093	369
Deferred acquisition costs		2,102	(±00)		
Intangible assets	_	_	_	11,529	(11,529)
Receivables from insurance business	11,748	12,689	941	12,639	51
Other receivables	4,627	5,792	1,165	5,744	48
Other assets	913	1,053	140	25,244	(24,191)
Unpaid share capital	910	1,000		20,244	(∠+,⊥⊕⊥)
Accrued assets	3,690	3,986	296	5,253	(1,267)
Total other assets	175,960	198,086	22,126	241,073	(42,987)
Total market conform value of assets	335,127	360,510	25,383	382,011	(21,501)
Total market comonit value of assets	JJJ,127	300,310	20,000	302,011	(21,001)

Best estimate liabilities and riskbearing capital MCBS vs audited balance sheet

			Evolution		2023
			2022-2023	2023 (audited	(audited BS
	2022 (SST)	2023 (SST)	(SST)	BS)	- SST)
Market conform value of liabilities (including					
unit-linked life insurance)					
Best estimate of provisions for insurance					
liabilities	(138,356)	(147,425)	(9,069)	(139,903)	(7,522)
Direct insurance: life insurance business					
(excluding unit-linked life insurance)	(70,081)	(73,714)	(3,632)	(61,099)	(12,615)
Reinsurance: life insurance business					
(excluding unit-linked life insurance)	(1,452)	(1,525)	(73)	(1,174)	(351)
Direct insurance: non-life insurance business	(62,205)	(66,819)	(4,613)	(71,269)	4,451
Direct insurance: health insurance business	-	_	_	_	_
Reinsurance: non-life insurance business	(4,018)	(5,367)	(1,349)	(6,360)	993
Reinsurance: health insurance business	-	_	_	_	_
Direct insurance: other business	(591)	_	591	_	_
Reinsurance: other business	(7)	_	7	_	_
Best estimate of provisions for unit-linked life					
insurance liabilities	(119,034)	(136,865)	(17,831)	(151,051)	14,186
Direct insurance: unit-linked life insurance					
business	(119,034)	(136,865)	(17,831)	(151,051)	14,186
Reinsurance: unit-linked life insurance					
business	_	_	_	_	_
Market value margin	-	(4,121)	(4,121)	_	(4,121)
Market conform value of other liabilities					
Non-technical provisions	(2,076)	(2,404)	(328)	(2,345)	(59)
Interest-bearing liabilities	(4,824)	(5,118)	(294)	(5,267)	148
Liabilities from derivative financial instruments	(1,167)	(1,252)	(85)	(1,252)	(O)
Deposits retained on ceded reinsurance	(692)	(686)	6	(826)	140
Liabilities from insurance business	(4,271)	(5,793)	(1,522)	(5,750)	(42)
Other liabilities	(11,646)	(11,709)	(63)	(35,315)	23,606
Accrued liabilities	(5,256)	(5,106)	150	(6,882)	1,776
Subordinated debts	(7,915)	(7,996)	(81)	(8,559)	563
Total market conform value of liabilities	(295,236)	(328,475)	(33,239)	(357,151)	28,676
Market conform value of assets minus market					
conform value of liabilities	39,891	32,035	(7,856)	24,860	7,174

E.2.1 Evolution of assets since 2023 Total Investments

The market value of **Total Investments** increased by USD 3.2 billion from USD 159.2 billion in 2022 to USD 162.4 billion in 2023

Fixed-income securities increased by USD 10.4 billion from USD 100.3 billion in 2022 to USD 110.7 billion in 2023. Positive market valuation effects, driven by the decreasing interest rates and the tightening in corporate credit spreads contributed USD 5.5. billion, mainly in Switzerland, Germany and the UK. Furthermore, favorable currency translation resulted in an increase of USD 2.4 billion due to U.S. dollar depreciation against other major currencies, mainly CHF, GBP and EUR. These increases were partially offset by net sales of USD 1.4 billion, primarily in the U.S. and Italy.

Loans decreased by USD 3.5 billion from USD 6.2 billion in 2022 to USD 2.7 billion in 2023, mainly driven by the reclassification of promissory notes issued by German federal states from other loans to debt securities to better reflect the nature of the instruments

Other investments decreased by USD 2.2 billion from USD 27.7 billion in 2022 to USD 25.5 billion in 2023, mainly due to net sales of USD 4.1 billion, driven by the Farmers Life reinsurance transaction in the U.S. as well as liquidity measures to fund corporate actions. This was partially offset by favorable currency translation and market valuation impact.

Real Estate decreased by USD 0.8 billion from USD 14.8 billion in 2022 to USD 14.0 billion in 2023, primarily due to adverse valuation effects in the U.S. and Germany.

Mortgages decreased by USD 0.7 billion from USD 5.3 billion in 2022 to USD 4.6 billion in 2023, mainly due to the reclassification of commercial real estate loans managed by an external asset manager of USD 0.9 billion to other investments, to better align the presentation to the business model of managing such investments.

Total Other Assets

The market-consistent value of **Total other assets** increased by USD 22.1 billion from USD 176.0 billion in 2022 to USD 198.1 billion in 2023.

Financial investments from unit-linked life insurance increased by USD 18.7 billion from USD 122.6 billion in 2022 to USD 141.3 billion in 2023. This was driven by a significant increase in market value mainly from Ireland, Germany and Brazil Santander from both existing fund growth and new business. USD 2.6 billion were driven by foreign currency movements, mainly USD against BRL, GBP and EUR.

Other receivables increased by USD 1.2 billion from USD 4.6 billion in 2022 to USD 5.8 billion in 2023, mainly driven by reverse repo business as an instrument for active cash management in a positive interest rate environment.

Receivables from insurance business increased by USD 1.0 billion from USD 11.7 billion in 2022 to USD 12.7 billion in 2023. The increase was observed across receivables from policyholders, agents and intermediaries and other insurance companies, due to increased sales volumes.

Deposits made under assumed reinsurance contracts increased by USD 0.8 billion from USD 1.0 billion in 2022 to USD 1.8 billion in 2023 due to an increase in participation of Farmers Re in a quota share reinsurance agreement with Farmers Exchanges¹.

Accrued assets increased by USD 0.3 billion from USD 3.7 billion in 2022 to USD 4.0 billion in 2023, mainly driven by an increase in prepaid insurance benefits in the U.S. of USD 0.2 billion.

The market value of **Reinsurers' share of best estimate of provisions for insurance liabilities** increased by USD 0.2 billion from USD 20.4 billion in 2022 to USD 20.6 billion in 2023. The increase is mostly driven by the non-life business:

- Direct insurance: non-life insurance business increased by USD 0.9 billion from USD 10.6 billion in 2022 to USD 11.5 billion in 2023 mainly driven by increase in the underlying gross business in the U.S.
- Reinsurance: non-life insurance business increased by USD 0.6 billion from USD 5.1 billion in 2022 to USD 5.7 billion in 2023 primarily driven by an increase of retroceded Property line of business.
- Direct insurance: life insurance business (excluding unit-linked life insurance) decreased by USD 1.0 billion from USD 4.4 billion in 2022 to USD 3.4 billion in 2023, driven by Farmers Life external reinsurance transaction, whereby the expected net outflows from the term business transferred exceeded the expected net inflows from traditional savings business being reinsured.
- Direct insurance: unit-linked life insurance business balance is driven by the transfer of unit-linked fees from
 Farmers Life to external reinsurer under the modified coinsurance agreement entered into on August 1, 2023, which
 does not involve a transfer of underlying unit-linked assets.

E.2.2 Evolution of liabilities since 2023 Best estimate of provisions for insurance liabilities

The market-consistent value of **Best estimate liabilities (including unit-linked life insurance)** increased by USD 26.9 billion from USD 257.4 billion in 2022, to USD 284.3 billion in 2023.

- Direct insurance: life insurance business (excluding unit-linked life insurance) increased by USD 3.6 billion from USD 70.1 billion in 2022 to USD 73.7 billion in 2023. The increase is mainly driven by foreign currency movements of USD 2.9 billion (mainly depreciation of USD against CHF and EUR). Further increases in liabilities in Germany and Switzerland were due to lower interest rates was offset by the reduction in liabilities in Farmers Life due to significantly lower expenses as a result of outsourcing maintenance functions to the external reinsurer, effective August 1, 2023.
- Direct insurance unit-linked life insurance business increased by USD 17.9 billion from USD 119.0 billion in 2022 to
 USD 136.9 billion in 2023. The increase is predominantly driven by Ireland, Germany and Brazil Santander from both
 existing fund growth and new business and USD 3.0 billion foreign currency movements, mainly USD against BRL,
 GRP and ELIR
- Direct insurance: non-life insurance business increased by USD 4.6 billion from USD 62.2 billion in 2022 to USD 66.8 billion in 2023, primarily driven by the increase in underlying discounted reserves including the property line of business in Europe. Further increases are related to unfavorable currency translation effects as well as lower interest rates.
- Reinsurance: non-life insurance business increased by USD 1.4 billion from USD 4.0 billion in 2022 to USD 5.4 billion in 2023, primarily driven by an increase in underlying discounted reserves in the U.S., including higher participation in the All Lines Quota Share (ALQS) agreement with Farmers Exchanges¹.

¹ Zurich Insurance Group has no ownership interest in the Farmers Exchanges. Farmers Group, Inc., a wholly owned subsidiary of the Group, provides certain non-claims services and ancillary services to the Farmers Exchanges as its attorney-in-fact and receives fees for its services.

Total other liabilities

The market-consistent value of **Total other liabilities** increased by USD 2.2 billion from USD 37.8 billion in 2022 to USD 40.1 billion in 2023. The increase was primarily driven by **Liabilities from insurance business** of USD 1.5 billion related to amounts due to reinsurers, agents and intermediaries and policyholders in the U.S., Argentina and Switzerland. Further, **Interest-bearing liabilities** increased by USD 0.3 billion driven by market movements partially offset by redemptions. **Non-technical provisions** increased by USD 0.3 billion mainly driven by an increase in the defined benefit obligation from retirement plans in the UK and the U.S.

E.2.3 Changes in MCBS valuation methodology

In 2023, there were no significant changes to the MCBS valuation methodology. Changes in ISO published in 2023 resulted in certain editorial and presentational updates, but did not affect the MCBS valuation basis.

E.2.4 Market-consistent value of assets Market-consistent value of investments

According to IFRS Accounting Standards, investments are measured at fair value, amortized cost or using the equity method. In addition, IFRS Accounting Standards require fair value disclosures for financial assets that are not measured at fair value. The MCBS value of investments reflects fair value determined in accordance with the overarching valuation principles outlined in section E.1. Therefore, valuation differences arise, specifically, from loans and other investments measured at amortized cost under IFRS Accounting Standards.

Valuation difference on investments

in USD millions, as of December 31, 2023 140,938 Total value of investments (audited BS) 403 Other loans measured at fair value in MCBS Loans Mortgage loans measured at fair value in MCBS (306)Mortgages (374)Other Investments Other investments measured at fair value in MCBS The reclassification to held for sale is not applicable in MCBS 21.763 Total market-consistent value of Investments (SST) 162,424

Market-consistent value of financial investments from unit-linked life insurance

The investments for unit-linked insurance are measured at fair value under both IFRS Accounting Standards and MCBS. Therefore, no measurement difference arises in MCBS.

Valuation difference on financial investments from unitlinked life insurance

in USD millions, as of December 31	, 2023	
Total value of financial inves	141,144	
Financial investments from		
unit-linked life insurance	The reclassification to held for sale is not applicable in MCBS	171
Total market-consistent value	e of financial investments from unit-linked life insurance (SST)	141,315

Market-consistent value of reinsurers' share of best estimate of provisions for insurance liabilities

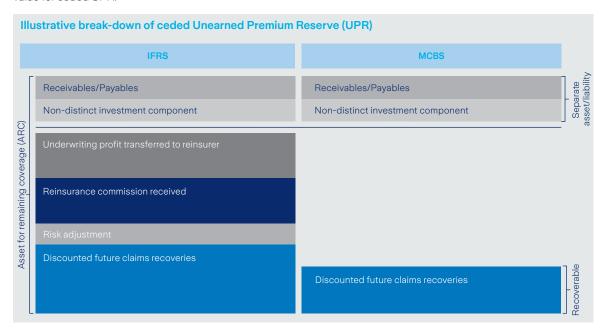
Similar to IFRS Accounting Standards, the calculation of the best estimate of reinsurers' share of best estimate provisions as well as best estimate insurance liabilities is performed on a gross basis in MCBS (i.e., no offsetting of assets with liabilities). However, under IFRS Accounting Standards, certain insurance and reinsurance transactions need to be combined and presented on a net basis to the extent such transactions are entered into with the same counterparty and are designed to achieve an overall commercial effect (e.g., certain captive arrangements). Such transactions are presented gross in MCBS.

The MCBS valuation is based on the actuarial discounted best estimate of future cash flows, taking into account the lifetime expected credit losses from reinsurer non-performance. The calculation of the expected credit loss allowance considers the rating of the reinsurance counterparty, the expected timing of future recoveries and the expected value of any collateral held.

Under IFRS Accounting Standards, the actuarial best estimate is supplemented by a risk adjustment to reflect the uncertainty in the amount and timing of future cash flows. The risk adjustment is set to zero in SST.

Reinsurers' share of best estimate unearned premium reserve

Under IFRS Accounting Standards, the reinsurers' share of unearned premium reserve (UPR) or asset for remaining coverage (ARC) represents the portion of the ceded premiums related to the unexpired coverage period. Under MCBS, the ceded UPR shall only reflect a market-consistent value of future claims recoveries. The illustration below provides the breakdown of ceded UPR where ceded UPR under IFRS Accounting Standards reflects the premium paid (less commission received) for the remaining bound period and the adjustments performed to arrive at the MCBS value for ceded UPR.



Reinsurers' share of property and casualty loss reserves

Under IFRS Accounting Standards, reinsurance assets for ceded loss reserves are already held at best estimate (i.e., sum of all expected future recoveries) supplemented by risk adjustment and discounted taking into account the timing of future cash flows and expected credit losses. Valuation differences compared to the audited balance sheet predominantly relate to difference in yield curves used under IFRS Accounting Standards and SST risk-free rates and risk adjustment.

Reinsurers' share of life benefits

In order to determine the SST MCBS value of best estimate ceded reserves of life insurance and investment contracts, the following generally applies:

- The best estimate of future cash flows is based on the principles discussed in the section 'Best estimate of life
 investment and insurance liabilities';
- The SST MCBS value for ceded reserves only reflects the market-consistent value for future claims recoveries, i.e.,
 only present value of future cash flows to be reimbursed by the reinsurer; and
- If the reinsurer's credit risk is not included in the best-estimate future cash flows, the expected credit loss allowance is considered.

Under IFRS Accounting Standards best estimate ceded reserves are supplemented by a contractual service margin (CSM) which represents the unearned profits from the in-force contracts transferred to the reinsurer. CSM is set to zero in SST MCBS.

Valuation difference on Best estimate of Reinsurers' share of best estimate of insurance liabilities in USD millions, as of December 31, 2023

III 03D IIIIII0115, as of December 31, 2020		
Total Best estimate of Reinsurers	27,375	
	Valuation differences	(2,560)
	Contractual service margin (CSM)	(4,249)
Reinsurers' share of best estimate	Risk adjustment	(1,192)
of insurance liabilities	The reclassification to held for sale is not applicable in MCBS	1,271
Total Best estimate of Reinsurers	20,646	

Market-consistent value of other assets

Under IFRS Accounting Standards, other assets include deferred tax assets, goodwill and other intangible assets, as well as deferred origination costs for investment contracts, which are valued at zero in the MCBS. Real estate held for own use is measured at cost less depreciation and impairment, whereas the MCBS value reflects fair value. Right-of use assets are reported at carrying value as per IFRS Accounting Standards (i.e., cost less depreciation and impairment) provided this is a reasonable proxy for fair value. Otherwise, if there is a major change in the market prices for comparable leases observed since inception, the MCBS value is determined considering current rental prices for comparable property and current interest rates for high-quality corporate bonds.

Cash and cash equivalents are presented at carrying value as per IFRS Accounting Standards because such balances are current and solely held for the purpose of meeting short-term (operational) cash commitments.

In the audited balance sheet, certain amounts related to (re-)insurance business (e.g., deposits made under assumed reinsurance contracts, receivables from policyholders) are presented as part of the best estimate liabilities or reinsurers' share of best estimate insurance liabilities. In SST MCBS, these amounts are reclassified to other assets but valued at the carrying value as per IFRS Accounting Standards, provided this is a reasonable proxy for fair value (i.e., the balances are subject to only insignificant risk of changes in value and settlement is expected to occur generally within three months and no more than twelve months). In this case, the carrying value as per IFRS Accounting Standards is reported net of credit impairment allowance. Otherwise, the value is based on fair value (including credit risk) using the IFRS Accounting Standards valuation principles.

Derivative financial instruments are measured at fair value under both IFRS Accounting Standards and MCBS.

The reclassification of assets of USD 23.8 billion as held for sale, presented within other assets under IFRS Accounting Standards, is not applicable in MCBS.

Valuation difference on other assets

in LISD millions as of December 31, 2023

Total value of other ass	ets (audited BS) (excluding Financial investments from unit-linked life insurance &	
Reinsurers' share of bes	st estimate of provisions for insurance liabilities)	72,554
	Fixed assets: Real estate held for own use is at fair value in MCBS	369
	Deferred origination costs: Value set to zero in MCBS	(433)
	Deferred tax assets: Value set to zero in MCBS	(1,791)
	Goodwill and other intangible assets: Value set to zero in MCBS	(11,529)
	The reclassification to held for sale is not applicable in MCBS	(23,034)
Other assets	Other	(12)
Total market-consistent	t value of other assets (SST) (excluding Financial investments from unit-linked life	
insurance & Reinsurers	'share of best estimate of provisions for insurance liabilities)	36.125

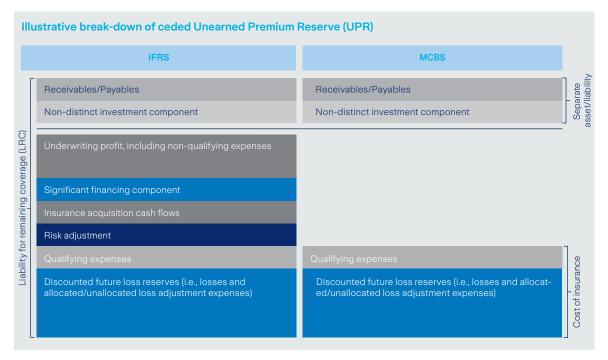
E.2.5 Market-consistent value of liabilities Best estimate of non-life insurance liabilities

Best estimate of unearned premium reserves

Under IFRS Accounting Standards, the unearned premium reserve (UPR) or liability for remaining coverage (LRC) represents the portion of the premiums received related to the unexpired coverage period. The UPR typically relates to one year of premiums invoiced, which is also the case for multi-year contracts where only the first year of premium is recognized and not the entire contractual future premium volume due in future periods. This reserve covers expected future losses, loss adjustment and policy administration expenses as well as underwriting profits for contracts in force. To arrive at the MCBS value for UPR, the following adjustments are made:

- Expected future losses (including loss adjustment expenses) are discounted;
- Underwriting profits are not included, as these do not represent future cash flows; and
- Future administration expenses only encompass the estimated costs to administer and maintain the insurance policy over the remaining coverage period. Consequently, any deferred or non-deferred acquisition-related costs (such as marketing, customer/market research, product development, sales commission, sales and distribution management, or underwriting policy issuance related) are excluded. Furthermore, claims settlement costs are not included in administration expenses as such costs are typically part of future losses. Similarly, amortization of IACF and intangible assets is not included because IACF and intangible assets are set to zero in MCBS.

The illustration below provides the breakdown of the UPR where UPR under IFRS Accounting Standards reflects the unearned premium for the remaining bound period and the adjustments performed to arrive at the MCBS value for UPR:



For multi-year contracts, the determination of the best estimate of UPR requires an additional adjustment to reflect the net present value of the future cash flows from the bound multi-year contracts. The adjustment is determined using all unearned premiums (invoiced and not invoiced) as a volume metric, with the best estimate of the cost of insurance discounted using a discount factor reflective of the expected cash flows over the duration of the underlying insurance contracts and the discounted future premium not yet invoiced (less attributable future acquisition expenses) included as an inflow.

Best estimate of loss reserves

Reserves for losses under IFRS Accounting Standards represent estimates of future payments of reported and unreported claims for losses and related expenses, with respect to insured events that have occurred. Reserves are held at best estimate including recoverable for salvage and subrogation, supplemented by a provision for model and parameter uncertainty and risk adjustment under IFRS Accounting Standards, and discounted whereby the cash-flow pattern (i.e., timing of the estimated future cash flows) is adequately considered.

The valuation differences in SST MCBS arise due to difference in the yield curves used under IFRS Accounting Standards and SST risk-free rates, as well as the provision for model and parameter uncertainty and risk adjustment which are set to zero in SST.

Valuation difference on Best estimate of non-Life insurance liabilities in USD millions, as of December 31, 2023

Total Best estimate of non-Life insurance liabilities (audited BS) (77,629)

Non-Life insurance liabilities Valuation differences 4,716

Contractual service margin (CSM) 458

Risk adjustment 1,522

The reclassification to held for sale is not applicable in MCBS (1,253)

Total Best estimate of non-Life insurance liabilities (SST) (72,186)

Best estimate of life investment and insurance liabilities (including unit-linked life insurance liabilities)

Generally, the SST MCBS value of all unit-linked and non-unit-linked investments, as well as life insurance liabilities, is based on a bottom-up best estimate projection of future cash flows excluding any expected non-guaranteed surpluses or discretionary benefits. Any options and guarantees provided to the policyholder are valued on a market-consistent basis. Specifically, cash flow projections are made over the estimated contract period for the in-force portfolio (i.e., current policyholder base at valuation date) subject to the contractual contract boundary and in line with the principles for best estimate:

- Economic assumptions: expected asset return, discount rate, and inflation rate, stochastic economic simulations;
- Non-economic assumptions: demographic assumptions (mortality, morbidity), persistency, expense assumptions and dynamic bonus rates/profit sharing rates (where legally or contractually obligated).

Cash flow projections may vary, depending on the product. Contractually guaranteed benefits to be paid to policyholders – whether on surrender, maturity, death, morbidity or disability – increase the best estimate of life investment and insurance liabilities, as do taxes paid on behalf of policyholders, maintenance expenses and future commissions. Projected future premiums, fees and charges expected to be received from policyholders for existing business reduce the best estimate of life investment and insurance liabilities.

Best estimate of life insurance liabilities can be negative, for example, in protection business where projected regular premiums may often exceed expected death benefits and expenses on a best-estimate basis. Because the own fulfilment value of an insurance or reinsurance obligation may be lower than the surrender values of the underlying contracts, no implicit or explicit surrender value floor is assumed for the market-consistent value.

Realistic assumptions about management's behavior are used, e.g., assuming management discretion when capital gains on invested assets are realized or changes in asset allocation are made. In cases where management actions, as considered in the scenario modelling, would be subject to regulatory approval (e.g., potential cancellation of policyholder dividends), the assumptions used when interpreting local supervisory guidance are verified by the local regulator or external audit.

The main valuation differences compared to the audited balance sheet relate to future discretionary benefits, which are included in the best estimate liabilities under IFRS Accounting Standards but contribute to AFR in SST. Additional valuation differences stem from differences in the estimated contract period for projections (contract boundary), risk adjustment and CSM, as well as differences in yield curves used under IFRS Accounting Standards and SST risk-free rates. Furthermore, under SST, the investment contract liabilities are valued in a similar way as insurance contract liabilities, which results in a positive contribution to the value of in-force investment contracts to SST AFR.

Valuation difference on Total Best estimate of life insurance liabilities

Total Best estimate of life insuran	ce liabilities (SST)	(212,104)
	The reclassification to held for sale is not applicable in MCBS	(22,590)
	Risk adjustment	2,686
	Contractual service margin (CSM)	16,482
Unit-linked life insurance business	Valuation differences	8,698
Life insurance liabilities	Valuation differences	(4,057)
Total Best estimate of life insuran	ce liabilities (audited BS)	(213,325)
in USD millions, as of December 31, 2023	}	

Market value margin

Following the 2023 revision of the ISO, which entered into force on January 1, 2024, Market Value Margin (MVM) forms part of the SST market-consistent valuation of insurance liabilities and thus SST AFR. Market value margin, also known as risk margin, is the cost of future regulatory risk capital stemming from the present portfolio of assets and liabilities. MVM as of December 31, 2023 was USD 4.1 billion, a decrease of USD 0.4 billion compared to prior year. The decrease is mainly driven by the reinsurance agreement entered by Farmers Life to reinsure the in-force individual life insurance book, which resulted in a reduction of Life Business risk contribution.

Market-consistent value of other liabilities

Non-technical provisions include liabilities for defined benefit pension plans measured using actuarial techniques under IFRS Accounting Standards. Such liabilities are held at the carrying value as per IFRS Accounting Standards in the MCBS.

Interest-bearing liabilities are measured in the MCBS based on risk-free rates where the future cash flows are considered over the remaining period until the earliest contractual redemption date. In cases where a quoted market price is available and used, the market price is adjusted to eliminate own credit spread. Accrued interests on interest bearing liabilities are reported as a separate position in the MCBS.

Derivative financial instruments are measured at fair value under both IFRS Accounting Standards and MCBS.

Deposits retained on ceded reinsurance are presented as part of the reinsurers' share of best estimate liabilities in the audited balance sheet but are reclassified to other liabilities in SST MCBS. Such deposits are valued at the carrying value as per IFRS Accounting Standards, provided this is a reasonable proxy for fair value (i.e., the balances are subject to only insignificant risk of changes in value and settlement is expected to occur generally within three months and no more than twelve months). Otherwise, the value is based on fair value using the IFRS Accounting Standards valuation principles, excluding own credit risk.

The market-consistent value of other liabilities is generally determined using carrying value as per IFRS Accounting Standards in accordance with the overarching valuation principles outlined in section E.1, except for the following differences:

- The market-consistent valuation of non-controlling interests is determined based on the MCBS of the underlying entities and presented separately as a liability position, whereas under IFRS Accounting Standards non-controlling interests are presented within equity;
- Lease liabilities are measured as the present value of future lease payments for the remaining lease term, discounted at risk-free rates without consideration of own credit risk.

Furthermore, the reclassification of liabilities for USD 23.9 billion as held for sale, presented within other liabilities under IFRS Accounting Standards, is not applicable in MCBS.

Accrued liabilities under IFRS Accounting Standards include deferred front-end fees and deferred taxes (other than deferred tax on Swiss real estate transfers attributable to shareholders) that are valued at zero in the MCBS.

Subordinated debt instruments eligible as risk-absorbing capital instruments under SST are measured at market-consistent value using the IFRS Accounting Standards valuation principles. In cases where a quoted market price is available and used, the market price is not adjusted to eliminate own credit spread. The accrued interest is not reported separately and is included in the MCBS carrying value.

Valuation difference on other liabilities

in USD millions as of December 31, 2023

IIT OOD TIIIIIOTIS, as of December	51 01, 2020			
Total value of other liabil	ities (audited BS)	(66,197)		
	Interest-bearing liabilities: Valuation differences	148		
	Deposit retained on ceded reinsurance: Valuation differences	140		
	Deferred taxes (other than deferred tax on Swiss real estate transfers			
	attributable to shareholders): Value set to zero in MCBS	1,640		
The reclassification to held for sale is not applicable in MCBS				
	Subordinated debts: valuation differences			
Other liabilities	Other	(32)		
Total market-consistent	value of other liabilities (SST)	(40,064)		

F. Capital management

F.1 Capital management objectives

The Group's capital management framework forms the basis for actively managing capital within Zurich. The Group uses a number of different capital models, taking into account economic, regulatory and rating agency constraints.

The Group's capital management program comprises various actions to optimize shareholders' total return and to meet capital needs, while enabling Zurich to take advantage of growth opportunities.

For additional information regarding the **Capital structure**, please see the Corporate Governance Report section in the Group's Annual Report 2023 on pages 37-41.

For more details on **Capital management framework** and **Capital management program**, see the Risk Review in the Group's Annual Report 2023 on page 227.

For details on **Issuances and redemptions of debt**, see note 17 of the consolidated financial statements in the Group's Annual Report 2023 on pages 359-360.

F.2 Regulatory capital adequacy

The Group endeavors to manage its capital so that its regulated entities meet local regulatory capital requirements. In each country in which the Group operates, the local regulator specifies the minimum amount and type of capital that each of the regulated entities must hold in addition to their liabilities. In addition to the minimum capital required to comply with the solvency requirements, the Group aims to hold an adequate buffer under local solvency requirements to ensure regulated subsidiaries can absorb a level of volatility and meet local capital requirements.

For more information on regulatory solvency regimes applicable to the Group and the Group's subsidiaries, see the Risk Review in the Group's Annual Report 2023 on page 228.

G. Solvency

G.1 Swiss Solvency Test ratio

The Swiss Solvency Test (SST) is a principle-based, risk-sensitive supervision framework reflecting:

- A market-consistent view of the financial resources available to meet policyholder obligations referred to as risk-bearing capital. The risk-bearing capital consists of net assets (core capital) and Tier 2 risk-absorbing capital instruments as outlined further below. As of January 1, 2024, the Group did not have outstanding instruments that fulfil the definition of Tier 1 capital.
- A view of the impact of the potential risks inherent to the regulated business referred to as target capital and defined as an expected shortfall at a 99-percent confidence level over a one-year time horizon.

The SST compares risk-bearing capital with target capital through calculation of a ratio (the 'SST ratio'). The solvency test indicates whether the level of risk-bearing capital is sufficient to reduce the probability of policyholder impairment to a level consistent with regulatory objectives.

The below table summarizes the development of the Group's risk-bearing and target capital during the annual period ending December 31, 2023. The SST ratio of 234% as of January 1, 2024, is well above the Group's target of 160%.

In 2023, the ZIG SST ratio development was mainly affected by capital actions amounting to 44 percentage points, which include the accrual of the proposed dividend and the announced share buyback of USD 1.3 billion as well as the redemption of subordinated debt in October 2023 and the acquisition of three brokerage entities and the flood program servicing arm from Farmers Exchanges¹. Strong operational capital generation net of incremental capital for growth contributed 27 percentage points to the Group SST ratio. Unfavourable market movements led to a 7 percentage points decrease in the ratio driven by falling interest rates and unfavourable foreign currency movements. Model and assumption changes had an unfavourable impact of 3 percentage points. Other movements reduced the ratio by 6 percentage points mainly due to a negative impact from the separation of the legacy traditional back book in Germany.

Development SST ratio, risk-bearing capital, risk margin and target capital

in USD millions		Risk-bearing capital incl. risk		
	SST ratio	margin	Target capital	
January 1, 2023	267%	37,954	14,190	
Economic profit/business growth	27%	5,070	425	
Market movement	(7%)	1,410	871	
Assumption and model changes	(3%)	(655)	(71)	
Capital actions	(44%)	(8,583)	(726)	
Other	(6%)	(936)	(18)	
January 1, 2024	234%	34,261	14,671	

¹ Zurich Insurance Group has no ownership interest in the Farmers Exchanges. Farmers Group, Inc., a wholly owned subsidiary of the Group, provides certain non-claims services and ancillary services to the Farmers Exchanges as its attorney-in-fact and receives fees for its services.

G. Solvency (continued)

In the table below, the presentation as of January 1, 2023 was restated to reflect the changes in the ISO. Under the amended presentation, MVM forms part of the risk-bearing capital. This change did not have any effect on the SST ratio, as previously MVM was deducted as part of the SST ratio calculation.

Solvency

in USD millions	January 1st,	Adjustments	January 1st,
	2023	Previous year	2024
Derivation of risk-bearing capital			
Market conform value of assets minus market conform value of liabilities	39,891	(4,513)	32,035
Deductions	(5,338)		(5,770)
Tier 1 risk-absorbing capital instruments (RAC) counted towards core capital	_		-
Core capital	34,553		26,265
Supplementary capital	7,915		7,996
RBC	42,468		34,261
Derivation of target capital			
Underwriting risk	11,395		11,237
Market risk	9,220		9,979
Diversification effects	(3,796)		(3,761)
Credit risk ¹	5,271		4,530
Market value margin and other effects on target capital ²	(3,387)	(4,513)	(7,314)
Target capital	18,703		14,671
SST ratio ³	267%		234%

- Credit risk includes investment credit risk, reinsurance and receivables credit risk.
 MVM is not included in the current period value. Other effects on target capital include diversification effects between credit risk and other risk types, expected business development over the forecasting horizon, and other risk models.
 SST ratio is defined in the Swiss Insurance Supervision Ordinance as a ratio of risk-bearing capital to target capital.

Target capital by risk type

January 1st,	Adjustments	January 1st,
2023	previous period	2024
7,389		7,980
4,280		4,354
3,309		2,934
4,256		3,375
(7,839)		(7,406)
11,395		11,237
2,692		3,589
3,394		3,205
1,863		1,817
5,377		3,757
10,230		9,712
(12,033)		(9,259)
11,522		12,821
9,220		9,979
5,147		4,308
5,147		4,308
787		923
(663)		(701)
5,271		4,530
	2023 7,389 4,280 3,309 4,256 (7,839) 11,395 2,692 3,394 1,863 5,377 10,230 (12,033) 11,522 9,220 5,147 5,147 787 (663)	2023 previous period 7,389 4,280 3,309 4,256 (7,839) 11,395 2,692 3,394 1,863 5,377 10,230 (12,033) 11,522 9,220 5,147 5,147 787 (663)

G. Solvency (continued)

G.2 Additional information on risk-bearing capital

The risk-bearing capital under SST is comprised of the difference between the market-consistent value of assets and the market consistent value of liabilities derived from the MCBS as described in section E.2, supplemented by deductions for proposed dividends and capital repayments and addition of the Tier 2 risk-absorbing capital instruments. The below table provides a reconciliation between the IFRS shareholders' equity and SST risk-bearing capital.

Reconciliation from audited balance sheet equity to the SST risk-bearing capital

in USD millions, as of December 31, 2023	
Shareholders' equity	24,860
Dividend accrual	(4,464)
Share buyback ¹	(1,306)
Effect of intangible assets and related liabilities, including deferred tax ²	(11,679)
Risk-absorbing capital instruments (audited balance sheet carrying value)	8,559
Contractual service margin	12,692
Risk adjustment	3,017
Value of in-force investment contracts	2,016
Life future discretionary benefits	4,420
Present value non-qualifying expenses	(1,712)
Value of in-force short-term life contracts	497
Value of in-force non-life contracts	1,917
Other adjustments to best estimate liabilities	(344)
Other adjustments	(91)
Market value margin (MVM)	(4,121)
Risk-bearing capital	34,261

- 1 Amount not repurchased as of December 31, 2023 as part of the announced special share buyback program of CHF 1.3 billion. 2 Net effect of intangible assets and related liabilities gross of non-controlling interests.

Additionally, information on Stress scenarios and sensitivity of SST ratio to key market and insurance risks can be found in the Risk Review in the Group's Annual Report 2023 on pages 229-231.

The risk-bearing capital is allocated to the operating segments defined in accordance with IFRS. For details on the Activities of the various businesses refer to note 26 of the audited consolidated financial statements in the Group's Annual Report 2023 on pages 390-404.

G. Solvency (continued)

The following table presents risk-bearing capital by segment and describes the major changes during 2023.

Split of SST riskbearing capital by segment

in USD millions				Group		
	Property &			Functions and	Non-Core	
	Casualty	Life	Farmers	Operations	Business	Total
January 1, 2023	22,691	19,754	3,837	(8,735)	408	37,954
Economic profit	1,995	2,314	1,669	(754)	(34)	5,190
Market movement	2,864	614	(113)	(2,020)	40	1,385
Assumption and model						
changes	10	(677)	21	_	(62)	(709)
Capital actions	(4,977)	(382)	(3,909)	261	(9)	(9,016)
Change in MVM	(199)	(27)	618	_	(1)	392
Other	(645)	(325)	48	51	(65)	(936)
January 1, 2024	21,738	21,272	2,170	(11,198)	278	34,261

Appendix 1: Quantitative templates

Income statement Group and segments (IFRS)

	Total	
2022	2023	
50,792	56,099	
(43,446)	(47,422)	
(3,119)	(2,981)	
4,227	5,696	
5,128	5,382	
(1,844)	(696)	
3,284	4,687	
(12,320)	14,191	
5,818	(6,378)	
4,970	(10,963)	
1,753	1,536	
5,746	5,885	
(3,757)	(3,583)	
1,989	2,303	
350	210	
(159)	(104)	
(444)	(456)	
(2,341)	(2,727)	
(2,594)	(3,077)	
5,374	6,458	
(1,076)	(1,741)	
241	(172)	
(1,317)	(1,568)	
4,299	4,717	
334	366	
3,964	4,351	
	50,792 (43,446) (3,119) 4,227 5,128 (1,844) 3,284 (12,320) 5,818 4,970 1,753 5,746 (3,757) 1,989 350 (159) (444) (2,341) (2,594) 5,374 (1,076) 241 (1,317) 4,299 334	2022 2023 50,792 56,099 (43,446) (47,422) (3,119) (2,981) 4,227 5,696 5,128 5,382 (1,844) (696) 3,284 4,687 (12,320) 14,191 5,818 (6,378) 4,970 (10,963) 1,753 1,536 5,746 5,885 (3,757) (3,583) 1,989 2,303 350 210 (159) (104) (444) (456) (2,341) (2,727) (2,594) (3,077) 5,374 6,458 (1,076) (1,741) 241 (172) (1,317) (1,568) 4,299 4,717 334 366

						Group	Functions and	Non-Co	re Businesses/
Pr	operty & Casualty		Life		Farmers		Operations		Eliminations
202	2 2023	2022	2023	2022	2023	2022	2023	2022	2023
39,16	4 42,293	10,042	10,996	1,278	2,553	340	293	(32)	(37)
(33,30	6) (36,454)	(8,566)	(8,458)	(1,096)	(2,190)	(320)	(296)	(158)	(24)
(2,92	9) (2,653)	(231)	(256)	18	(131)	(43)	_	66	60
2,92	3,186	1,245	2,281	201	233	(23)	(2)	(124)	(1)
1,83	5 2,191	2,980	2,924	160	146	124	135	28	(14)
(10	9) 95	(1,220)	(357)	(7)	(472)	(43)	14	(466)	24
1,72	3 2,286	1,760	2,568	153	(326)	81	149	(438)	10
		(11,407)	13,586	(252)	228	_	_	(661)	377
		5,829	(6,369)	(1)	(1)	_	_	(9)	(8)
(43	9) (887)	4,187	(9,373)	225	(196)	_	(2)	997	(506)
1,28	3 1,399	369	412	125	(295)	81	147	(110)	(127)
66	4 476	595	880	4,487	4,529	_	_	_	_
(57	5) (361)	(461)	(624)	(2,714)	(2,586)	(1)	(1)	(5)	(9)
8	9 115	134	256	1,773	1,942	(1)	(1)	(5)	(9)
37	373	194	180	(22)	33	153	216	(354)	(592)
(1	7) –	(144)	(116)	_	_	1	12	_	_
(3	3) (71)	(11)	(36)	(4)	(2)	(559)	(721)	163	374
(1,17	3) (1,442)	(660)	(689)	(129)	(242)	(619)	(671)	239	317
(84	4) (1,140)	(621)	(660)	(154)	(211)	(1,023)	(1,164)	48	99
3,46	2 3,559	1,127	2,289	1,944	1,669	(967)	(1,021)	(192)	(37)
(67)	9) (816)	(35)	(655)	(445)	(243)	57	(42)	26	15
	- (2)	241	(170)	_	_	_	_	_	_
(67)	9) (814)	(276)	(485)	(445)	(243)	57	(42)	26	15
2,78	3 2,743	1,092	1,634	1,499	1,426	(910)	(1,063)	(166)	(22)
7	7 84	258	282	_	_	(1)	_	_	_
2,70	2,659	834	1,351	1,499	1,426	(909)	(1,063)	(165)	(22)

Income statement Group and major international markets (IFRS)

in USD millions, for the years ended December 31			
		Total	
	2022	2023	
Insurance revenue	50,792	56,099	
Insurance service expenses	(43,446)	(47,422)	
Net expenses from reinsurance contracts held	(3,119)	(2,981)	
Insurance service result	4,227	5,696	
Net investment income on Group investments	5,128	5,382	
Net capital gains/(losses) and impairments on Group invesments	(1,844)	(696)	
Net investment result on Group investments	3,284	4,687	
Net investment result on unit-linked investments	(12,320)	14,191	
Change in liabilities for investment contracts and other funds	5,818	(6,378)	
Re-/insurance finance income/(expenses)	4,970	(10,963)	
Net investment result	1,753	1,536	
Fee income	5,746	5,885	
Fee business expenses	(3,757)	(3,583)	
Fee result	1,989	2,303	
Other revenues	350	210	
Net gains/(losses) on divestment of businesses	(159)	(104)	
Interest expense on debt	(444)	(456)	
Other expenses	(2,341)	(2,727)	
Other result	(2,594)	(3,077)	
Net income before income taxes	5,374	6,458	
Income tax expense	(1,076)	(1,741)	
- attributable to policyholders	241	(172)	
- attributable to shareholders	(1,317)	(1,568)	
Net income after taxes	4,299	4,717	
Attributable to minority interests	334	366	
Attributable to shareholders	3,964	4,351	

	Europe, Middle East & Africa		North America		Europe, Middle East & Africa					
Property & Casualty		Property & Casualty		Life		Farmers		Other		
	2022	2023	2022	2023	2022	2023	2022	2023	2022	2023
	15,622	17,170	19,360	20,607	5,088	5,912	1,278	2,553	9,444	9,857
	(13,330)	(15,558)	(16,197)	(16,716)	(4,230)	(4,410)	(1,096)	(2,190)	(8,594)	(8,549)
	(1,209)	(852)	(1,650)	(1,962)	(141)	(169)	18	(131)	(137)	133
	1,083	760	1,514	1,929	717	1,333	201	233	712	1,441
	533	736	929	1,094	2,087	2,164	160	146	1,419	1,242
	178	(96)	(143)	280	(826)	(400)	(7)	(472)	(1,047)	(8)
	712	641	786	1,374	1,261	1,764	153	(326)	373	1,234
	_	_	_	_	(12,301)	9,956	(252)	228	233	4,007
	_	_	_	_	5,737	(6,261)	(1)	(1)	82	(116)
	(24)	(222)	(320)	(534)	5,660	(5,295)	225	(196)	(571)	(4,717)
	687	419	466	840	357	164	125	(295)	118	408
	388	213	191	210	572	802	4,487	4,529	108	132
	(361)	(162)	(124)	(131)	(442)	(594)	(2,714)	(2,587)	(116)	(110)
	26	51	67	79	130	208	1,773	1,942	(7)	22
	231	143	72	130	52	115	(22)	33	17	(212)
	(30)	_	_	_	(144)	(113)	_	_	15	9
	(20)	(52)	(4)	(14)	(3)	(16)	(4)	(2)	(412)	(371)
	(595)	(687)	(282)	(417)	(363)	(402)	(129)	(242)	(973)	(978)
	(414)	(596)	(214)	(301)	(458)	(416)	(154)	(211)	(1,354)	(1,552)
	1,383	634	1,833	2,547	746	1,289	1,944	1,669	(531)	319
	(111)	(161)	(460)	(443)	72	(364)	(445)	(243)	(132)	(530)
	_	_	_	_	221	(137)	_	_	21	(35)
	(111)	(161)	(460)	(443)	(148)	(227)	(445)	(243)	(153)	(495)
	1,271	473	1,373	2,104	818	925	1,499	1,426	(663)	(211)
	14	18	_	_	111	110	_	_	210	238
	1,257	455	1,373	2,104	707	815	1,499	1,426	(873)	(449)

Market conform Balance Sheet

in USD millions, for the years ended December 31		Adjustments	
	2022	previous period	2023
Market conform value of investments	2022	providuo pondu	
Real estate	14,798	_	14,045
Participations	92	_	135
Fixed-income securities	100,279	_	110,701
Loans	6,179	-	2,748
Mortgages	5,331	_	4,580
Equities	4,812	_	4,735
Other investments	27,676	_	25,480
Collective investment schemes	4,265	_	4,244
Alternative investments	9,758	_	9,600
Structured products	_	_	_
Other investments	13,653	_	11,636
Total investments	159,167	-	162,424
Market conform value of other assets			
Financial investments from unit-linked life insurance	122,633	- 1	141,315
Receivables from derivative financial instruments	770	_	960
Deposits made under assumed reinsurance contracts	971	_	1,816
Cash and cash equivalents	7,609	_	7,367
Reinsurers' share of best estimate of provisions for insurance liabilities	20,434	_	20,646
Direct insurance: life insurance business			
(excluding unit-linked life insurance)	4,433	_	3,417
Reinsurance: life insurance business			
(excluding unit-linked life insurance)	297	_	315
Direct insurance: non-life insurance business	10,569	-	11,462
Direct insurance: health insurance business	_	-	_
Reinsurance: non-life insurance business	5,135	-	5,677
Reinsurance: health insurance business	_	-	_
Direct insurance: other business	_	-	_
Reinsurance: other business		_	_
Direct insurance: unit-linked life insurance business	(O)	_	(224)
Reinsurance: unit-linked life insurance business		_	_
Fixed assets	2,564	_	2,462
Deferred acquisition costs		_	_
Intangible assets		_	_
Receivables from insurance business	11,748	_	12,689
Other receivables	4,627	_	5,792
Other assets	913	-	1,053
Unpaid share capital	_	-	_
Accrued assets	3,690	_	3,986
Total other assets	175,960	-	198,086
Total market conform value of assets	335,127	-	360,510

Market conform Balance Sheet

in USD millions, for the years ended December 31		Adjustments	
	2022	previous period	2023
Market conform value of liabilities (including unit-linked life insurance)			
Best estimate of provisions for insurance liabilities	(138,356)	_	(147,425)
Direct insurance: life insurance business			
(excluding unit-linked life insurance)	(70,081)	_	(73,714)
Reinsurance: life insurance business			
(excluding unit-linked life insurance)	(1,452)	_	(1,525)
Direct insurance: non-life insurance business	(62,205)	-	(66,819)
Direct insurance: health insurance business	_	_	_
Reinsurance: non-life insurance business	(4,018)	-	(5,367)
Reinsurance: health insurance business	_	-	_
Direct insurance: other business	(591)	_	_
Reinsurance: other business	(7)	_	_
Best estimate of provisions for unit-linked life insurance liabilities	(119,034)	_	(136,865)
Direct insurance: unit-linked life insurance business	(119,034)	_	(136,865)
Reinsurance: unit-linked life insurance business	_	-	_
Market value margin	_	(4,513)	(4,121)
Market conform value of other liabilities			
Non-technical provisions	(2,076)	-	(2,404)
Interest-bearing liabilities	(4,824)	-	(5,118)
Liabilities from derivative financial instruments	(1,167)	-	(1,252)
Deposits retained on ceded reinsurance	(692)	-	(686)
Liabilities from insurance business	(4,271)	-	(5,793)
Other liabilities	(11,646)	-	(11,709)
Accrued liabilities	(5,256)	-	(5,106)
Subordinated debts	(7,915)	-	(7,996)
Total market conform value of liabilities	(295,236)	(4,513)	(328,475)
Market conform value of assets minus market conform value of liabilities	39,891	(4,513)	32,035

Appendix 2: Report of the statutory auditor on the Group consolidated financial statements 2023

The Financial Condition Report is not audited.

The consolidated financial statements of Zurich Insurance Group Ltd and its subsidiaries (the Group), which comprise the consolidated income statements, consolidated statements of comprehensive income, consolidated balance sheets, consolidated statements of cash flows, consolidated statements of changes in equity and notes to the consolidated financial statements for the year ended December 31, 2023 are audited. Please refer to the report of the statutory auditor in the Group's Annual Report 2023 on pages 410-419.

https://www.zurich.com/en/investor-relations/results-and-reports

Disclaimer and cautionary statement

Certain statements in this document are forward-looking statements, including, but not limited to, statements that are predictions of or indicate future events, trends, plans or objectives of Zurich Insurance Group Ltd or the Zurich Insurance Group, Eroward-looking statements include statements regarding the Group's targeted profit, return on equity targets, expenses, pricing conditions, dividend policy and underwriting and claims results, as well as statements regarding the Group's understanding of general economic, financial and insurance market conditions and expected developments. Undue reliance should not be placed on such statements because, by their nature, they are subject to known and unknown risks and uncertainties and can be affected by other factors that could cause actual results and plans and objectives of Zurich Insurance Group Ltd or the Group to differ materially from those expressed or implied in the forward-looking statements (or from past results). Factors such as (i) general economic conditions and competitive factors, particularly in key markets; (ii) the risk of a global economic downturn, in the financial services industries in particular; (iii) performance of financial markets; (iv) levels of interest rates and currency exchange rates; (vi) frequency, severity and development of insured claims events; (vi) mortality and morbidity experience; (vii) policy renewal and lapse rates; (viii) increased litigation activity and regulatory actions; and (ix) changes in laws and regulations and in the policies of regulators may have a direct bearing on the results of operations of Zurich Insurance Group Ltd and its Group and on whether the targets will be achieved. Specifically in relation with the COVID-19 related statements, such statements were made on the basis of circumstances prevailing at a certain time and on the basis of specific terms and conditions (in particular applicable exclusions) of insurance policies as written and interpreted by the Group and may be subject to regulatory, legisla

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It should be noted that past performance is not a guide to future performance. Please also note that interim results are not necessarily indicative of full year results.

Persons requiring advice should consult an independent adviser.

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Zurich Insurance Group

Mythenquai 2 8002 Zurich, Switzerland www.zurich.com